



**ROCK HILL**  
SOUTH CAROLINA

*Always on.*

## BUDGET

**2023/2024 — Approved**

**2024/2025 — Recommended**



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# Introduction

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# TABLE OF CONTENTS

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<b>Introduction .....</b>	<b>2</b>
Table of Contents .....	3
Distinguished Budget Presentation Award .....	5
Certificate of Achievement for Excellence in Financial Reporting .....	6
City Manager Transmittal Letter .....	7
Rock Hill at a Glance .....	11
Demographics .....	15
Mayor & City Council .....	19
Organizational Chart .....	20
Financial Policies and Basis of Budgeting .....	21
Fund Structure .....	24
Budget Process .....	26
Major Employers in York County .....	29
Utility System Profile .....	31
<b>Budget Overview .....</b>	<b>36</b>
Performance Budget Overview .....	37
Adopted Budget Ordinance .....	39
Accountability and Transparency Efforts .....	43
Strategic Plan .....	44
Statement of Revenue, Expenditures, and Changes in Fund Balances .....	45
Statement of Revenue, Expenses, and Changes in Net Position .....	46
Personnel Summary .....	52
Position Detail .....	53
<b>Fund Summaries .....</b>	<b>70</b>
General Fund .....	71
Enterprise Funds .....	77
Special Revenue Funds .....	84
<b>Funding Sources .....</b>	<b>90</b>
General Fund .....	91
Transit Fund .....	97
Accommodations Tax Fund .....	99
Downtown/Textile Tax Increment Fund .....	102
Red River Tax Increment Fund .....	105
Parking Fund .....	107
Local Accommodations & Hospitality Tax Fund .....	109
Fire Impact Fee Fund .....	112
Stormwater Fund .....	114
Electric Fund .....	117
Water Fund .....	120
Wastewater Fund .....	123
Water Impact Fee Fund .....	126
Wastewater Impact Fee Fund .....	128
<b>Performance Budgets .....</b>	<b>130</b>
Office of Management .....	131

Office of Government Affairs .....	137
Office of Strategy Management .....	145
Human Resources .....	149
Neighborhood Services .....	153
Police Department .....	158
Fire Department .....	163
Planning and Development .....	167
Public Works .....	173
General Services .....	179
Finance .....	184
Parks, Recreation & Tourism .....	190
Housing Authority .....	195
Economic and Urban Development .....	197
Parking .....	203
Stormwater .....	206
Electric .....	210
Water .....	216
Wastewater .....	221
<b>Debt .....</b>	<b>226</b>
Government-Wide Debt Overview .....	227
Debt Snapshot .....	231
<b>Capital Summary .....</b>	<b>240</b>
Capital Improvement Plan Summary .....	241
Capital Improvement Plan.....	242
<b>Appendix .....</b>	<b>287</b>
Financial Policies .....	288
Glossary .....	301
Glossary of Acroyms .....	306



## 2022 Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Rock Hill, South Carolina, for its Biennial Budget for the fiscal year beginning July 1, 2022. In order to receive this award, a government unit must publish a budget document that meets program criteria for a policy document, financial plan, operations guide and communications device.

This award is valid for a period of two years only. The City of Rock Hill believes its current budget continues to conform to program requirements and will submit this budget to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### *Distinguished Budget Presentation Award*

PRESENTED TO

**City of Rock Hill  
South Carolina**

For the Fiscal Year Beginning

**July 01, 2022**

*Christopher P. Morrell*

**Executive Director**

## Certificate of Achievement for Excellence in Financial Reporting

The Government Finance Officers Association of the United States and Canada (GFOA) awarded the City of Rock Hill a Certificate of Achievement for Excellence in Financial Reporting for its Annual Comprehensive Financial Report (ACFR) for the fiscal year that ended June 30, 2021. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. In order to receive this award, the City must publish an easily readable and efficiently organized ACFR that satisfies General Accepted Accounting Principles (GAAP) and applicable legal requirements.

This was the thirtieth consecutive year that the City received this prestigious award. The City believes its most recent ACFR will also be recognized when GFOA announces award recipients for FY 2022.



Government Finance Officers Association

### Certificate of Achievement for Excellence in Financial Reporting

Presented to

**City of Rock Hill  
South Carolina**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

June 30, 2021

*Christopher P. Morill*

Executive Director/CEO



## City Manager's Letter

David B. Vehaun, City Manager

It is my privilege to present the balanced budget for the fiscal year beginning July 1, 2023, and ending June 30, 2024, which totals \$290,315,092. The annual budget is the policy document that communicates the financial policies of the City for the fiscal year. The budget is prepared each year with the support and policy input of our elected officials and hard work from our departments to ensure that we are preparing the leanest budget possible while still providing high quality services through excellent service delivery. Each annual budget has a long-term impact on our community and our citizens. We continue to maintain fiscal prudence and efficient management of operations to ensure we stay well positioned to respond to challenges facing the City today while addressing future needs of our community.

### Budget Highlights

While the FY 2024 budget maintains flexibility, the City Council approved several personnel initiatives including: employee wage increases, a longevity bonus, and an employer retirement increase. A 3% wage increase is budgeted for all employees. The longevity pay incentive is a yearly bonus paid to employees based on their years of continuous service to the City. The retirement increase is a 1% increase to the employer portion of retirement mandated by the State Legislature. This mandate, enacted in Fiscal Year 2018, includes a 1% employer retirement increase for a period of six years. The increases in employer retirement contribution rates ultimately produced an employer rate of 18.56% for SCRS and 21.24% for PORS. There has been a combined \$8,739,147 increase in City of Rock Hill contributions to SCRS and PORS since 2012.

In addition to the personnel initiatives listed above, the FY 2024 budget focuses on providing support to small and medium-sized businesses. The City added a staff member to support entrepreneurs as they navigate City regulations. The City also implemented a business license forgiveness program for first-year businesses that estimate earning less than \$1 million in gross receipts.

### COVID-19 and Inflation

The City of Rock Hill saw tremendous growth between FY 2021 and FY 2023 in multiple revenue streams due to the City's quick economic rebound from the early onset of the COVID-19 pandemic. Property taxes and business licenses continue to grow and outpace budget projections. Hospitality and accommodations taxes far exceeded pre-pandemic levels in FY 2022 and FY 2023. Growth is projected to continue into FY 2024. The City's sports tourism facilities are booked nearly every weekend of the year, which greatly impacts hospitality and accommodations taxes. While revenues have continued to climb, the City has experienced increased costs due to inflation and supply chain issues. Inflationary pressures on fuel, chemicals, equipment, and capital projects have dramatically increased the cost of doing business. The City budgets pay-as-you-go projects in each fund that can be delayed to future years if inflationary pressures are greater than expected. This flexibility allows the City to make changes throughout the year to address revenue shortfalls or expenditure increases without amending the budget.

## Strategic Planning

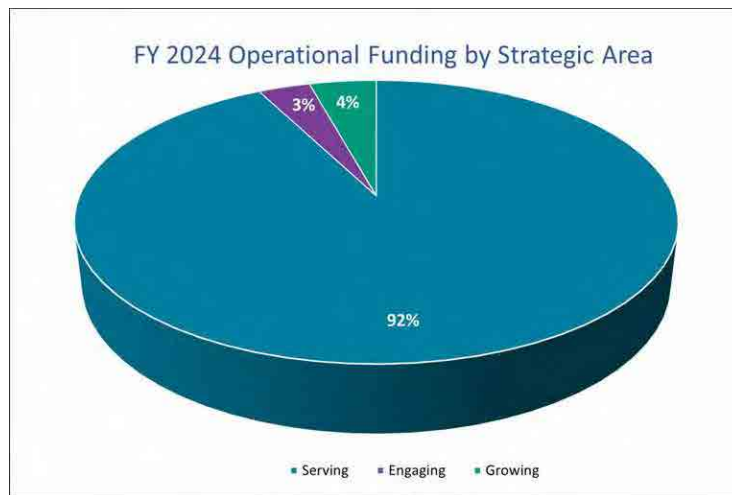
In 2021, Rock Hill's City Council looked at new data collected from citizen, business and employee surveys, and worked with staff to develop a set of revised strategic initiatives and a strategic plan, which was adopted on May 10, 2021, and will guide the City through June 30, 2024, when a new strategic plan will be adopted. Our strategic plan provides a blueprint for the City's future by outlining ambitions, setting priorities, and providing performance targets to ensure adequate progress toward making the vision a reality. The strategic plan is a promise to our stakeholders – we are committed to living up to our motto of being 'Always On' in our pursuit of making Rock Hill a preferred place to live, do business and visit.

Serving embodies our commitment to the community. The City provides important core services—services that promote the health and safety of our residents. We pledge to embrace innovative and ambitious solutions to the challenges of tomorrow.

Engaging represents our responsibility to actively communicate and connect with our residents. Placing an emphasis on public trust, inclusivity, and empowerment, we are compelled to take Rock Hill from a successful to a significant city.

Growing encompasses our pledge to work together to encourage the balanced growth of Rock Hill. Individual success and a vibrant, sustainable local economy are vital to our shared prosperity.

Additional information on the Strategic Plan can be found in the Budget Overview section of this document.



## Financial Reality in the Budget Process

As with any budget process, there are certain financial limitations that are taken into account. The City's financial policies govern the entire budget process. For example, the City consistently remains under the State-mandated 8 percent debt margin for its General Fund. With this in mind, there have been certain capital projects that the City chose to fund from the operating budget instead of issuing debt. Another example of how the City's financial policies govern the budget process is with our operating transfer policy. The City uses a formula that presupposes that utility services would be provided by a privately-owned utility instead of the City's publicly-owned utility. Such a utility would have paid municipal ad valorem taxes and a franchise fee to the General Fund of the City, and the utility's investors would have been entitled to a return on their investment. For this reason, the City has established a policy guideline regarding franchise fees, payments in lieu of taxes, rates of return and operating transfers from the utility system. Both the FY2024 and FY2025 budgets strictly adhere to these guidelines.

### A Few Budget Highlights:

#### Budget Summary

The Fiscal Year 2024 approved budget totals \$290,315,092, a 5.22 percent increase over last fiscal year. The proposed Fiscal Year 2025 budget totals \$294,150,363, a 1.31% increase over Fiscal Year 2024.

The Local Hospitality Tax continues to have a positive impact on our community by supporting tourism-generating activities which have had a significant economic impact since its inception in 2003. The FY 2024 approved budget includes increased revenue for the Rock Hill Sports and Event Center (RHSEC) based on FY 2023 actuals. The RHSEC is funded by hospitality and accommodations tax revenue. This facility is 170,000 square feet and is able to host athletics, conventions, conferences etc. This facility is expected to generate nearly \$1.4 million in revenue for the hospitality tax fund each year.

Successful business recruitment efforts have resulted in business license revenues remaining strong. There has also been modest growth in real and personal property taxes. Despite milder weather patterns, electric, water, and wastewater revenues also remained strong.

#### General Fund

The approved FY 2024 General Fund budget totals \$83,776,449, an increase of 5.16 percent when compared to last fiscal year's approved budget. Property tax rates have remained unchanged for the 17th year in a row. The City of Rock Hill has seen tremendous population growth due to its proximity to Charlotte, NC. This growth has allowed us to keep property taxes low while still maintaining the same level of service for our citizens.

The revenues in the General Fund are predominately property taxes (45%), intergovernmental (18%), charges for services (17%), and licenses/permits (18%). The property tax rate remains at 93.5 mills. The City's taxpayer concentration remains favorable; there is no significant exposure among any certain taxpayer.

Taxpayer Concentration  
2018-2023

Tax Year	Total Assessed Value	Assessed Value of Top 10 Taxpayers	% Top 10 Total Assessed Value
2022	377,944,209	35,402,347	8.89%
2021	363,623,926	34,373,387	9.14%
2020	319,108,130	32,617,704	9.05%
2019	304,745,013	30,071,013	9.27%
2018	287,689,541	28,147,171	9.24%

Source: Assessed valuations for the taxpayers listed above provided by York County



### *Utility Enterprise Funds*

The combined utility system consists of the electric, water, wastewater systems and water and wastewater impact fee funds. Fiscal Year 2024 expenditures for the Utility Enterprise Fund total \$177,504,450, a 1.23% increase over last year's budget. The City Council approved a net increase of \$2.16 per month for the average residential utility customer with adjustments to water and wastewater rates. The volumetric water rate increased 11 percent with a \$1.70 decrease in the water base fee. The net result of the water rate adjustment was no change to the water bill for the average residential customer. Wastewater rates increased \$2.16 for the average residential customer. There were no changes to electric rates. Additionally, the City has a Stormwater Enterprise Fund. That fund totalled \$5,195,266 in FY 2024, an increase of 3.84 percent over FY 2023. There were no changes to stormwater rates.

The water and wastewater systems have seen modest rate increases over the past several years to fund the expansion of both the water filter plant and the wastewater treatment plant. These increases were gradually put into place to avoid rate shock to our customers with the issuance of new debt.

### **Conclusion**

Despite the challenges presented with balancing the Fiscal Year 2024 and Fiscal Year 2025 budgets, Rock Hill's tradition of fiscal prudence has allowed us to continue with progress on accomplishing the goals outlined in the Strategic Plan and enhancing the overall quality of service delivery to our community. I invite you to monitor our financial and strategic plan progress throughout the year by visiting the City's performance and financial dashboards located on the City's transparency webpage — [cityofrockhill.com/transparency](http://cityofrockhill.com/transparency).

Respectfully submitted,

David B. Vahaun  
City Manager

## History of the City



### Overview

Rock Hill was founded in 1852 when the Charlotte/Columbia/Augusta Railroad line was being constructed through the area. Rail crews encountered a small, flinty hill and dubbed the spot "Rock Hill". The village was incorporated in 1892. Rock Hill is a business-savvy blend of historical charm and responsibly implemented expansion. The city is located in the north-central area of South Carolina approximately 20 miles south of Charlotte, North Carolina along the I-77 corridor. The City operates under the council-manager form of government. Under this organizational structure, the Mayor and Council set policy direction and appoint a city manager who is responsible for implementing those policies efficiently and effectively. The governing board is composed of a mayor elected at large and six council members elected by ward, each for four-year terms. All officials are elected on a non-partisan basis.

## Educational Profile

Rock Hill is served by Rock Hill School District 3 and is home to three colleges and universities. With a student enrollment of more than 17,591 and 2,400 employees, Rock Hill School District 3 is the second largest of York County's four school systems and the 13th largest in the state. Winthrop University has been a Rock Hill landmark since 1886. Winthrop's 100-acre tree-lined main campus is complemented by a nearby 450 acre sports and recreation facility. Winthrop has an estimated enrollment of 6,109 students with approximately 21% of these students pursuing graduate degrees. York Technical College, founded in 1964, is a public institution offering both technical and college transfer courses. The college is one of 16 state-funded technical colleges, with an estimated enrollment of 7,670 students. Under the supervision of the AME Zion Church, Clinton College, formerly Clinton Junior College, (founded in 1894) offers bachelor and associate degrees in business, religious studies, early childhood development, natural sciences and liberal arts. The college has an annual enrollment of approximately 306 students. Since 2013, Clinton College has expanded from a junior college to a four-year liberal arts college.

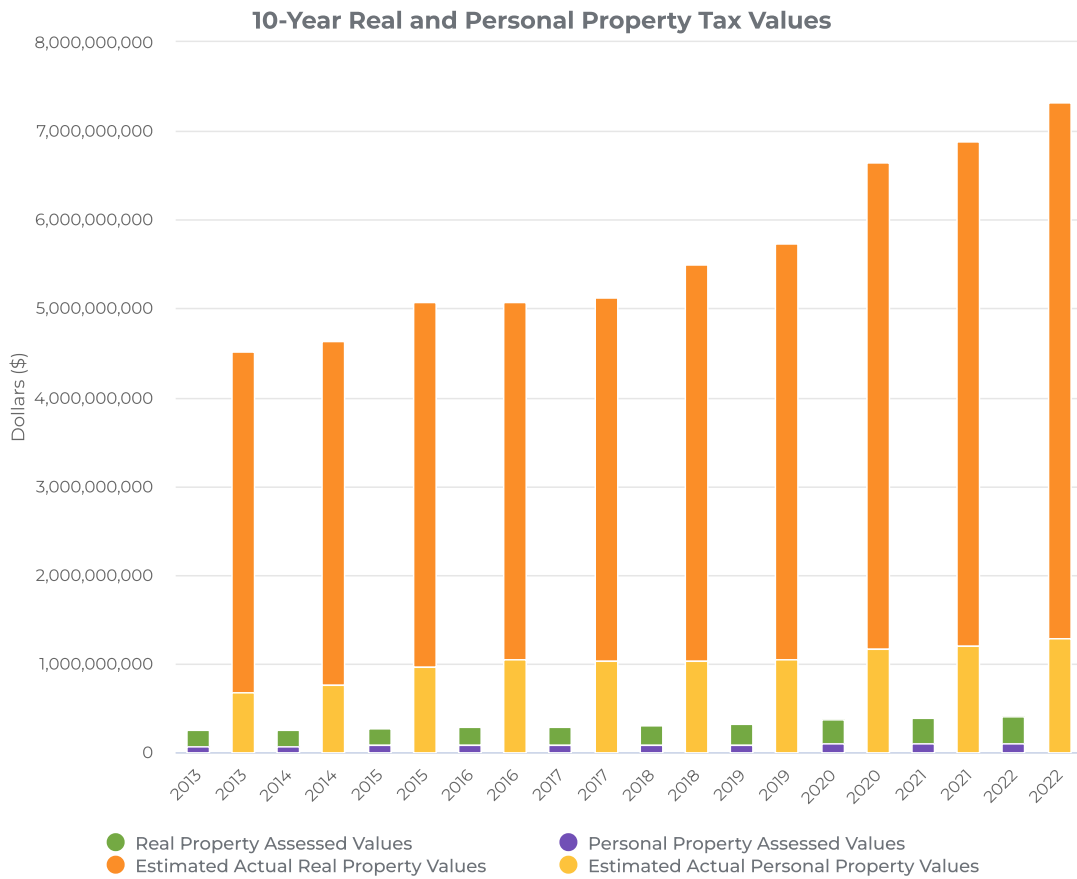


## Community Arts Profile

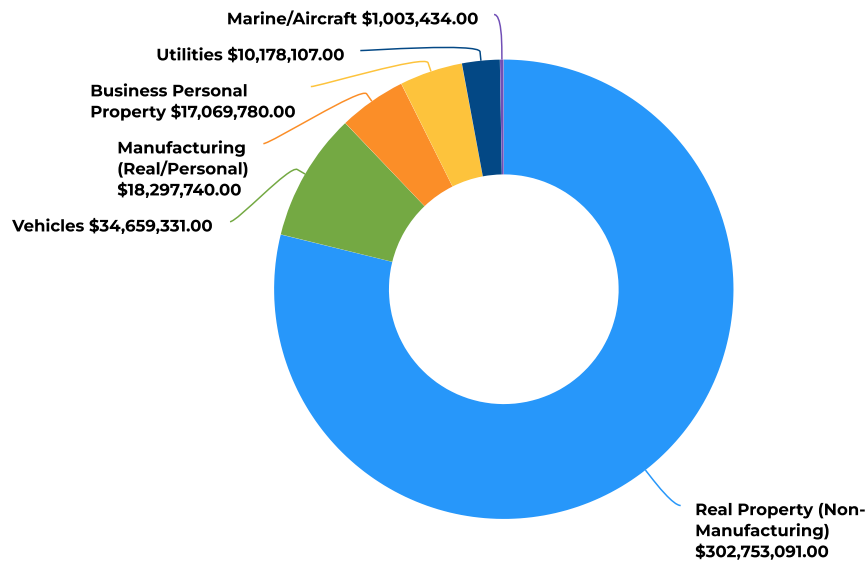


The arts are an important part of the quality of life in any community. In Rock Hill, the Arts Council of Rock Hill and York County serves as the hub of cultural activities. The Arts Council provides a network for cooperation between cultural organizations and provides the public with a central location for information and tickets. Through the School of Visual and Performing Arts, Winthrop University offers a variety of arts programs each year. Winthrop Galleries, located in the Rutledge Building and McLaurin Hall, exhibits the work of local, regional and national artists. The Department of Music and the Department of Theatre and Dance schedule campus performances by guest artists, faculty and students throughout the year. The Rock Hill Community Theatre (RHCT) is dedicated to providing quality theatrical entertainment for the residents of York County. The RHCT annually stages between four and six performances. Additionally, the Old Town Association hosts the The Old Town Amphitheater Concert Series. The Concert Series offers national entertainment on a local level scale in its 1,200 capacity outdoor concert/ event facility.

# Economics Profile



## 2022 Classification of Property



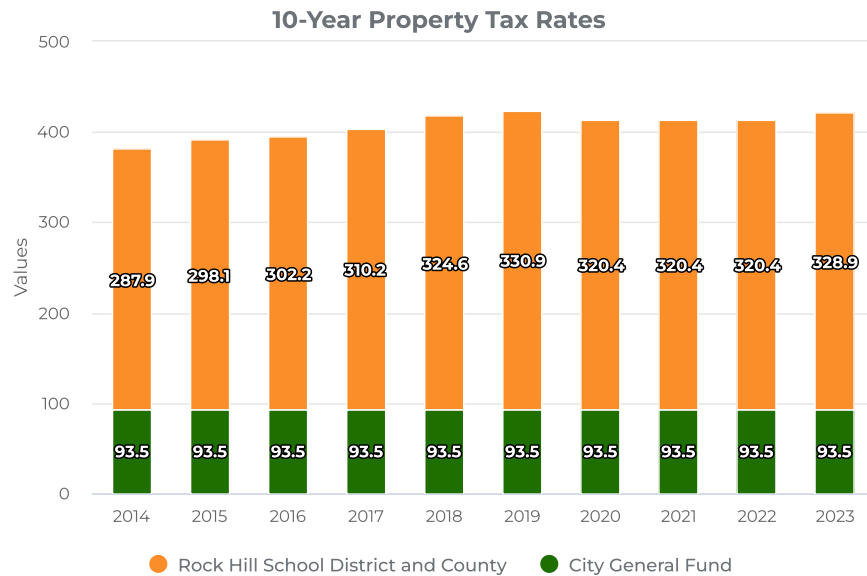
## Legal Debt Margin

Computation of General Fund Legal Debt Margin - 2022/2023	
Total Assessed Value	\$409,398,904
Debt Limit - 8% of Total Assessed Value	\$32,751,912
Total Amount of Debt Applicable to Debt Limit	\$(11,700,000)
Legal Debt Margin	\$21,051,912

## Financial Profile

City Financial Profile				
	2020/2021	2021/2022	2022/2023	2023/2024
Total Budget	\$255,870,494	\$262,981,010	\$275,911,517	\$290,315,092
Total General Fund Budget	\$70,175,703	\$72,573,041	\$79,668,814	\$83,776,449
Total Employees	1072	1087	1097	1110
Total Employees per 1,000 population*	14.11	14.18	14.01	14.73
Property Tax Millage	93.5	93.5	93.5	93.5

\*population estimated



## Top Five Taxpayers

Top Five Taxpayers		
Taxpayer	2022 Property Taxes	Assessed Value
Ross Dress For Less Inc.	\$897,628	\$9,600,309
Comporium Inc.	\$683,508	\$7,310,256
Amisub of South Carolina Inc.	\$386,487	\$4,133,559
West Shore Riverwalk LLC	\$235,871	\$2,522,694
Triangle Gateway at Rock Hill LLC	\$234,351	\$2,506,429

\*Source: Assessed valuations for the taxpayers listed above provided by York County



# Population Overview



TOTAL POPULATION

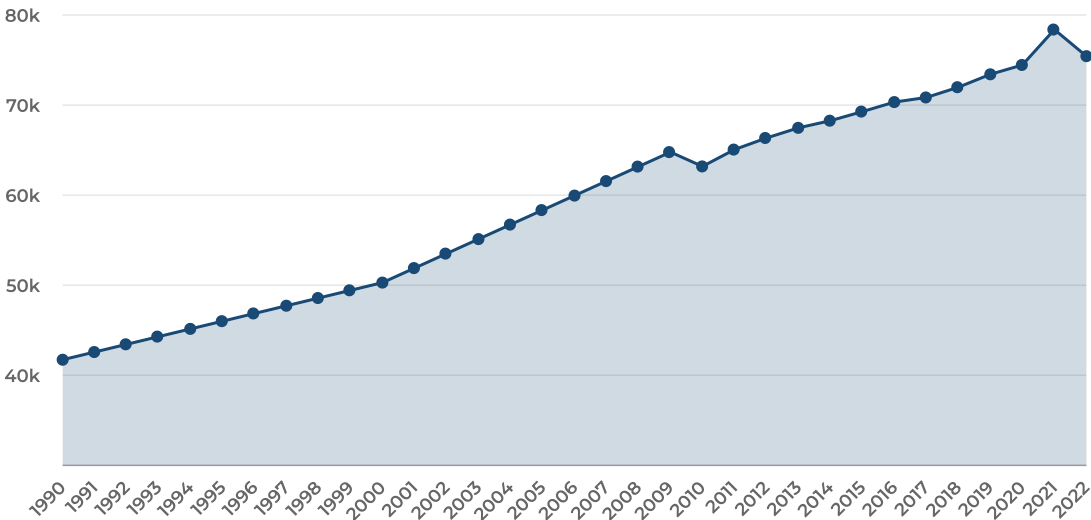
75,349

▼ 3.8%  
vs. 2021

GROWTH RANK

2 out of 272

Municipalities in South Carolina



\* Data Source: Client entered data for year 2022



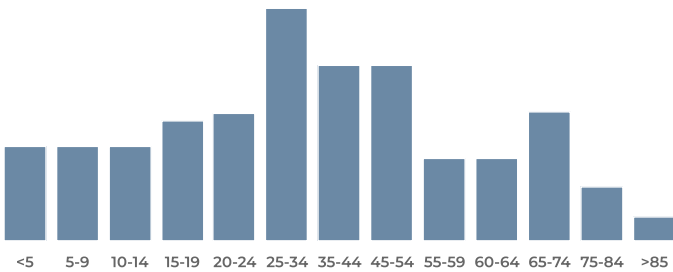
DAYTIME POPULATION

80,801

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

\* Data Source: American Community Survey 5-year estimates

## POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

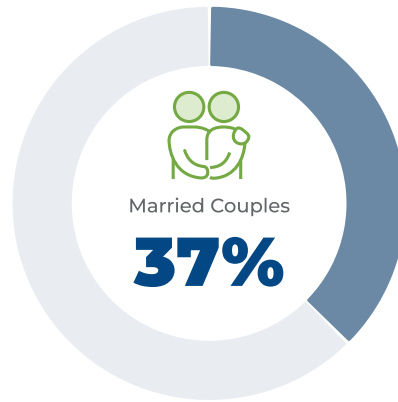
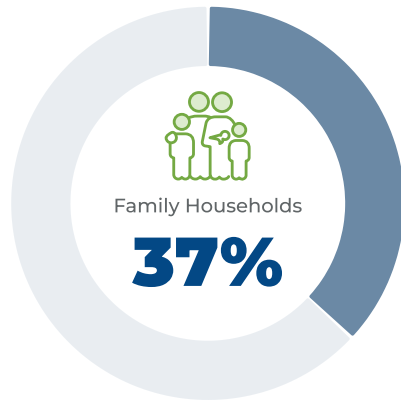
\* Data Source: American Community Survey 5-year estimates

## Household Analysis

TOTAL HOUSEHOLDS

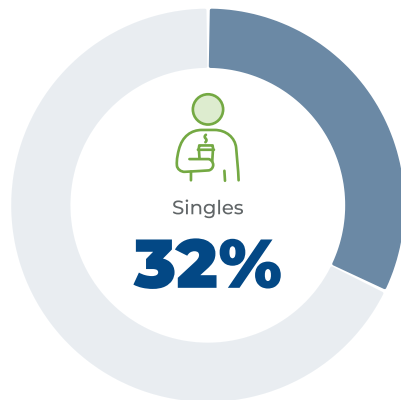
**29,588**

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **21%**

lower than state average



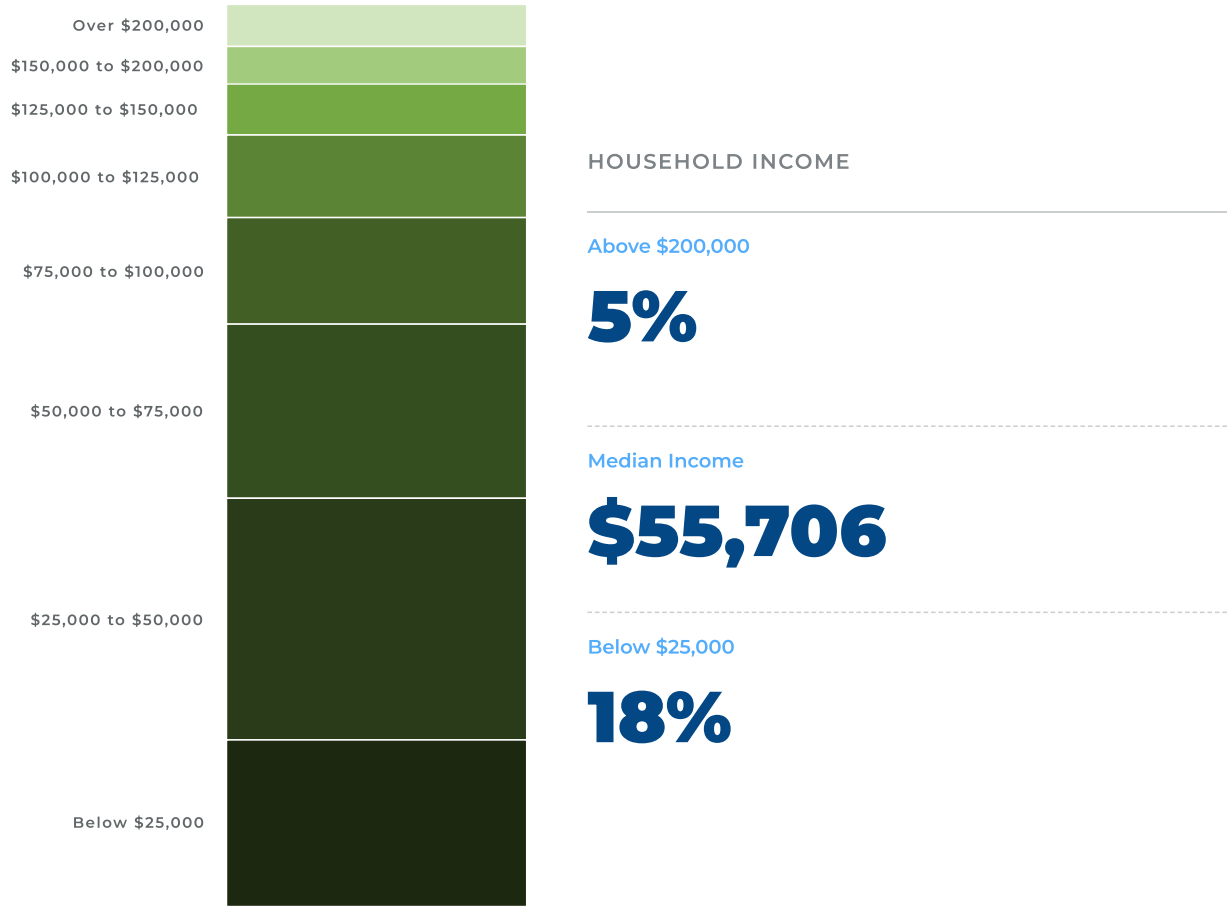
▲ **12%**

higher than state average

*\* Data Source: American Community Survey 5-year estimates*

## Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



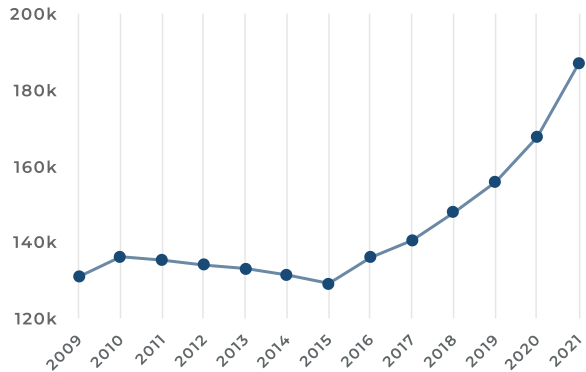
*\* Data Source: American Community Survey 5-year estimates*

# Housing Overview



2021 MEDIAN HOME VALUE

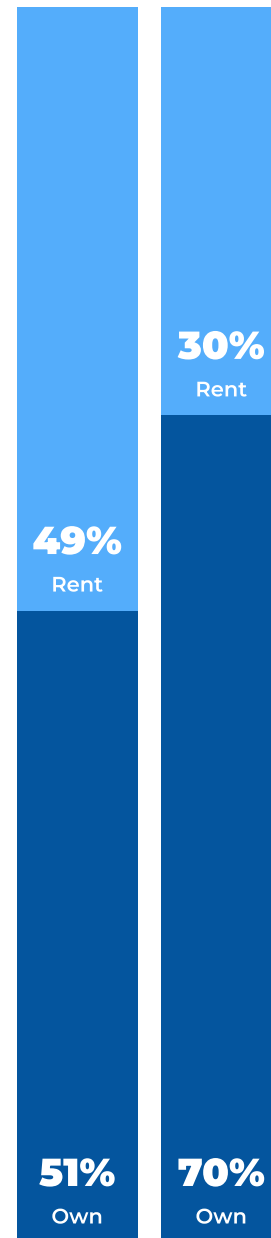
**\$187,000**



\* Data Source: 2021 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

## HOME OWNERS VS RENTERS

Rock Hill State Avg.



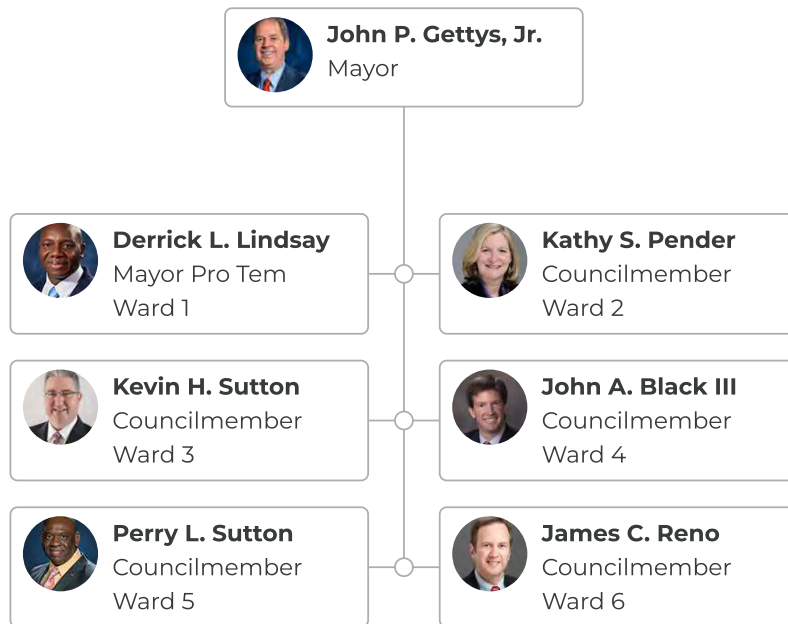
## HOME VALUE DISTRIBUTION



\* Data Source: 2021 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

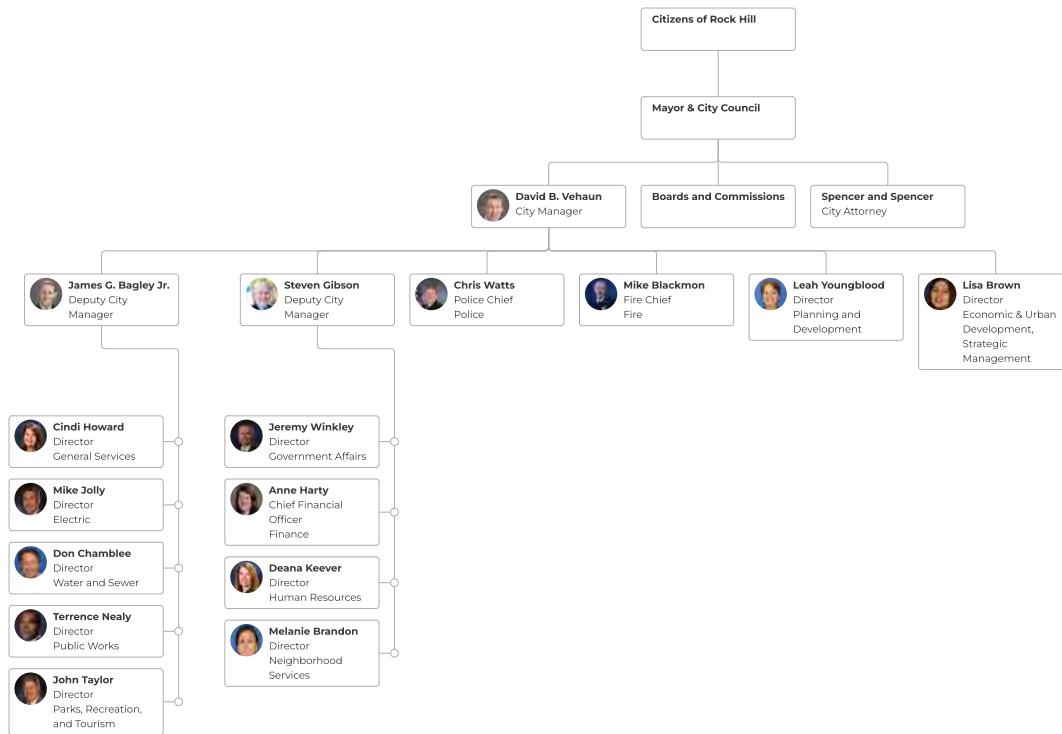
\* Data Source: 2021 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

## Mayor & City Council





# City of Rock Hill Organizational Chart



# Financial Policies and Basis of Budgeting

Rock Hill's budget and financial policies and strategies are governed by South Carolina state law, the City Charter, and Generally Accepted Accounting Principles (GAAP). These laws, strategies, principles, and policies describe ways to amend the budget after adoption, provide for budget controls and budget reporting, and identify appropriate methods for budgeting, accounting, and reporting.

## Budget Amendments

The City Manager is authorized to transfer any sum from one budget line item to another, or from one department or division to another department or division; provided, however, that no such transfer shall (1) be made from one fund to another fund, (2) conflict with any existing Bond Ordinance, or (3) conflict with any previously adopted policy of the City Council. Any change in the budget which would increase or decrease the total of all authorized expenditures must be approved by the City Council.

## Budget Controls & Reporting

City staff provides the City Council with a monthly financial report that includes budgeted-to-actual revenue and expenditures. Cost savings that may occur within a specific department may be utilized within that particular department. However, these cost savings cannot be transferred to another department without prior approval of the City Manager. The City Manager may authorize transactions within a fund. The City Council must authorize any transfers between funds.

## Budgetary & Accounting Systems

The accounting policies of the City of Rock Hill conform to Generally Accepted Accounting Principles (GAAP) as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant policies applicable to revenues and expenditures.

## Fund Accounting

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate.

## Funds

**Governmental Funds** are used to account for all or most of a government's general activities. Examples of these activities include public safety, parks, and sanitation services. These revenues come from property taxes, user fees, licenses, and permits. Within the category of Governmental Funds, Rock Hill maintains General, Special Revenue, and Capital Projects Funds.

General Fund - The General Fund is the City's general operating fund and is used to account for all financial transactions except those required to be accounted for in another fund. Principle sources of revenue are property taxes, licenses and permits, intergovernmental revenues, and sanitation service charges. The expenditures in the General Fund are administration, budget, finance, economic development, fleet maintenance, public safety, general government, public works, housing authority, and parks and recreation.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds from specific revenue sources (other than funding for major capital projects) that are legally restricted to expenditures for specified purposes. The City does not adopt a budget for the Special Revenue Fund because it primarily serves as a pass-through for federal grants.

Capital Projects Fund - The Capital Projects Fund accounts for financial resources, including bond proceeds and intergovernmental grants, used for the acquisition, construction, or improvement of major general government facilities. The City does not adopt a formal budget for the Capital Projects Fund, although particular projects are detailed within this budget in the "Bond Schedule" section.

**Enterprise Funds** are used to account for the business-type activities of a government. These are activities which are financed and operated in a manner where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. The funds include the Electric, Water, Wastewater, Stormwater, and Impact Fee funds.

## **Basis of Accounting**

The accounting and financial reporting applied to a fund are determined by its measurement focus. All governmental funds are accounted for using the current financial resource measurement focus. Only current assets and current liabilities are generally included on the balance sheet.

Governmental fund revenues and expenditures are recognized on a modified accrual basis. Revenues are deemed susceptible to accrual and are recognized in the period when they become measurable and available. Expenditures are recognized when the fund liability is incurred, except principal and interest on general long-term debt which is recognized when due or when funds have been made available for payment.

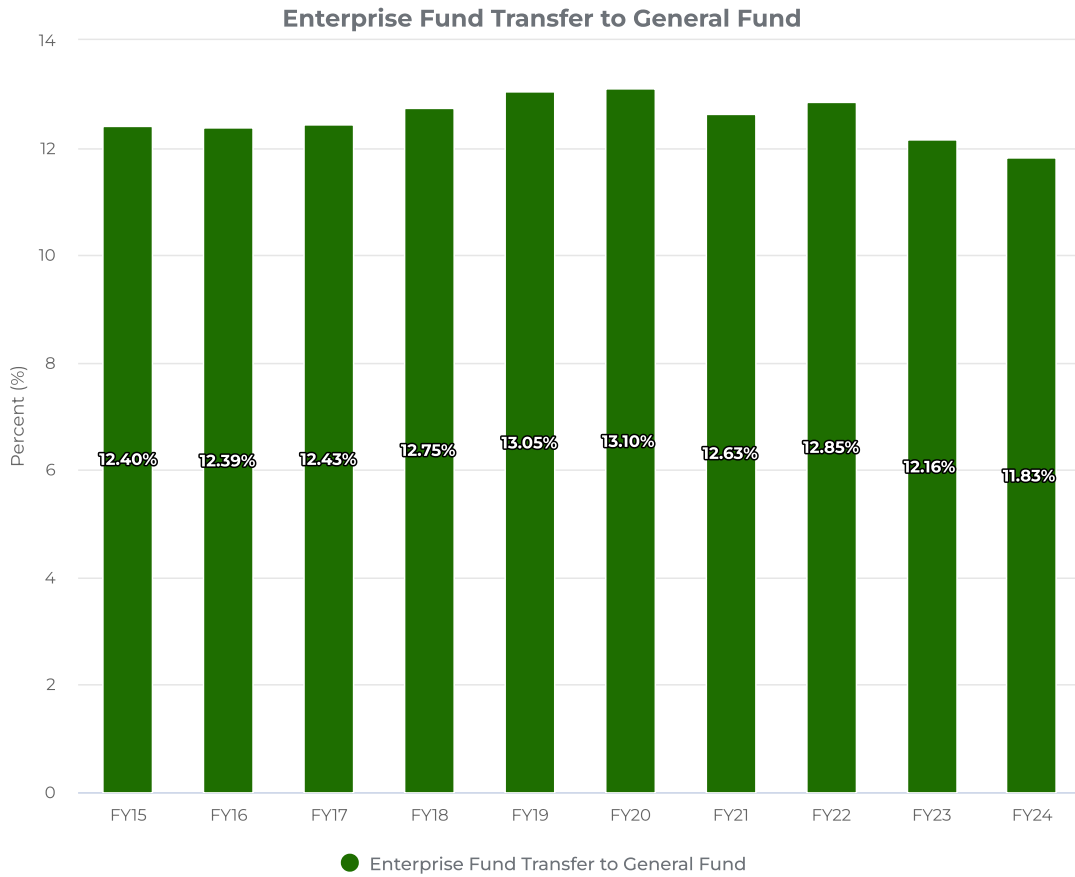
The proprietary fund is accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and liabilities associated with the operation of these funds are included on the balance sheet. Unlike the modified accrual basis, this basis includes depreciation, amortization, capital assets donated by private parties, and capital asset purchases are treated as expenses. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (revenues) and decreases (expenses) in net total assets.

## **Basis of Budgeting**

In accordance with the General Statutes of the State of South Carolina, the City Council is required by State Statute to adopt an annual balanced budget ordinance for the Combined General and Enterprise Operating Funds prior to July 1. Project ordinances are adopted for the Special Revenue and Capital Projects Funds when necessary. All budgets are prepared using the modified accrual basis of accounting. Proprietary funds are shown in the Annual Comprehensive Financial Report's Basic Financial Statements on the accrual basis of accounting with the modified accrual basis shown in the supplementary information. City Council has the authority to amend the budget ordinance. Appropriations lapse at the end of the budget year.

Appropriations are authorized in the annual budget ordinance, generally at the department level. The legal level of budgetary control is at the fund level. However, in practice, the City maintains control at the department level. Administrative control is further maintained through more detailed line-item budgets. The City adopts this budget for the General Fund (Fund 500) and the Enterprise Funds (Fund 700 series).

## Enterprise Fund Transfers & Year Ending Condition



In addition to building cash reserves, the City has also successfully met its goal of reducing the amount of transfers from the enterprise funds to the General Fund. By aggressively containing costs in General Fund departments and adhering to the established financial policies, the City has been able to reduce the General Fund's dependency on the utilities fund transfer. From a 1992 high of covering 42% of General Fund expenditures, the Fiscal Year 2024 budgeted utilities transfer adheres to the policy and covers 11.83% (\$9,908,262) of General Fund expenditures.

# Fund Structure

The annual budget is comprised of many different types of funds. In creating the annual budget, the City appropriates funds for the General Fund, various enterprise funds, and several impact fee funds. Although there are other funds, like capital projects or special revenue, they have specific revenues/expenditures that limit their use. Therefore, the chart below only includes funds to which the City allocated its funds. The General Fund, Tax Increment Fund, Stormwater Fund and Combined Utility System Fund, which consists of electric, water and wastewater services, are considered major funds in the City's Annual Comprehensive Financial Report. All other funds are listed as non-major.

## NON-ENTERPRISE FUNDS

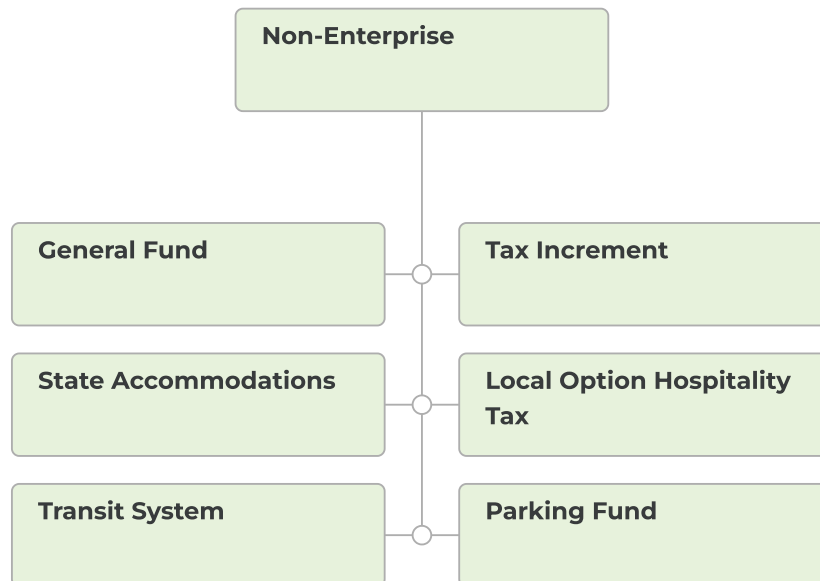
- The General Fund accounts for all financial resources that are not accounted for in other funds. This includes the common City functions, such as Police, Fire, Finance, Public Works, etc.
- The Tax Increment Fund accounts for special districts throughout the City.
- State Accommodations Tax is a 2% tax on overnight lodging throughout the state of South Carolina. These monies can be spent on tourism-related expenses.
- The Local Option Hospitality Tax is a City tax on lodging, food and beverage sales. The proceeds of this tax are used to fund tourism-related activities, including local festivals and tourist facilities.
- The Transit Fund accounts for all operations related to the fare-free electric bus system, established in June 2019.
- The Parking Fund accounts for revenue collected from parking sales to operate and maintain the parking system in the City.

## ENTERPRISE FUNDS

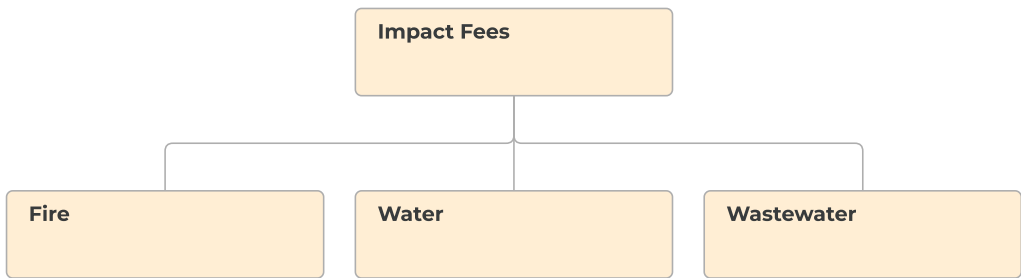
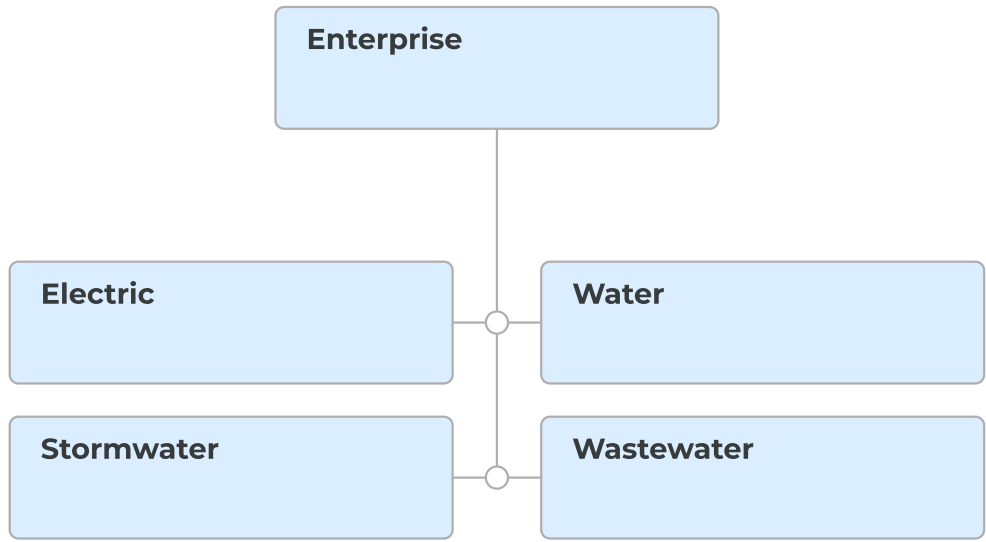
- The Stormwater Utility Fund maintains and operates the City's stormwater system.
- The Electric Utility Fund maintains and operates the City's electrical system.
- The Water Utility Fund maintains and operates the City's public water supply.
- The Wastewater Utility Fund maintains and operates the City's wastewater system.

## IMPACT FEE FUNDS

- Fire Impact Fees are collected on new development projects to pay for additional capital expenditures related to the Fire Master Plan.
- Water Impact Fees are collected on new development projects to pay for additional water system capital expenditures.
- Wastewater Impact Fees are collected on new development projects to pay for additional wastewater system capital expenditures.







# Budget Process

Each year, the City of Rock Hill's budget is developed in conjunction with the Mayor and City Council, the Office of Management, Finance, and all other City departments with multiple opportunities for citizen feedback.

## Budget Process

### *Budget Development*

Strategic planning sessions precede the official budget process. During these sessions, Council and staff discuss goals and priorities. Every three years, these goals and priorities are evaluated and modified extensively with only minor adjustments occurring in the other years. Information from these sessions is then carried over to the budgeting process.

The budget process begins in January with a special, comprehensive work session in which the budget team (consisting of staff from the Office of Management and Finance Department) meets with all departments to discuss current and future trends, needs, and goals of the City. During this meeting, the City's budget calendar is reviewed.

Departments are then responsible for preparing individual departmental budgets along with requests for proposed new programs, projects, and initiatives for the upcoming budget year. The Strategic Plan serves as a guide by which each department prepares its expenditure requests. During this time, Finance prepares revenue estimates for both the current and upcoming fiscal years.

The budget team reviews program budgets and expenditure requests and meets with individual departments throughout the spring. During meetings with departments, the goals of each department are reviewed. Expenditure requests are evaluated to determine alignment with the strategic goals and the fiscal resources necessary to fund the requests.

Following these meetings, the budget team prepares a draft budget, ensuring the priorities and goals discussed in the strategic planning sessions are appropriately reflected in the recommended budget. The City Manager's recommended budget is presented to the Mayor and Council at formal budget workshops in April and May.

### *Adopting the Budget*

The public has an opportunity to comment on the budget during the first and second reading of the ordinance to adopt the budget. A public hearing and two readings are required for formal adoption of the budget. State law requires City Council to adopt a balanced budget, in which current revenues equal current expenditures, prior to July 1 of each year. Amendments to the budget are allowable under South Carolina law and are made throughout the year as necessary. The budget calendar is provided below.

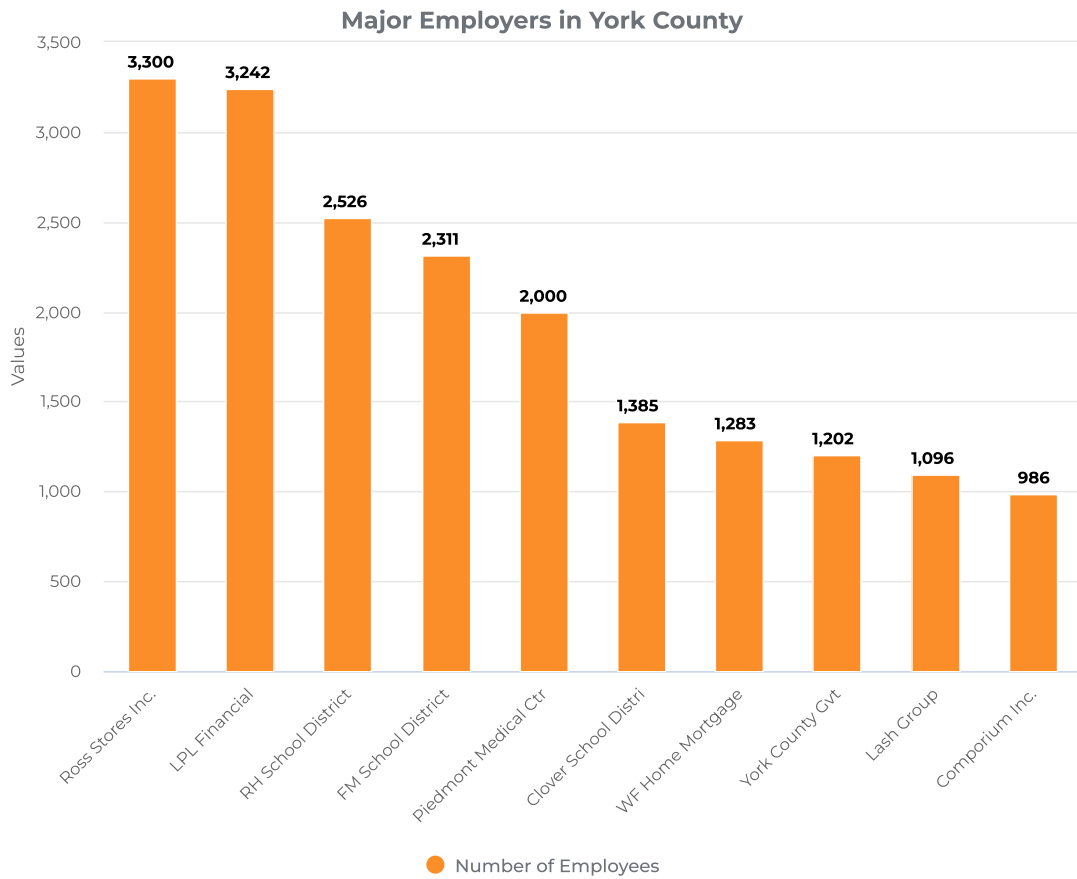
## Two-Year Budgeting

The City of Rock Hill uses a two-year budgeting process with the governing body approving the year one budget. The forecasted budget for year two includes forecasted debt and personnel expenses and other revenue and expenditure adjustments. The two-year budgeting process has several benefits; one of the most obvious benefits is demonstrating how financial decisions in one year affect the future.

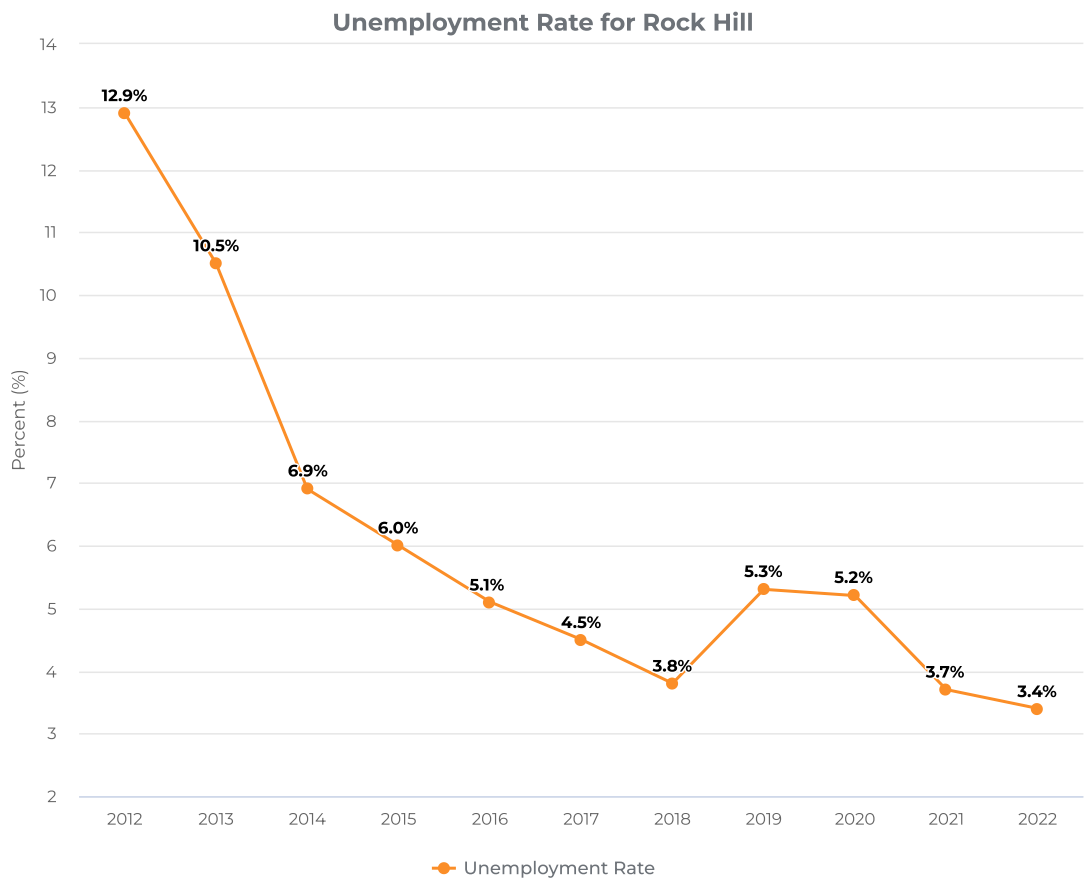
## Budget Timeline







# Unemployment Rates 2012-2022

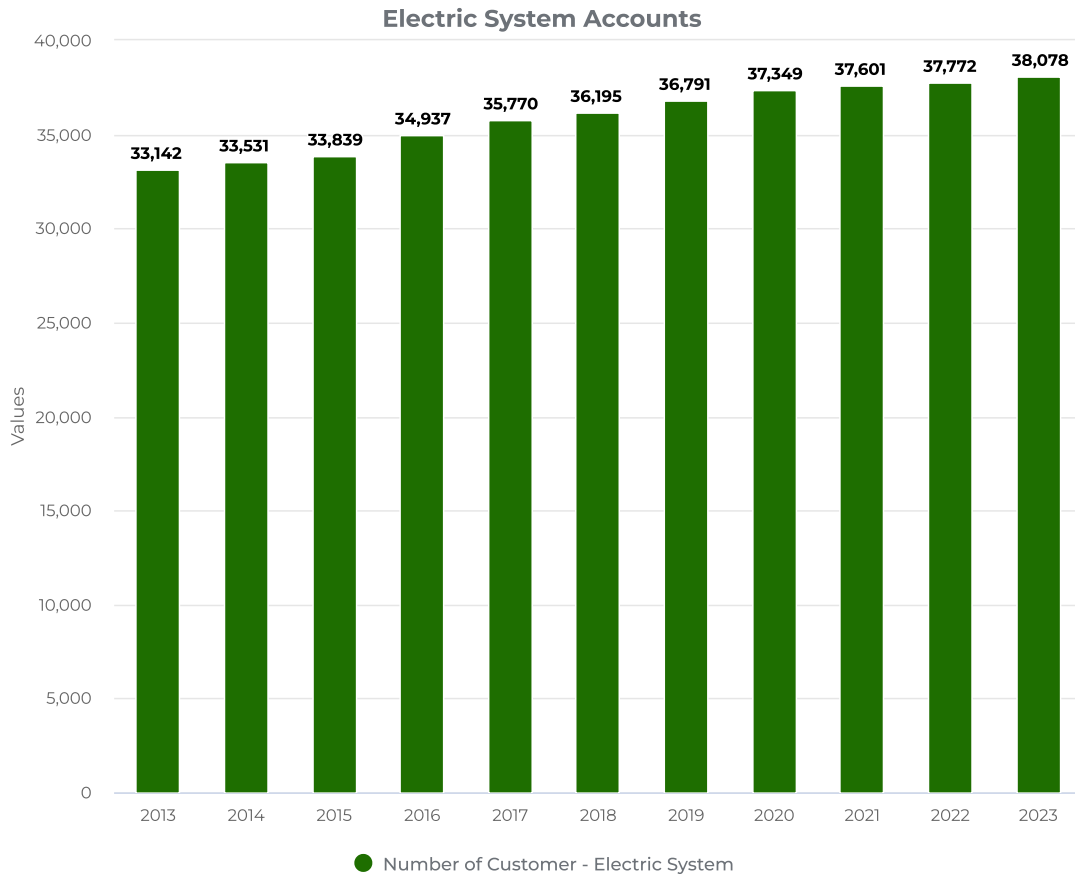


## Utility System Profile

Rock Hill's combined utility system, which provides electrical, water, and wastewater services within the City and its surrounding areas, is municipally owned and operated. Rates are set by City Council. The system presently serves approximately 110,000 citizens, including residential and commercial customers within the City and its suburbs. The Rock Hill City Council is the rate setting entity for all utilities— no state or other authority regulates the City's utility rates.

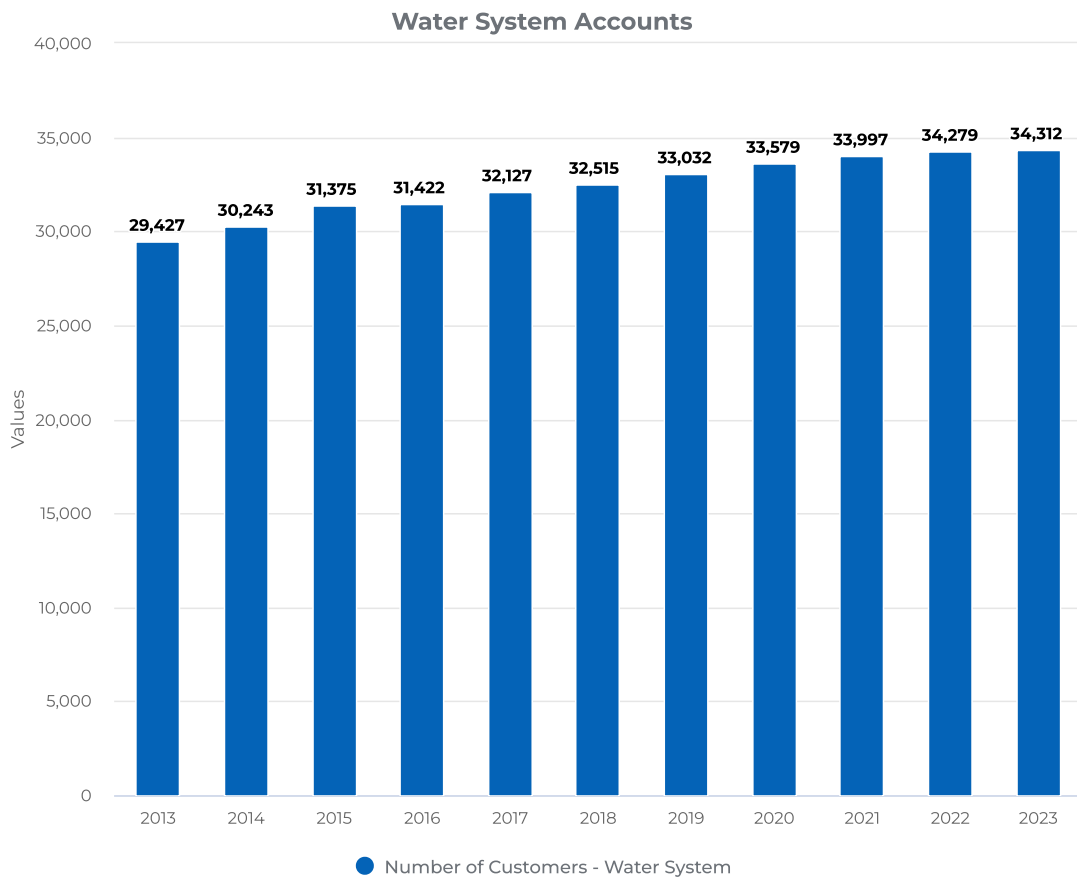
### Electric System

The City has operated an electric system since 1911. The electric system consists of eight substations which serve 33 distribution feeder circuits of 25,000 volts. The City purchases electric power from Piedmont Municipal Power Agency (PMPA) and Southeastern Power Administration at wholesale rates and retails to local consumers through the City-owned distribution lines. A mutual assistance agreement with 20 other members provides for mutual assistance in extreme emergencies.



## Water System

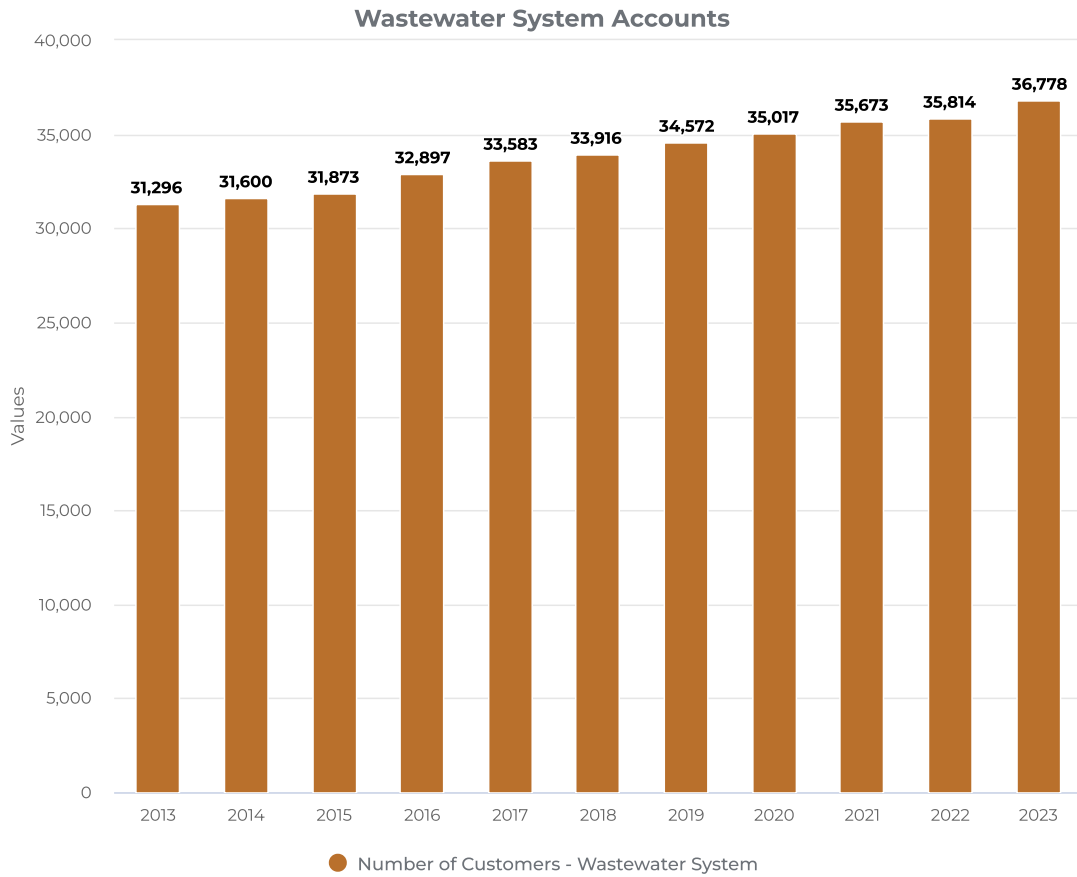
The City withdraws water from Lake Wylie, a Duke Energy Company lake constructed in 1915. The water filter plant recently completed its expansion from 36 mgd to 48 mgd. The water division currently maintains 512 miles of waterline, 3,035 hydrants, 37,871 water meters, 6,694 valves and 5 elevated water tanks. Within the water system, 4.75 million gallons of elevated storage and 3 million gallons of ground storage are provided. The water system serves both residential and industrial customers.



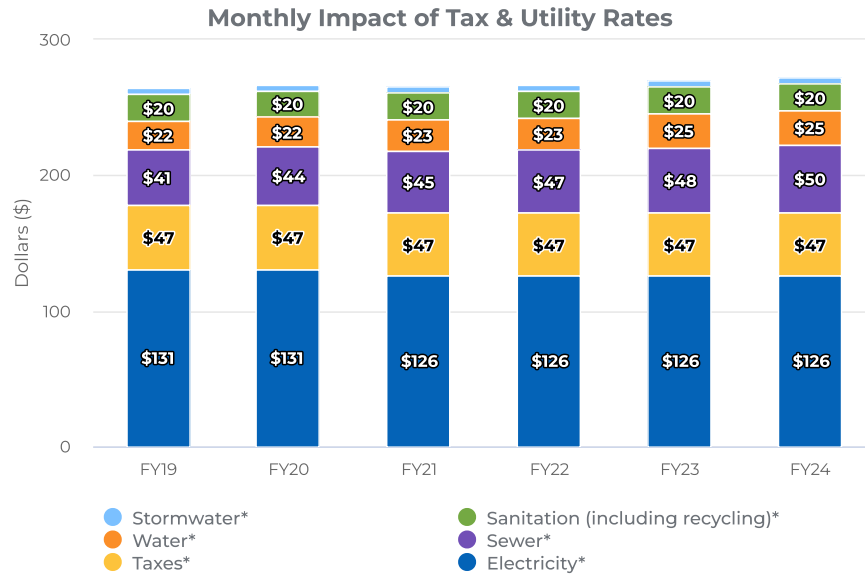


## Wastewater System

The City's wastewater and a significant amount of wastewater collected by York County is treated at the Manchester Creek Treatment Facility. Manchester is a combination trickling filter and activated sludge plant with a capacity of 36 million gallons per day. The sewer division maintains 488 miles of sewer line, 10,370 manholes and a low-pressure sewer system.



# Monthly Impact of Tax & Utility Rates on a Typical Residential Household

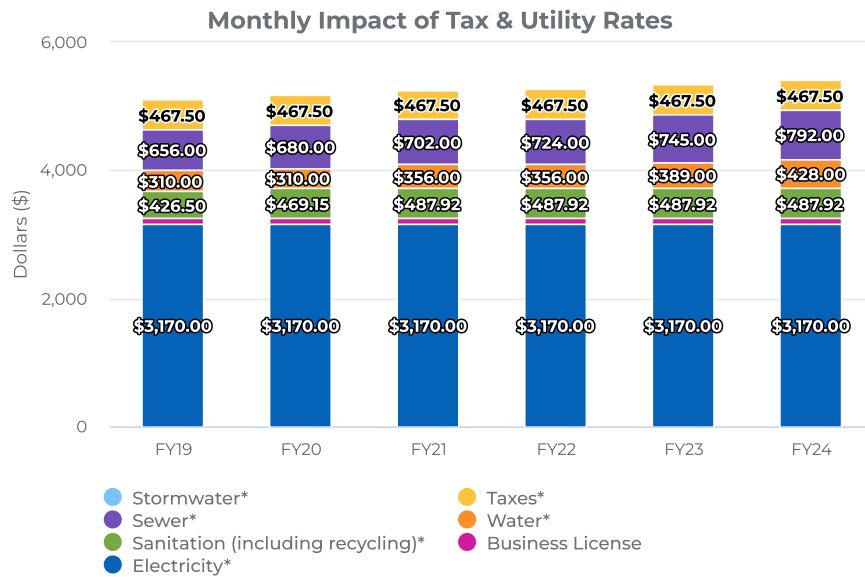


## Assumptions

1. Electricity - Usage of 1,000 kWh
2. Water - Usage of 6,000 gallons
3. Sewer - Usage of 6,000 gallons
4. Taxes - Based on a home valued at \$150,000
5. Stormwater - Based on a lot size of more than 10,000 sq. ft.

\*2021 Reassessment year (millage rate remained the same)

# Monthly Impact of Tax & Utility Rates on a Typical Business



## Assumptions

1. Electricity - Usage of 27,000 kWh
2. Sanitation - Five day pick up and 8 cu yd. container
3. Water - Usage of 38,700 gallons. Rock Hill uses a conservation water rate structure in which there is lower change per gal during non-peak months (November through April); it reflects a typical bill during a non-peak month.
4. Sewer - Charged at 38,700 gallons
5. Taxes - Based on business structure valued at \$250,000
6. Business License - Based on \$1,000,000 in sales and a 10% on-time payment discount from FY2017/18 to FY2018/19 includes 5% on-time discount, FY2019/20 through FY2021/22 based on a new fee structure
7. Stormwater - Based on a developed building with a 9,000 sq. ft total area and a .6 weight factor.

\*2021 Reassessment year (millage rate remained the same)

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# BUDGET OVERVIEW

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# Performance Budget Overview

## Introduction to Performance Budgets

This section of the budget document details how the City of Rock Hill will allocate financial and personnel resources. The City's Strategic Plan assists with the allocation of resources by reminding City leaders and staff of the established priorities, consequently improving the City's ability to accomplish its goals. There are four sub-sections included in the Performance Budget section:

FY 2023 Year-End Performance Results Summary—provides a high level summary of the City's progress at accomplishing performance goals that were due within Fiscal Year 2023. The full report is available at [cityofrockhill.com/transparency](https://cityofrockhill.com/transparency).

Accountability & Transparency Efforts— provides information on the various efforts the City has undertaken to champion open and accessible government. Our efforts earned the Government Finance Officers Association's (GFOA) 2021 Award for Excellence in Government and the Alliance for Innovation's 2021 Outstanding Achievement in Innovation Award.

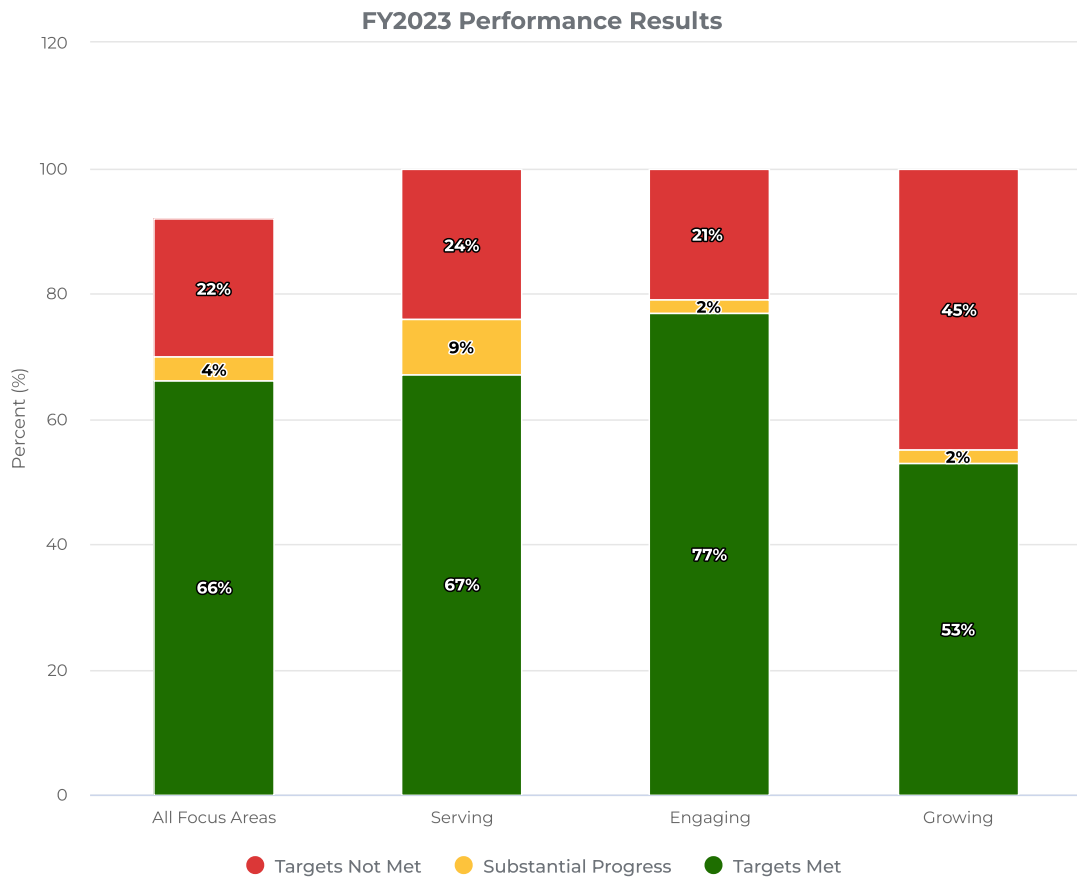
Performance Budgets— provides high level summaries of performance measures, expenditure, and personnel information for departments and divisions.

FY 2022—FY 2024 Strategic Plan—the performance budget section highlights some departmental performance measures. The Strategic Plan provides the City's official Strategic Plan in its entirety. Our Strategic Plan and Performance Dashboard earned the International City/County Management Association (ICMA) 2021 Certificate of Excellence In Performance Management.

## FY 2023 Performance Results Summary

The City met 66% of the performance targets set out for Fiscal Year 2023. The year-end results suggest that the City experienced both successes and challenges. The results further solidify that the Strategic Plan's goals and targets were developed with appropriate rigor. During FY 2024, the City will continue to use its resources to address the priorities set forth in the FY 2022-FY 2024 Strategic Plan, found [here](#).





# Adopted Budget Ordinance

2023-13

AN ORDINANCE TO RAISE REVENUE, ADOPT A BUDGET AND WORK PROGRAM  
FOR THE CITY OF ROCK HILL, S.C. FOR THE FISCAL YEAR ENDING  
JUNE 30, 2024, AND TO AUTHORIZE THE ISSUANCE OF TAX  
ANTICIPATION NOTES FROM TIME TO TIME DURING THE  
FISCAL YEAR 2023/2024

BE IT ORDAINED by the Governing Body of the City of Rock  
Hill, in Council assembled:

SECTION 1. That this Ordinance is being adopted in order to  
effect proper compliance with the provisions of the Home Rule  
Act of 1975, now South Carolina Code of Laws for 1976, Section  
5-7-30 and Section 5-7-260 and Section 2-48 and Section 2-96 of  
the Code of the City of Rock Hill.

SECTION 2. That this Ordinance was adopted by the Rock Hill  
City Council by a positive majority vote.

SECTION 3. That this Ordinance is enacted in order to comply  
with Section 6-1-320 of the South Carolina Code, 1976 (as  
amended), following public notice of a public hearing held on  
May 22, 2023, at 6:00 p.m. in the Rock Hill Council Chambers  
with public input duly noted.

SECTION 4. That the proposed budget with proposed estimated  
revenue for payment thereof, as prepared and as contained in and  
shown by an archived copy on file in the office of the Municipal  
Clerk, and available for public inspection, which copy is  
incorporated herein by reference, is hereby adopted and made a

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part hereof. The budget as shown therein is balanced as to receipts and disbursements in the total sum of \$290,315,092.00.

SECTION 5. That for the fiscal year 2023/2024, a tax of 93.5 mills (\$.0935 per \$1,000) upon every dollar of the assessed value of all taxable property, real and personal, within the corporate limits of the City of Rock Hill be and the same is hereby imposed and levied for the purposes of: (1) defraying the ordinary current expenses of the government of the City of Rock Hill for the year 2023/2024; (2) paying the floating indebtedness of said City, if any, during the year 2023/2024; (3) paying interest on the bonded indebtedness of the City of Rock Hill, past due or that may become due during the year 2023/2024; and (4) paying bonds maturing in the year 2023/2024; provided, however, that, pursuant to the provisions of S.C. Code of 1976, Section 12-37-2640, the millage applied by the County Auditor in calculating taxes on motor vehicles licensed during 2023/2024 shall be the millage applicable to other taxable property within the City (i.e., 93.5 mills).

SECTION 6. That to facilitate operations, there shall be established and maintained a General Fund, an Enterprise Fund, and other appropriate funds, in such amounts as are provided for in the budget aforesaid, as hereby adopted or as hereafter modified pursuant to law.

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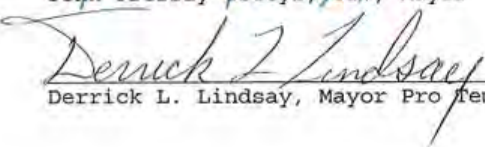
SECTION 7. That the City Manager is hereby authorized to transfer any sum from one budget line item to another, or from one department or division to another department or division, including the reimbursement of tax increment financing (TIF) expenditures related to utilities; provided, however, that no such transfer shall (a) conflict with any existing Bond Ordinance or (b) conflict with any previously adopted policy of the City Council. Any change in the budget which would increase or decrease the total of all authorized expenditures must be approved by City Council.

SECTION 8. As permitted by Article X, Section 14, of the Constitution of the State of South Carolina, 1895, as amended and Section 11-27-40, Code of Laws of South Carolina, 1976, as amended, the Council is hereby empowered to authorize the issuance of tax anticipation notes in an aggregate principal amount not exceeding \$5,000,000 (the "TANs") in anticipation of the collection of taxes imposed and levied by this Ordinance. The TANs may be issued at any time or from time to time during 2023/2024; shall be issued pursuant to a Resolution adopted by Council; may be issued in bearer form or fully registered form upon such terms and conditions as prescribed in such Resolution; shall be issued in the principal amounts, mature and bear interest as prescribed in such Resolution; may be sold by

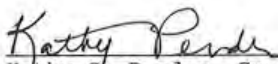
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DONE AND RATIFIED in Council assembled on this the 26<sup>TH</sup>  
day of JUNE, 2023.

  
\_\_\_\_\_  
John Pressly Gettys, Jr., Mayor

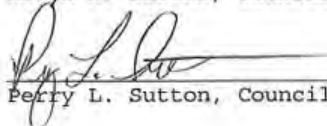
  
\_\_\_\_\_  
Derrick L. Lindsay, Mayor Pro Tempore

\_\_\_\_\_  
John A. Black, III, Councilmember

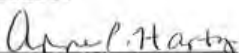
  
\_\_\_\_\_  
Kathy S. Pender, Councilmember

  
\_\_\_\_\_  
James C. Reno, Jr., Councilmember

  
\_\_\_\_\_  
Kevin H. Sutton, Councilmember

  
\_\_\_\_\_  
Perry L. Sutton, Councilmember

ATTEST:

  
\_\_\_\_\_  
Anne P. Harty  
Municipal Clerk

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## Accountability and Transparency Efforts

To assist with providing the community with updates on revenues, expenditures, and progress at addressing the goals and meeting the targets within the Strategic Plan, the City has Performance and Financial Dashboards available on our website.

### ***What are the Dashboards?***

The Performance Dashboard is a tool to communicate and track the City's progress on addressing many of the performance targets included in the Strategic Plan. The Financial Dashboard communicates revenue and expenditure information specific to Rock Hill.

### ***What information is provided on the Dashboards?***

Information on the City's progress at meeting performance targets ranging from reducing crime to meeting milestone dates for major projects is included on the Performance Dashboard. Summaries of expenditures by department and revenues by source are included on the Financial Dashboard.

Progress is communicated using various types of graphs and timelines with narrative information. When available, historical performance data are included to offer added context.

### ***How often are the Dashboards updated?***

The Financial Dashboard is updated monthly. The Performance Dashboard as a whole is updated monthly; however, the frequency of updates for individual performance targets vary. Some targets are evaluated and updated on a monthly basis (e.g., tax base growth), while others are evaluated quarterly (e.g., stormwater master planning, public safety response times) or annually (e.g., code enforcement voluntary compliance rate).

### ***How to access the Dashboards?***

Visit [cityofrockhill.com/transparency](https://cityofrockhill.com/transparency) 



## Strategic Plan

Strategic planning is the primary method by which the City plans and prioritizes its goals in a transparent and accountable manner. A strategic plan enables the City to efficiently move the community forward. Decision-making about government services combines consideration of needs, balancing available resources, and utilizing best practices to provide for current obligations and support for our long-term success.

The strategic plan is an active document, referred to daily by staff at all levels of the organization, and at the heart of each day's work. It serves as a roadmap to guide us from vision to reality. We use this plan to align our limited resources with prioritized initiatives tied to a broader vision for the future of our community. Our strategic plan is also a promise to our stakeholders—we are committed to live up to our motto of being 'Always On' in our pursuit of making Rock Hill a preferred place to live, do business, and visit.

The FY 2022-2024 Strategic Plan is structured around three core strategic initiatives:

### **Serving • Engaging • Growing**

**Serving** embodies our commitment to the community. The City provides important core services— services that promote the health and safety of our residents. We pledge to embrace innovative and ambitious solutions to the challenges of tomorrow.

**Engaging** represents our responsibility to actively communicate and connect with our residents. Placing an emphasis on public trust, inclusivity, and empowerment we are compelled to take Rock Hill from a successful to a significant city.

**Growing** encompasses our pledge to work together to encourage the balanced growth of Rock Hill. Individual success and a vibrant, sustainable local economy are vital to our shared prosperity.

View the City of Rock Hill's Strategic Plan on the City's website or clicking [here](#).



# Statement of Revenues, Expenditures, and Changes in Fund Balance

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GENERAL FUND

	2020/2021 Actual	2021/2022 Actual	2022/2023 Projected	2023/2024 Budget	2024/2025 Budget
<b>REVENUES</b>					
Property taxes	\$ 33,399,493	36,014,781	\$ 38,769,837	\$ 37,461,200	\$ 39,060,799
Accommodations and hospitality taxes	6,741,933	8,043,551	8,909,912	12,702,194	12,216,722
Licenses and permits	14,659,817	15,130,072	16,711,641	16,356,116	16,715,019
Fines and forfeitures	562,402	529,465	512,241	486,400	486,400
Intergovernmental	5,364,290	9,402,144	4,160,106	4,773,102	4,918,750
Charges for services	14,732,841	15,079,529	16,690,432	14,340,451	14,494,960
Investment earnings	60,137	23,619	15,205	30,000	30,000
Other	6,264,553	4,448,689	3,911,715	4,524,492	4,525,098
Total revenues	<u>81,785,466</u>	<u>88,671,850</u>	<u>89,681,089</u>	<u>90,673,955</u>	<u>92,447,748</u>
<b>EXPENDITURES</b>					
Current:					
General government	20,664,858	20,080,186	25,003,423	26,945,540	27,508,340
Public safety	27,930,926	30,785,029	33,397,011	36,128,992	36,964,098
Public works	9,216,118	11,697,932	10,600,950	12,406,011	12,539,896
Parks, recreation and tourism	13,451,590	15,526,970	16,850,405	16,895,178	16,393,383
Capital outlay	1,861,187	8,772,278	7,909,690	5,425,500	4,210,882
Debt service:					
Principal	4,437,990	7,124,590	4,641,990	5,390,906	4,872,228
Interest and fees	2,487,278	2,853,408	6,199,757	2,834,150	2,626,479
Capital lease payments	4,826,013	-	-	-	-
Total expenditures	<u>84,875,960</u>	<u>96,840,393</u>	<u>104,603,226</u>	<u>106,026,277</u>	<u>105,115,306</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>(3,090,494)</u>	<u>(8,168,543)</u>	<u>(14,922,137)</u>	<u>(15,352,322)</u>	<u>(12,667,559)</u>
OTHER FINANCING SOURCES (USES)					
Transfers in	11,189,437	9,789,112	9,686,540	10,272,602	10,668,193
Transfers out	(734,459)	(218,697)	(82,711)	(490,000)	(490,000)
Limited obligation bonds issued	-	-	-	-	-
Payments to refunding bond agent	-	-	-	-	-
Proceeds from capital lease	1,301,213	5,124,093	5,240,183	5,569,720	2,489,366
Total other financing sources (uses)	<u>11,756,191</u>	<u>14,694,508</u>	<u>14,844,012</u>	<u>15,352,322</u>	<u>12,667,559</u>
NET CHANGE IN FUND BALANCE	8,665,697	6,525,965	(78,125)	-	-
FUND BALANCE, BEGINNING OF YEAR	<u>12,014,241</u>	<u>20,679,938</u>	<u>27,205,903</u>	<u>27,127,778</u>	<u>27,127,778</u>
FUND BALANCE, END OF YEAR	<u>\$ 20,679,938</u>	<u>27,205,903</u>	<u>\$ 27,127,778</u>	<u>\$ 27,127,778</u>	<u>\$ 27,127,778</u>

# Statement of Revenues, Expenses, and Changes in Net Position

## CITY OF ROCK HILL, SOUTH CAROLINA

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
FOR THE YEAR ENDED JUNE 30, 2022 - ACTUAL

	Business-type Activities - Enterprise Funds		
	Electric, Water and Sewer	Nonmajor Stormwater	Totals
OPERATING REVENUES:			
Electric sales	\$ 104,421,242	-	\$ 104,421,242
Water sales	23,213,388	-	23,213,388
Sewer charges	28,967,883	-	28,967,883
Impact fees	1,584,565	-	1,584,565
Stormwater charges	-	4,484,259	4,484,259
Government grants	-	-	-
Other user charges	6,312,174	25,686	6,337,860
Total operating revenues	164,499,252	4,509,945	169,009,197
OPERATING EXPENSES:			
Purchased power	79,815,152	-	79,815,152
System operations	33,780,236	2,110,660	35,890,896
Depreciation and amortization	17,435,299	1,550,204	18,985,503
General and administrative	13,515,265	1,252,613	14,767,878
Total operating expenses	144,545,952	4,913,477	149,459,429
OPERATING INCOME	19,953,300	(403,532)	19,549,768
NONOPERATING REVENUES (EXPENSES):			
Interest income	296,553	6,007	302,560
Interest expense	(8,498,461)	(312,962)	(8,811,423)
Intergovernmental Revenue	2,252,638	1,000,000	3,252,638
Total nonoperating revenues (expenses)	(5,949,270)	693,045	(5,256,225)
INCOME BEFORE CONTRIBUTIONS AND TRANSFERS	14,004,030	289,513	14,293,543
CAPITAL CONTRIBUTIONS	2,024,372	1,386,800	3,411,172
TRANSFERS IN	-	-	-
TRANSFERS OUT	(9,814,695)	-	(9,814,695)
CHANGE IN NET POSITION	6,213,707	1,676,313	7,890,020
TOTAL NET POSITION - BEGINNING	330,686,723	13,209,454	343,896,177
TOTAL NET POSITION - END	336,900,430	14,885,767	351,786,197

**CITY OF ROCK HILL, SOUTH CAROLINA**

INCOME STATEMENT - BUDGET BASIS  
FOR THE YEAR ENDED JUNE 30, 2023 - PROJECTED

		Business-type Activities - Enterprise Funds		
		Electric, Water and Sewer	Nonmajor Stormwater	Totals
OPERATING REVENUES:				
Electric sales		\$ 102,863,108	\$ -	\$ 102,863,108
Water sales		24,599,704	-	24,599,704
Sewer charges		30,612,760	-	30,612,760
Impact fees		1,448,835	-	1,448,835
Stormwater charges		-	4,860,783	4,860,783
Government grants		-	-	-
Other user charges		1,280,129	80,241	1,360,370
Total operating revenues		<u>160,804,535</u>	<u>4,941,024</u>	<u>165,745,559</u>
OPERATING EXPENSES:				
Purchased power		74,800,588	-	74,800,588
System operations		42,892,642	3,193,754	46,086,396
General and administrative		13,067,288	787,937	13,855,225
Total operating expenses		<u>130,760,518</u>	<u>3,981,691</u>	<u>134,742,209</u>
OPERATING INCOME		<u>30,044,017</u>	<u>959,333</u>	<u>31,003,350</u>
NONOPERATING REVENUES (EXPENSES):				
Interest income		1,376,196	19,793	1,395,989
Interest expense		(10,399,644)	(286,317)	(10,685,961)
Principal Payments		(12,274,926)	(839,942)	(13,114,868)
Total nonoperating revenues (expenses)		<u>(21,298,374)</u>	<u>(1,106,465)</u>	<u>(22,404,839)</u>
INCOME BEFORE CONTRIBUTIONS AND TRANSFERS		8,745,643	(147,132)	8,598,511
TRANSFERS OUT		<u>(9,686,540)</u>	-	<u>(9,686,540)</u>
NET INCOME		<u>(940,897)</u>	<u>(147,132)</u>	<u>(1,088,029)</u>



**CITY OF ROCK HILL, SOUTH CAROLINA**

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
FOR THE YEAR ENDED JUNE 30, 2023 - PROJECTED

	Business-type Activities - Enterprise Funds		
	Electric, Water and Sewer	Nonmajor Stormwater	Totals
OPERATING REVENUES:			
Electric sales	\$ 102,863,108	-	\$ 102,863,108
Water sales	\$ 24,599,704	-	24,599,704
Sewer charges	\$ 30,612,760	-	30,612,760
Impact fees	\$ 1,448,835	-	1,448,835
Stormwater charges	\$ -	4,860,783	4,860,783
Government grants	\$ -	-	-
Other user charges	\$ 1,280,129	80,241	1,360,370
Total operating revenues	160,804,535	4,941,024	165,745,559
OPERATING EXPENSES:			
Purchased power	74,800,588	-	74,800,588
System operations	37,680,385	2,035,985	39,716,370
Depreciation and amortization	17,444,998	1,620,645	19,065,644
General and administrative	13,067,288	787,937	13,855,225
Total operating expenses	142,939,420	3,665,239	147,437,827
OPERATING INCOME	17,865,115	1,275,785	18,307,733
NONOPERATING REVENUES (EXPENSES):			
Interest income	1,376,196	19,793	1,395,989
Interest expense	(10,399,644)	(286,317)	(10,685,961)
Gain (loss) on disposal of fixed assets	-	-	-
Total nonoperating revenues (expenses)	(9,023,448)	(266,524)	(9,289,972)
INCOME BEFORE CONTRIBUTIONS AND TRANSFERS	8,841,667	1,009,261	9,850,929
CAPITAL CONTRIBUTIONS	400,000		
TRANSFERS IN	-		
TRANSFERS OUT	(9,686,540)	-	(9,686,540)
CHANGE IN NET POSITION	(444,873)	1,009,261	164,389
TOTAL NET POSITION - BEGINNING	336,900,430	14,885,767	351,786,197
TOTAL NET POSITION - END	336,455,557	15,895,028	351,950,586



**CITY OF ROCK HILL, SOUTH CAROLINA**

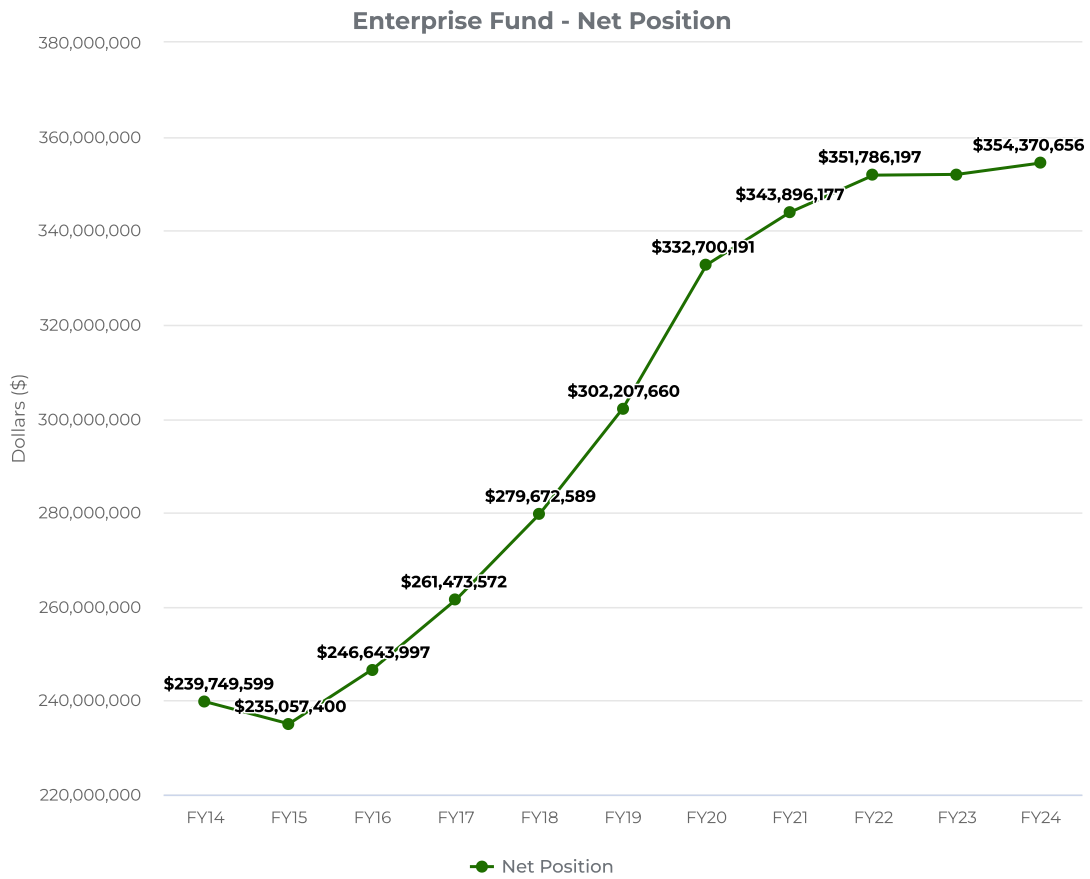
INCOME STATEMENT - BUDGET BASIS  
FOR THE YEAR ENDED JUNE 30, 2024 - PROJECTED

Business-type Activities - Enterprise Funds			
	Electric, Water and Sewer	Nonmajor Stormwater	Totals
OPERATING REVENUES:			
Electric sales	\$ 112,619,314	\$ -	\$ 112,619,314
Water sales	27,752,845	-	27,752,845
Sewer charges	31,521,404	-	31,521,404
Impact fees	1,390,000	-	1,390,000
Stormwater charges	-	5,046,310	5,046,310
Government grants	-	-	-
Other user charges	1,554,350	143,956	1,698,306
Total operating revenues	174,837,913	5,190,266	180,028,179
OPERATING EXPENSES:			
Purchased power	79,970,074	-	79,970,074
System operations	48,323,158	3,033,071	51,356,229
General and administrative	14,269,042	1,009,148	15,278,190
Total operating expenses	142,562,274	4,042,219	146,604,493
OPERATING INCOME	32,275,639	1,148,047	33,423,686
NONOPERATING REVENUES (EXPENSES):			
Interest income	500,000	-	500,000
Interest expense	(10,718,067)	(283,026)	(11,001,093)
Principal Payments	(11,784,970)	(865,021)	(12,649,991)
Total nonoperating revenues (expenses)	(22,003,037)	(1,148,047)	(23,151,084)
INCOME BEFORE CONTRIBUTIONS AND TRANSFERS	10,272,602	-	10,272,602
TRANSFERS OUT	(10,272,602)	-	(10,272,602)
NET INCOME	-	-	-

**CITY OF ROCK HILL, SOUTH CAROLINA**

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
FOR THE YEAR ENDED JUNE 30, 2024 - PROJECTED

	Business-type Activities - Enterprise Funds		
	Electric, Water and Sewer	Nonmajor Stormwater	Totals
OPERATING REVENUES:			
Electric sales	\$ 112,619,314	-	\$ 112,619,314
Water sales	\$ 27,752,845	-	27,752,845
Sewer charges	\$ 31,521,404	-	31,521,404
Impact fees	\$ 1,390,000	-	1,390,000
Stormwater charges	\$ -	5,046,310	5,046,310
Government grants	\$ -	-	-
Other user charges	\$ 1,554,350	143,956	1,698,306
Total operating revenues	174,837,913	5,190,266	180,028,179
OPERATING EXPENSES:			
Purchased power	79,970,074	-	79,970,074
System operations	40,549,212	2,180,638	42,729,850
Depreciation and amortization	17,619,448	1,636,852	19,256,300
General and administrative	14,269,042	1,009,148	15,278,190
Total operating expenses	152,407,776	4,826,638	157,234,414
OPERATING INCOME	22,430,137	363,628	22,793,765
NONOPERATING REVENUES (EXPENSES):			
Interest income	500,000	-	500,000
Interest expense	(10,718,067)	(283,026)	(11,001,093)
Gain (loss) on disposal of fixed assets	-	-	-
Total nonoperating revenues (expenses)	(10,218,067)	(283,026)	(10,501,093)
INCOME BEFORE CONTRIBUTIONS AND TRANSFERS	12,212,070	80,602	12,292,672
CAPITAL CONTRIBUTIONS	400,000		
TRANSFERS IN	-		
TRANSFERS OUT	(10,272,602)	-	(10,272,602)
CHANGE IN NET POSITION	2,339,468	80,602	2,020,070
TOTAL NET POSITION - BEGINNING	336,455,557	15,895,028	352,350,586
TOTAL NET POSITION - END	338,795,025	15,975,631	354,370,656



## Personnel Summary

This personnel summary provides a headcount of all full-time and part-time staff in all funds. The approved Fiscal Year 2024 Budget includes 13 new full-time positions and reduces 1 part-time position. Most of the new positions are due to expansion of the City's existing service lines. The City works efficiently with its staffing levels. Additional staffing was included in the FY 2024 budget to assist with expanded services and customer growth.

### Personnel Summary by Fund & Department

	FY 2023 Authorized	FY 2024 Authorized	FY 2025 Proposed
<b>Fund</b>			
General Fund	879	890	890
Stormwater Fund	19	19	19
Electric Fund	102	102	102
Water Fund	45	46	46
Wastewater Fund	52	53	53
<b>Total Approved Positions</b>	<b>1097</b>	<b>1110</b>	<b>1110</b>
<b>Departments</b>			
Office of Management	77	85	85
Office of Government Affairs	29	30	30
Office of Strategy Management	13	13	13
Human Resources	10	10	10
Neighborhood Services	15	17	17
Police	210	212	212
Fire	141	141	141
Planning and Development	40	39	39
Public Works	89	90	90
General Services	52	52	52
Finance	41	42	42
Parks, Recreation & Tourism	189	194	194
Housing Authority	26	26	26
Economic & Urban Development	15	8	8
Electric Utility	53	52	52
Water Utility	45	46	46
Wastewater Utility	52	53	53
<b>Total Approved Positions</b>	<b>1097</b>	<b>1110</b>	<b>1110</b>

Position Detail By Department & Fund

Job Code	Description (Pay Grade)	FY 2023 Approved	FY 2024 Approved	Position Status	FY 2025 Proposed
<b>OFFICE OF MANAGEMENT</b>					
General Fund & Electric Fund					
<b>City Council: General Fund</b>					
9169	Mayor (994)	1	1	PT	1
9159	Council Member	6	6	PT	6
<b>City Council Total:</b>		<b>7</b>	<b>7</b>		<b>7</b>
<b>City Management: General Fund</b>					
9149	City Manager (137)	1	1	FT	1
1439	Deputy City Manager (134)	1	2	FT	2
1428	Ombudsman (123)	0	1	FT	1
<b>City Management Total:</b>		<b>2</b>	<b>4</b>		<b>4</b>
<b>Housing and Community Development: General Fund</b>					
2024	Performance Manager (124)	0	1	FT	1
2399	Housing Program Coordinator (116)	0	1	FT	1
1011	Clerk II (103)	0	1	PT	1
2400	Housing Development Manager (116)	0	1	FT	1
2394	Community Development Supervisor (116)	0	1	FT	1
2402	Housing Rehabilitation Coordinator (112)	0	1	FT	1
2301	Community Development Specialist (104)	0	1	FT	1
1415	Development Assistant (112)	0	1	FT	1
<b>Housing &amp; Community Development Total:</b>		<b>0</b>	<b>8</b>		<b>8</b>
<b>Municipal Courts: General Fund</b>					
4004	Municipal Judge (127)	2	2	PT	2
4004	Municipal Judge (127)	1	1	FT	1
4005	Court Administrator (120)	1	1	FT	1
1032	Executive Secretary (111)	1	1	FT	1
4006	Senior Ministerial Recorder (110)	2	2	FT	2
4001	Ministerial Recorder (109)	1	1	FT	1
1413	Municipal Court Assistant (109)	2	2	FT	2
4010	Court Bailiff (107)	1	1	FT	1
1023	Office Assistant (106)	2	2	FT	2
<b>Municipal Courts Total:</b>		<b>13</b>	<b>13</b>		<b>13</b>

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**Solicitor's Office: General Fund**

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4008	Senior Solicitor (127)	1	1	FT	1
4007	City Solicitor (120)	2	2	FT	2
1037	Executive Assistant (115)	1	1	FT	1
1450	Administrative Assistant (112)	1	1	FT	1
6006	Victim and Witness Advocate (110)	1	1	FT	1
<b>Solicitor's Office Total:</b>		<b>6</b>	<b>6</b>		<b>6</b>

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**Operations Administration: Electric Fund**

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6533	Public Services Administrator (131)	1	1	FT	1
1439	Deputy City Manager (134)	1	0	FT	0
2029	Performance Manager II (127)	1	0	FT	0
1038	Assistant to the City Manager (120)	1	1	FT	1
1032	Executive Secretary	1	1	FT	1
1030	Administrative Secretary (108)	1	2	FT	2
1409	Ops Admin Customer Service Rep. (107)	1	1	FT	1
6405	Utilities Services Coordinator (107)	1	0	FT	0
<b>Operations Administration Total:</b>		<b>7</b>	<b>6</b>		<b>6</b>

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**Risk Management: Electric Fund**

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1427	Occupational Health & Safety Risk Manager (127)	1	1	FT	1
1035	Insurance & Safety Specialist (111)	2	2	FT	2
1430	Emergency Management Coordinator (112)	0	1	FT	1
<b>Risk Management Total:</b>		<b>3</b>	<b>4</b>		<b>4</b>

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**Information Technology: Electric Fund**

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1515	Chief Information Officer/ITS Director (131)	1	1	FT	1
2029	Performance Manager II (127)	1	1	FT	1
1507	Network Infrast. & Client Services Mgr (124)	1	1	FT	1
2024	Performance Manager (124)	2	0	FT	0
1520	IT Projects Admin & Development Mgr (124)	0	1	FT	1
1541	Applications & Business Ops Services Mgr (124)	0	1	FT	1
3019	GIS Manager (122)	1	1	FT	1
1512	Information Technology Engineer II (120)	9	6	FT	6
1525	Data Administrator I (120)	0	1	FT	1
1532	Systems Administrator II (120)	0	2	FT	2
1530	Network Administrator I (118)	0	1	FT	1
1511	Information Technology Engineer (118)	2	1	FT	1
3020	GIS Program Analyst II (117)	1	1	FT	1
3050	GIS Technician I (112)	0	1	FT	1
1510	Information Technology Technician (112)	3	2	FT	2
<b>IT Total:</b>		<b>21</b>	<b>21</b>		<b>21</b>

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**AMI Administration: Electric Fund**

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6231	Operations Superintendent (123)	1	1	FT	1
1414	Data and Billing Manager (120)	1	1	FT	1
1316	Central Collections Coordinator (118)	1	0	FT	0
1431	Utility Billing Analyst (118)	1	2	FT	2
1465	Key Accounts Coordinator (117)	1	1	FT	1
1446	Senior Administrative Assistant (113)	1	1	FT	1
1422	Billing Services Coordinator (111)	1	1	FT	1
1432	Utility Accounts Coordinator (113)	1	1	FT	1
1433	Utility Billing Specialist (105)	2	2	FT	2
<b>AMI Administration Total:</b>		<b>10</b>	<b>10</b>		<b>10</b>

**AMI Field Operations: Electric Fund**

1402	Engineering Technician III (114)	1	1	FT	1
1403	Recovery Service Technician (108)	2	2	FT	2
1404	Meter Service Technician (107)	1	1	FT	1
1420	Meter Technician II (107)	2	2	FT	2
1419	Meter Reader I (104)	1	0	FT	0
<b>AMI Field Operations Total:</b>		<b>7</b>	<b>6</b>		<b>6</b>

**OFFICE OF MANAGEMENT TOTAL**

FULL TIME	2	75	75
PART TIME	7	10	10
<b>TOTAL</b>	<b>9</b>	<b>85</b>	<b>85</b>

**OFFICE OF GOVERNMENT AFFAIRS**

General Fund, Electric Fund &amp; Transit Fund

**OGA Administration: Electric Fund**

1467	OGA Director (127)	0	1	FT	1
1039	Grants Coordinator (118)	0	1	FT	1
<b>OGA Administration Total:</b>		<b>0</b>	<b>2</b>		<b>2</b>

**Grants: General Fund**

1041	Grants Division Supervisor (118)	2	1	FT	1
6505	Construction Maintenance Supervisor (114)	1	1	FT	1
2001	Planning Technician II (113)	1	1	FT	1
1040	Grants Specialist (109)	1	2	FT	2
<b>Grants Total:</b>		<b>5</b>	<b>5</b>		<b>5</b>

**Airport: General Fund**

1462	Airport Director (120)	1	1	FT	1
1480	Airport Maintenance Specialist (112)	1	1	FT	1
<b>Airport Total:</b>		<b>2</b>	<b>2</b>		<b>2</b>

**Transit: Transit Fund**

6526	Transit Administrator (122)	1	1	FT	1
6547	Transit Operations Supervisor (115)	1	1	FT	1
6112	Senior Transit Bus Operator (109)	6	6	FT	6
2110	Transit Dispatcher (106)	4	4	FT	4
6113	Transit Safety & Training Supervisor (114)	0	1	FT	1
6108	Transit Bus Operator (106)	7	7	FT	7
6108	Transit Bus Operator (106)	3	1	PT	1
<b>Transit Total:</b>		<b>22</b>	<b>21</b>		<b>21</b>

**OFFICE OF GOVERNMENT AFFAIRS TOTAL**

FULL TIME	26	29	29
PART TIME	3	1	1
<b>TOTAL</b>	<b>29</b>	<b>30</b>	<b>30</b>

**OFFICE OF STRATEGIC MANAGEMENT**  
General Fund

**OSM Administration: General Fund**

1464	OSM Director (130)	1	1	FT	1
2025	Project Manager (123)	1	1	FT	1
1306	Financial Analyst (117)	1	1	FT	1
1030	Administrative Secretary (108)	1	1	FT	1
1475	Records Manager (107)	1	1	FT	1

**OSM Administration Total:** 5 5 5

**Communications: General Fund**

1472	Communications & Marketing Manager (127)	1	1	FT	1
1512	Information Tech Engineer II (120)	1	0	FT	0
1473	Creative Project Manager (124)	0	1	FT	1
1471	Sr Communications & Marketing Coordinator (119)	1	1	FT	1
2015	Marketing Assistant (115)	2	2	FT	2
5310	Program Supervisor (113)	1	1	FT	1
1470	Communication & Marketing Coordinator (112)	1	1	FT	1
1450	Administrative Assistant (112)	1	1	FT	1

**Communications Total:** 8 8 8

**OFFICE OF STRATEGIC MANAGEMENT TOTAL**

FULL TIME	13	13	13
PART TIME	0	0	0
<b>TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>

**HUMAN RESOURCES**  
General Fund

**HR Administration: General Fund**

2127	Human Resources Director (132)	1	1	FT	1
2121	Personnel Analyst (117)	1	1	FT	1
2111	Learning & Development Specialist (113)	0	1	FT	1

**HR Administration Total:** 2 3 3

**Personnel: General Fund**

2024	Human Resources Manager (124)	0	1	FT	1
2024	Performance Manager (124)	2	1	FT	1
2107	Personnel Supervisor (120)	1	1	FT	1
2103	Accounting Clerk III (110)	1	1	FT	1
2103	Personel Technician (109)	2	0	FT	0
2120	Talent Acquisition Specialist (111)	0	1	FT	1
1032	Executive Secretary (111)	1	0	FT	0
2108	Benefits Analyst (111)	0	1	FT	1
2101	Human Resources Services Representative (106)	0	1	PT	1
9869	Special Projects Intern (905)	1	0	PT	0

**Personnel Total:** 8 7 7

**HUMAN RESOURCES TOTAL**

FULL TIME	9	9	9
PART TIME	1	1	1
<b>TOTAL</b>	<b>10</b>	<b>10</b>	<b>10</b>



**NEIGHBORHOOD SERVICES****General Fund****NS Administration: General Fund**

4061	Neighborhood Services Director (127)	1	1	FT	1
6517	Environmental Inspector II (109)	0	1	FT	1
<b>NS Administration Total:</b>		<b>2</b>	<b>2</b>		<b>2</b>

**Neighborhood Empowerment: General Fund**

2297	Community Engagement Manager (127)	1	1	FT	1
2010	Planner I (117)	1	1	FT	1
1452	Community Engagement Coordinator (117)	0	1	FT	1
4065	Neighborhood Empowerment Liaison III (116)	3	1	FT	1
3006	Project Specialist (112)	0	1	FT	1
<b>Neighborhood Empowerment Total:</b>		<b>5</b>	<b>5</b>		<b>5</b>

**Neighborhood Inspections: General Fund**

2025	Project Manager (123)	1	1	FT	1
2293	Code Official (116)	1	1	FT	1
2289	Code Compliance Inspector I (107)	0	1	FT	1
2299	Housing Compliance Lead Inspector (113)	1	1	FT	1
3006	Project Specialist (112)	2	1	FT	1
2291	Code Compliance Lead Inspector (112)	0	1	FT	1
1512	Inspector (110)	2	0	FT	0
2298	Housing Compliance Inspector II (110)	0	2	FT	2
2290	Code Compliance Inspector II (110)	0	1	FT	1
1450	Administrative Assistant (112)	1	1	FT	1
<b>Neighborhood Inspections Total:</b>		<b>8</b>	<b>10</b>		<b>10</b>

**NEIGHBORHOOD SERVICES TOTAL**

<b>FULL TIME</b>	<b>15</b>	<b>17</b>	<b>17</b>
<b>PART TIME</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>15</b>	<b>17</b>	<b>17</b>

**POLICE DEPARTMENT****General Fund****Police: General Fund**

4050	Chief of Police (132)	1	1	FT	1
4049	Police Major (124)	2	2	FT	2
2025	Project Manager (123)	1	1	FT	1
4047	Police Captain (120)	4	4	FT	4
4055	Police Lieutenant (118)	13	13	FT	13
4044	Police Sergeant/Detective (116)	21	22	FT	22
4070	Crime Analyst (115)	2	2	FT	2
1516	Software Administrator (115)	1	1	FT	1
4072	Senior Police Officer (115)	20	20	FT	20
1037	Executive Assistant (115)	1	1	FT	1
4073	Accreditation Manager/Grants Manager (114)	1	1	FT	1
4071	Master Police Officer II (114)	10	10	FT	10
4043	Master Police Officer (113)	14	15	FT	15
1446	Sr. Administrative Assistant (113)	1	1	FT	1
4031	Telecommunications Manager (113)	1	1	FT	1
1450	Administrative Assistant (112)	1	1	FT	1
4041	Police Officer II (111)	37	36	FT	36
1032	Executive Secretary (111)	1	1	FT	1
4035	Law Enforcement Victim Advocate (110)	2	2	FT	2
4040	Police Officer I (110)	37	38	FT	38

2106	Telecommunications Shift Supervisor (110)	4	4	FT	4
4012	Correctional Officer II (109)	4	3	FT	3
1025	Evidence Technician (109)	2	2	FT	2
1311	Accounting Clerk II (108)	1	0	FT	0
1312	Accounting Clerk III (119)	0	1	FT	1
1030	Administrative Secretary (108)	3	4	FT	4
4011	Correctional Officer I (108)	6	4	FT	4
4013	Corrections Shift Supervisor	0	3	FT	3
1504	Systems Operator (108)	1	1	FT	1
2105	Telecommunications Operator II (108)	7	9	FT	9
2104	Telecommunications Operator I (106)	7	5	FT	5
1022	Secretary (107)	1	0	FT	0
1310	Accounting Clerk I (105)	1	1	FT	1
1019	Records Clerk (104)	2	2	FT	2
<b>Police Department Total:</b>		<b>210</b>	<b>212</b>		<b>212</b>

POLICE DEPARTMENT TOTAL					
FULL TIME		210	212		212
PART TIME		0	0		0
<b>TOTAL</b>		<b>210</b>	<b>212</b>		<b>212</b>

#### FIRE DEPARTMENT

##### General Fund

##### Fire Administration: General Fund

4133	Fire Chief (130)	1	1	FT	1
4125	Fire Logistics Officer (116)	1	1	FT	1
1412	Customer Service Clerk II (108)	1	1	FT	1
1037	Executive Assistant (115)	1	1	PT	1
<b>Fire Administration Total:</b>		<b>4</b>	<b>4</b>		<b>4</b>

##### Fire Fighting/Suppression: General Fund

4136	Sr. Battalion Chief (124)	2	0	FT	0
4140	Deputy Chief - Administration (124)	0	1	FT	1
4140	Deputy Chief - Operations (124)	0	1	FT	1
4135	Battalion Chief II (221)	6	6	FT	6
4131	Battalion Chief (120)	2	0	FT	0
4130	Fire Training Officer (120)	0	1	FT	1
4129	Medical Training Officer (120)	0	1	FT	1
4104	Fire Captain (116)	27	27	FT	27
4106	Sr. Driver Engineer (113)	9	27	FT	27
4103	Driver-Engineer (112)	18	0	FT	0
4102	Firefighter II (110)	63	63	FT	63
4101	Firefighter I (108)	3	3	FT	3
<b>Fire Fighting/Suppression Total:</b>		<b>130</b>	<b>130</b>		<b>130</b>

##### Fire Prevention/Investigation: General Fund

4124	Fire Marshall (120)	1	1	FT	1
4123	Fire Prevention-Inspections Captain (116)	2	2	FT	2
4139	Deputy Fire Marshall III (113)	2	2	FT	2
4122	Fire Inspector III (113)	4	2	FT	2
<b>Fire Prevention/Investigation Total:</b>		<b>7</b>	<b>7</b>		<b>7</b>

FIRE DEPARTMENT TOTAL				
FULL TIME	140	140		140
PART TIME	1	1		1
<b>TOTAL</b>	<b>141</b>	<b>141</b>		<b>141</b>

## PLANNING AND DEVELOPMENT

### General Fund

#### Administration & Customer Service: General Fund

2033	Planning & Development Director (130)	1	1	FT	1
2029	Permit & Business License Manager (119)	1	1	FT	1
2312	Residential Building Plans Examiner (116)	1	1	FT	1
2009	Planning Assistant (115)	2	1	FT	1
2315	Building Plans Coordinator (115)	0	1	FT	1
2318	Senior Permit Technician (113)	0	1	FT	1
3016	Permit Technician II (109)	1	0	FT	0
1032	Executive Secretary (111)	1	1	FT	1
3017	Permit Technician (113)	3	3	FT	3
2044	Business License Specialist (108)	1	1	FT	1
<b>Administration &amp; Customer Service Total:</b>		<b>11</b>	<b>11</b>		<b>11</b>

#### Building Inspections: General Fund

2310	Building Official (122)	1	1	FT	1
2309	Deputy Building Official/Commercial (119)	1	1	FT	1
2305	Building Inspector II (115)	5	5	FT	5
<b>Building Inspections Total:</b>		<b>7</b>	<b>7</b>		<b>7</b>

#### Zoning: General Fund

2030	Planning Services Manager (128)	1	1	FT	1
2021	Planner III (120)	1	1	FT	1
2016	Planner II (119)	2	2	FT	2
2036	Plans Reviewer (116)	1	1	FT	1
2002	Planning Technician II (113)	1	1	FT	1
2303	Inspector I (110)	1	0	FT	0
<b>Zoning Total:</b>		<b>7</b>	<b>6</b>		<b>6</b>

#### Planning: General Fund

3012	City Engineer I (122)	1	1	FT	1
2011	Senior Planner (121)	2	0	FT	0
1999	RFATS Director (121)	0	1	FT	1
2000	Long Range Planning Manager (121)	0	1	FT	1
2021	Planner III (120)	2	2	FT	2
2016	Planner II (119)	2	2	FT	2
<b>Planning Division Total:</b>		<b>7</b>	<b>7</b>		<b>7</b>

#### Infrastructure: General Fund

2313	Infrastructure Planning Manager (127)	1	1	FT	1
2315	Senior Infrastructure Plans Examiner (119)	1	1	FT	1
2035	Landscape Plans Examiner (117)	1	1	FT	1
3004	Engineering Technician III (114)	4	0	FT	0
2317	Infrastructure Inspector III (114)	0	3	FT	3
2316	Infrastructure Coordinator (114)	0	1	FT	1
2315	Infrastructure Plans Examiner (114)	0	1	FT	1
3003	Engineering Technician II (110)	1	0	FT	0
<b>Infrastructure Total:</b>		<b>8</b>	<b>8</b>		<b>8</b>

PLANNING TOTAL				
FULL TIME	40	39		39
PART TIME	0	0		0
TOTAL	40	39		39

## PUBLIC WORKS

General Fund & Stormwater Fund

### Public Works Administration: General Fund

6530	Public Works Director (129)	1	1	FT	1
6539	Public Works Administrator (127)	0	1	FT	1
2005	Public Works Services Specialist (111)	1	1	FT	1
3012	City Engineer I (122)	1	0	FT	0
Public Works Administration Total:		3	3		3

### Street Maintenance: General Fund

6505	Construction Maintenance Supervisor (114)	1	2	FT	2
6545	Crew Supervisor (112)	1	0	FT	0
6203	Maintenance Mechanic III (110)	2	2	FT	2
6202	Maintenance Mechanic II (109)	1	1	FT	1
6103	Equipment Operator III (108)	1	1	FT	1
6505	Construction Worker (104)	8	8	FT	8
6027	Crew Worker I (103)	1	0	FT	0
Street Maintenance Total:		15	14		14

### Residential Sanitation: General Fund

6501	Sanitation Supervisor (113)	1	1	FT	1
6107	Refuse Truck Operator III (110)	4	2	FT	2
6040	Crew Leader (109)	1	1	FT	1
6106	Sanitation Operator (108)	2	3	FT	3
6105	Refuse Truck Driver (105)	1	2	FT	2
Residential Waste Total:		9	9		9

### Commercial Sanitation: General Fund

6523	Operations Supervisor (116)	1	1	FT	1
6107	Refuse Truck Operator III (110)	5	6	FT	6
6207	Maintenance Mechanic II (109)	1	1	FT	1
6105	Refuse Truck Operator I (105)	1	0	FT	0
Commercial Waste Total:		8	8		8

### Curbside Trash: General Fund

6501	Sanitation Supervisor (113)	1	1	FT	1
6040	Crew Leader (109)	2	2	FT	2
6106	Sanitation Operator (108)	4	4	FT	4
6504	Environmental Inspector (107)	1	0	FT	0
6105	Refuse Truck Operator I (105)	7	8	FT	8
9029	Seasonal Crew Leader (109)	1	1	PT	1
9019	Seasonal Crew Worker (103)	1	1	PT	1
Curbside Trash Total:		17	17		17

### Recycling: General Fund

6545	Crew Supervisor (112)	1	1	FT	1
6107	Refuse Truck Operator III (110)	1	2	FT	2
6106	Sanitation Operator (108)	5	4	FT	4
6105	Refuse Truck Operator I (105)	1	2	FT	2
Recycling Total:		8	9		9

<b>Construction: General Fund</b>					
6570	Construction/Maintenance Superintendent (116)	1	1	FT	1
4010	Crew Leader (109)	1	1	FT	1
6039	Equipment Operator III (109)	2	2	FT	2
6538	Construction Worker (104)	4	4	FT	4
6536	Maintenance Worker - Construction (103)	2	3	FT	3
<b>Construction Total:</b>		<b>10</b>	<b>11</b>		<b>11</b>

<b>Stormwater: Stormwater Fund</b>					
3014	Public Works Engineer (127)	1	1	FT	1
6544	Crew Supervisor II (113)	1	1	FT	1
3003	Engineering Technician II (110)	2	0	FT	0
6558	Engineering Technician III (114)	0	1	FT	1
6050	Crew Leader (109)	1	2	FT	2
6103	Equipment Operator III (108)	4	3	FT	3
6102	Equipment Operator II (105)	4	4	FT	4
6101	Equipment Operator I (104)	1	1	FT	1
6538	Construction Worker (104)	2	2	FT	2
6556	Maintenance Worker - Stormwater (103)	3	3	FT	3
6558	Planning Analyst (115)	0	1	FT	1
<b>Total Stormwater:</b>		<b>19</b>	<b>19</b>		<b>19</b>

<b>PUBLIC WORKS TOTAL</b>			
FULL TIME	87	88	88
PART TIME	2	2	2
<b>TOTAL</b>	<b>89</b>	<b>90</b>	<b>90</b>

#### GENERAL SERVICES

##### General Fund & Parking Fund

#### General Services Administration: General Fund

6535	General Services Director (130)	1	1	FT	1
2125	Facilities Maintenance Manager (124)	1	1	FT	1
3026	Right-of-Way Agent (118)	1	1	FT	1
3006	Project Specialist (112)	1	0	FT	0
3005	Right-of-Way Specialist (109)	1	1	FT	1
1317	Asset Management Coordinator (120)	1	1	FT	1
<b>General Services Administration Total:</b>		<b>6</b>	<b>5</b>		<b>5</b>

#### Building Maintenance: General Fund

6208	HVAC Technician (117)	1	1	FT	1
5326	Facilities Maintenance Electrician (115)	1	1	FT	1
5325	Maintenance Specialist (114)	1	1	FT	1
6202	Maintenance Mechanic II (109)	2	2	FT	2
<b>Building Maintenance Total:</b>		<b>5</b>	<b>5</b>		<b>5</b>

#### Cemetery Services: General Fund

5322	Cemetery Supervisor (113)	1	1	FT	1
6050	Crew Leader I (109)	1	1	FT	0
<b>Cemetery Services Total:</b>		<b>2</b>	<b>2</b>		<b>2</b>

#### Custodial Services: General Fund

5999	Custodial Supervisor (113)	1	1	FT	1
6000	Custodial Lead (109)	1	1	FT	1
6002	Custodial Worker II (103)	7	7	FT	7
<b>Custodial Services Total:</b>		<b>9</b>	<b>9</b>		<b>9</b>

**Project Management: General Fund**

2029	Performance Manager II (127)	1	1	FT	1
3039	Performance Manager I (124)	1	1	FT	1
2025	Project Manager (123)	2	2	FT	2
2016	Planner II (119)	1	1	FT	1
1222	Assistant Project Manager (118)	1	1	FT	1
3004	Engineering Technician III (114)	1	1	FT	1
3003	Engineering Technician II (110)	1	1	FT	1
3006	Surveyor (118)	1	0	FT	0

**Project Management Total:** 9 8 8

**Fleet: General Fund**

6233	Fleet Manager (119)	1	1	FT	1
6234	Fleet Supervisor (113)	0	1	FT	1
6227	Lead Service Technician (113)	3	2	FT	1
6226	Fleet Technician III (111)	5	6	FT	6
6225	Fleet Technician II (109)	2	2	FT	1
6224	Fleet Technician I (104)	2	2	FT	2
6223	Tire Technician (103)	1	1	FT	1
9019	Seasonal Crew Worker (103)	1	1	PT	1

**Fleet Total:** 15 16 16

**Parking System: Parking Fund**

6053	Parking Assistant (101)	3	4	PT	4
3037	Parking Management Supervisor (118)	1	1	FT	1
6051	Parking Lead (109)	1	1	FT	1
6052	Parking Attendant (104)	1	1	FT	1

**Parking Total:** 6 7 7

**GENERAL SERVICES TOTAL**

FULL TIME	48	47	47
PART TIME	4	5	4
<b>TOTAL</b>	<b>52</b>	<b>52</b>	<b>52</b>

**FINANCE****General Fund****Finance Administration: General Fund**

1033	Chief Financial Officer (132)	1	1	FT	1
2029	Performance Manager II (127)	1	1	FT	1
1306	Financial Analyst (117)	0	1	FT	1
9879	Special Projects Intern (908)	1	1	PT	1
1038	Assistant to the City Manager (120)	1	0	FT	0
1505	Programmer/Analyst (116)	1	0	FT	0

**Finance Administration Total:** 5 4 4

**Accounting: General Fund**

1318	Financial Compliance Manager (127)	1	1	FT	1
1313	Accountant III (119)	2	2	FT	2
1304	Accountant I (116)	1	1	FT	1
1303	Accounts Payable Specialist (110)	2	2	FT	2
1038	Assistant to the City Manager (120)	0	1	FT	1
1308	Controller (124)	0	1	FT	1

**Accounting Total:** 6 8 8

**Customer Service: General Fund**

3021	City Engineer II (124)	1	1	FT	1
1426	Customer Service Supervisor (115)	1	1	FT	1
1406	Customer Service Representative II (108)	8	8	FT	8
1405	Customer Service Representative I (105)	4	4	FT	4

**Customer Service Total:** 14 14 14

**Central Collections: General Fund**

2013	Business Analyst (119)	1	1	FT	1
1447	Collections Specialist (112)	1	1	FT	1
1410	Customer Service Technician (107)	2	0	FT	0
1407	Customer Service Representative III (109)	0	2	FT	2
1406	Customer Service Representative II (108)	2	3	FT	3
1405	Customer Service Representative I (105)	4	3	FT	3

**Central Collections Total:** 10 10 10

**Procurement & Warehouse**

2024	Performance Manager I (124)	1	1	FT	1
1212	Procurement Agent (117)	1	1	FT	1
1202	Warehouse Supervisor (112)	1	1	FT	1
1203	Purchasing Specialist (109)	1	1	FT	1
1204	Senior Warehouse Associate(107)	1	1	FT	1
1206	Warehouse Associate (105)	1	1	FT	1

**Procurement & Warehouse Total:** 6 6 6

**FINANCE TOTAL**

FULL TIME	40	41	41
PART TIME	1	1	1
<b>TOTAL</b>	<b>41</b>	<b>42</b>	<b>42</b>

**PARKS, RECREATION & TOURISM****General Fund****Tourism: General Fund**

5315	Parks, Recreation & Tourism Director (130)	1	1	FT	1
5317	Parks, Recreation & Tourism Operations Mgr (127)	1	1	FT	1
2024	Performance Manager I (124)	1	1	FT	1
2025	Project Manager (123)	1	1	FT	1
2014	Economic Development Coordinator (119)	1	1	FT	1
5311	Recreation Superintendent (118)	1	0	FT	0
5305	Center Supervisor III (116)	1	0	FT	0
5334	Hospitality/Design Coordinator (116)	1	1	FT	1
1037	Executive Assistant (115)	1	1	FT	1
6019	Grounds Superintendent (115)	1	0	FT	0
5302	Park Supervisor II (115)	2	3	FT	3
5304	Facility Supervisor II (113)	1	1	FT	1
5310	Program Supervisor (113)	2	1	FT	1
1446	Senior Administrative Assistant (113)	0	1	FT	1
5309	Recreation Coordinator II (111)	4	3	FT	3
2047	Marketing & Event Sales Coordinator (117)	0	1	FT	1
1312	Accounting Clerk III (110)	1	1	FT	1
6022	Horticulturist II (110)	1	1	FT	1
2042	Operations Coordinator (111)	1	1	FT	1
5306	Recreation Coordinator I (109)	3	3	FT	3
1406	Customer Service Representative II (108)	2	2	FT	2
2200	Project Coordinator (113)	1	1	FT	1
9379	Recreation Programmer I (105)	2	1	PT	1
9885	Senior Projects Intern (110)	1	1	PT	1

9539	Recreation Specialist III (804)	0	27	PT	24
9339	Recreation Leader (101)	33	3	PT	6
<b>Tourism Total:</b>		<b>64</b>	<b>58</b>		<b>58</b>

#### Recreation: General Fund

5360	Division Lead - Recreation (115)	1	1	FT	1
5304	Center Supervisor II (113)	3	2	FT	2
5303	Facility Supervisor I (112)	2	2	FT	2
4042	Special Populations Supervisor (109)	2	1	FT	1
4042	Special Population Coordinator (109)	0	1	FT	1
9369	Recreation Leader III (105)	1	1	FT	1
5305	Center Supervisor III (116)	0	1	FT	1
9339	Recreation Leader I (101)	5	5	PT	5
9369	Recreation Leader III (105)	1	1	PT	1
9379	Recreation Programmer I (105)	1	1	PT	1
9539	Recreation Specialist III (804)	9	9	PT	9
<b>Recreation Total:</b>		<b>25</b>	<b>25</b>		<b>25</b>

#### Parks: General Fund

2024	Performance Manager I (124)	1	1	FT	1
5318	Recreation Superintendent II (119)	0	1	FT	1
5351	Parks Division Supervisor (119)	0	1	FT	1
6521	Grounds Maintenance Superintendent (116)	1	1	FT	1
6019	Grounds Superintendent (115)	2	1	FT	1
5302	Park Supervisor II (115)	1	1	FT	1
5310	Program Supervisor (113)	1	1	FT	1
5301	Park Supervisor I (112)	1	1	FT	1
6204	Maintenance Mechanic IV (111)	1	1	FT	1
1032	Executive Secretary (111)	1	1	FT	1
6022	Horticulturist II (110)	3	2	FT	2
6069	Grounds Crew Leader (109)	5	3	FT	3
6202	Maintenance Mechanic II (109)	1	3	FT	3
6021	Horticulturist I (108)	6	6	FT	6
6201	Maintenance Mechanic I (105)	2	0	FT	0
6060	Grounds Maintenance Technician I (104)	0	3	FT	3
6061	Grounds Maintenance Technician II (105)	0	2	FT	2
6063	Building and Park Maintenance Technician I (105)	0	1	FT	1
6032	Crew Worker II (104)	9	6	FT	6
6027	Crew Worker I (103)	11	11	FT	11
5309	Recreation Coordinator II (111)	0	1	FT	1
9339	Recreation Leader I (101)	12	1	PT	1
9539	Recreation Specialist III (804)	14	25	PT	25
<b>Parks Total:</b>		<b>72</b>	<b>74</b>		<b>74</b>

#### Indoor Arena: General Fund

5311	Recreation Superintendent (118)	1	2	FT	2
5310	Program Supervisor (113)	1	1	FT	1
5301	Park Supervisor I (112)	1	1	FT	1
5309	Recreation Coordinator II (111)	1	1	FT	1
9389	Recreation Programmer II (111)	1	1	FT	1
6022	Horticulturist II (110)	1	1	FT	1
5306	Recreation Coordinator I (109)	1	1	FT	2
1406	Customer Service Representative II (108)	1	1	FT	1
6027	Crew Worker I (103)	3	2	FT	2
6040	Crew Leader I (109)	0	2	FT	2
9359	Recreation Leader II (104)	0	2	FT	2
6063	Building and Park Maintenance Technician I (105)	0	2	FT	2
9339	Recreation Leader I (101)	0	1	PT	1
9539	Recreation Specialist III (804)	19	19	PT	16



Indoor Arena Total: 30 37 63

PARKS RECREATION & TOURISM TOTAL			
FULL TIME	95	100	100
PART TIME	94	94	94
<b>TOTAL</b>	<b>189</b>	<b>194</b>	<b>194</b>

#### HOUSING AUTHORITY

General Fund

##### Housing Authority: General Fund

4401	Housing Authority Director (128)	1	1	FT	1
4406	Housing Inspector (115)	1	1	FT	1
6555	Maintenance Superintendent I (115)	1	1	FT	1
6545	Crew Supervisor (112)	2	2	FT	2
6201	Maintenance Mechanic (105)	5	5	FT	5
4409	Occupancy Specialist I (105)	4	4	FT	4
4413	Applications Coordinator (104)	1	1	FT	1
6032	Crew Worker II (104)	2	2	FT	2
4419	Clerk Stenographer (103)	2	2	FT	2
6027	Crew Worker I (103)	3	3	FT	3
9369	Recreation Leader III (105)	3	3	PT	3
9019	Seasonal Crew Worker (103)	1	1	PT	1

Housing Authority Total: 26 26 26

HOUSING AUTHORITY TOTAL			
FULL TIME	22	22	22
PART TIME	4	4	4
<b>TOTAL</b>	<b>26</b>	<b>26</b>	<b>26</b>

#### ECONOMIC & URBAN DEVELOPMENT

General Fund

##### EUD Administration: General Fund

2012	Economic & Urban Develop. Director (132)	1	1	FT	1
2025	Project Manager (123)	2	1	FT	1
2024	Performance Manager I (124)	1	0	FT	0
2020	Textile Coord Redev Mgr (124)	1	0	FT	0
5314	Program Coordinator (108)	1	0	FT	0

EUD Administration Total: 6 2 2

##### Business Development: General Fund

2055	Economic Development Generalist (124)	0	1	FT	1
2025	Project Manager (123)	0	2	FT	2
2024	Performance Manager I (124)	0	1	FT	1
4058	Neighborhood Development Supervisor (122)	0	1	FT	1
2014	Economic Development Manager (124)	0	1	FT	1

Business Development Total: 0 6 6

##### Community Development: General Fund

2024	Performance Manager I (124)	1	0	FT	0
1011	Clerk II (103)	1	0	PT	0

Community Development Total: 2 0 0

##### Workforce Development: General Fund

2041	Technology Incubator Director (124)	1	0	FT	0
2025	Project Manager (123)	1	0	FT	0

Workforce Development Total: 2 0 0

**Neighborhood Development**

4058 Neighborhood Development Supervisor (122)	1	0	FT	0
5310 Program Supervisor (113)	1	0	FT	0
2002 Planning Technician II (113)	1	0	FT	0
1415 Development Assistant (112)	1	0	FT	0
3006 Project Specialist (112)	1	0	FT	0
<b>Neighborhood Development Total:</b>	<b>5</b>	<b>0</b>		<b>0</b>

**ECONOMIC AND URBAN DEVELOPMENT TOTAL**

FULL TIME	14	8		8
PART TIME	1	0		0
<b>TOTAL</b>	<b>15</b>	<b>8</b>		<b>8</b>

**ELECTRIC****Electric Fund****Utilities Administration: Electric Fund**

6531 Public Utilities Director (131)	2	0	FT	0
<b>Utilities Administration Total:</b>	<b>2</b>	<b>0</b>		<b>0</b>

**Electric Services: Electric Fund**

6571 Electric Utilities Director (130)	0	1	FT	1
6506 Line Crew Manager (123)	1	1	FT	1
6424 Lineworker IV (121)	5	5	FT	5
6423 Lineworker III (117)	12	12	FT	12
<b>Electric Services Total:</b>	<b>18</b>	<b>19</b>		<b>19</b>

**Electric Engineering: Electric Fund**

6407 Electric Operations Manager (124)	1	1	FT	1
3027 Construction Project Manager (121)	1	1	FT	1
1454 Senior Forester (116)	1	1	FT	1
3034 Electrical Engineering Technician III (114)	3	3	FT	3
3033 Electrical Engineering Technician II (110)	1	1	FT	1
3012 City Engineer (122)	0	1	FT	1
<b>Electric Engineering Total:</b>	<b>7</b>	<b>8</b>		<b>8</b>

**Power & Communication Services: Electric Fund**

2026 Project Manager (123)	1	1	FT	1
Power Distribution Engineer (123)	1	0	FT	0
6516 Electronic Service Technician Supervisor (116)	2	2	FT	2
6552 Maintenance Superintendent I (115)	2	1	FT	1
6400 Operations Safety Coordinator (115)	0	1	FT	1
6423 Lineworker III (114)	1	1	FT	1
6415 Electronic Service Technician II (113)	6	3	FT	3
6409 Electronic Communications Locator II (113)	0	1	FT	1
6431 Substation Technician Lead (113)	0	1	FT	1
6436 Substation Technician I (109)	1	1	FT	1
4031 Telecommunications Manager (113)	1	1	FT	1
6545 Crew Supervisor (112)	1	1	FT	1
6411 Electronic Service Technician I (112)	5	5	FT	5
6331 Maintenance Technician III (110)	2	1	FT	1
6404 Communications Technician (110)	0	1	FT	1
6330 Maintenance Technician II (109)	1	1	FT	1
6008 Utilities Dispatch II (108)	0	1	FT	1
1412 Customer Service Clerk II (108)	2	1	FT	1
6425 Fiber Technician I (105)	1	1	FT	1
<b>Power &amp; Communication Services Total:</b>	<b>27</b>	<b>25</b>		<b>25</b>

ELECTRIC TOTAL					
FULL TIME	54	52		52	
PART TIME	0	0		0	
TOTAL	54	52		52	

**WATER**  
Water Fund

**Engineering: Water Fund**

6531	Public Utilities Director (131)	0	1	FT	1
3040	Utility Engineering Manager (127)	2	1	FT	2
3022	City Engineer III (127)	1	1	FT	1
3021	City Engineer II (124)	1	1	FT	1
3000	Engineering Associate (114)	0	1	FT	1
9010	Operations Supervisor (116)	1	1	PT	1
<b>Engineering Total:</b>		<b>5</b>	<b>6</b>		<b>6</b>

**Water Distribution: Water Fund**

6300	Distribution & Collections Operations Mgr (123)	1	1	FT	1
6518	Maintenance Superintendent III (118)	1	1	FT	1
3004	Engineering Technician III (114)	1	0	FT	0
6544	Crew Supervisor II (113)	1	1	FT	1
6545	Crew Supervisor (112)	2	2	FT	2
6337	Maintenance Technician III (110)	1	1	FT	1
6050	Crew Leader II (110)	2	2	FT	2
6040	Crew Leader I (109)	7	4	FT	4
6209	Hydrant & Valve Maintenance Lead (109)	0	1	FT	1
6013	Utility Maintenance Crew Leader (109)	0	2	FT	2
6103	Equipment Operator III (108)	4	4	FT	4
6201	Maintenance Mechanic (105)	4	4	FT	4
6012	Crew Worker II (104)	1	1	FT	1
<b>Water Distribution Total:</b>		<b>25</b>	<b>24</b>		<b>24</b>

**Water Treatment Plant: Water Fund**

6514	Water/Wastewater Superintendent (121)	1	1	FT	1
6315	Water Plant Operator V (118)	3	2	FT	2
6323	Chief Operator (118)	0	1	FT	1
6314	Water Plant Operator IV (116)	4	4	FT	4
6312	Water Plant Operator III	3	4	FT	4
6507	Environmental Lab Supervisor (115)	1	1	FT	1
6334	Environmental Lab Technician III (112)	1	1	FT	1
6333	Environmental Lab Technician II (111)	1	1	FT	1
3004	Engineering Technician III (114)	1	1	FT	1
<b>Water Treatment Plant Total:</b>		<b>15</b>	<b>16</b>		<b>16</b>

WATER TOTAL				
FULL TIME	44	45		45
PART TIME	1	1		1
<b>TOTAL</b>	<b>45</b>	<b>46</b>		<b>46</b>

## WASTEWATER

### Wastewater Fund

#### Wastewater System: Wastewater Fund

6518	Maintenance Superintendent III (118)	1	1	FT	1
6014	Utility Operations Coordinator (112)	0	1	FT	1
6544	Crew Supervisor II (113)	1	1	FT	1
6545	Crew Supervisor I (112)	2	1	FT	1
6201	Maintenance Mechanic (105)	4	3	FT	3
6102	Equipment Operator II (105)	0	1	FT	1
6050	Crew Leader II (110)	1	1	FT	1
6013	Utility Maintenance Crew Leader (109)	0	3	FT	3
6040	Crew Leader I (109)	6	3	FT	3
6103	Equipment Operator III (108)	3	3	FT	3
<b>Wastewater System Total:</b>		<b>18</b>	<b>18</b>		<b>18</b>

#### Wastewater Treatment Plant: Wastewater Fund

6549	Water/Wastewater Operations Manager (125)	1	1	FT	1
6514	Water/Wastewater Superintendent (121)	1	1	FT	1
6023	Chief Operator (118)	0	1	FT	1
6323	Wastewater Plant Operator V (118)	2	1	FT	1
6322	Wastewater Plant Operator IV (116)	5	5	FT	5
6312	Wastewater Plant Operator III (114)	3	3	FT	3
3004	Engineering Technician III (114)	1	1	FT	1
6318	Wastewater Apprentice (104)	0	1	FT	1
<b>Wastewater Treatment Plant Total:</b>		<b>13</b>	<b>14</b>		<b>14</b>

#### Industrial Pretreatment: Wastewater Fund

9011	Industrial Pre-treatment Program Coord. (116)	1	1	FT	1
1442	Environmental Education Specialist II (113)	1	1	FT	1
6335	Industrial Pretreatment Field Technician (108)	1	0	FT	0
6336	Pretreatment Program Specialist (111)	0	1	FT	1
<b>Industrial Pretreatment Total:</b>		<b>3</b>	<b>3</b>		<b>3</b>

#### Environmental Monitoring: Wastewater Fund

6520	Environmental Operations Coordinator (119)	1	1	FT	1
6380	Environmental Lab Technician III (112)	2	2	FT	2
<b>Environmental Monitoring Total:</b>		<b>3</b>	<b>3</b>		<b>3</b>

#### Plant Maintenance: Wastewater Fund

6546	Plant Maintenance/SCADA Manager	1	1	FT	1
6555	Maintenance Superintendent I (115)	1	1	FT	1
6418	Electronic Service Technician III (115)	1	1	FT	1
6415	Electronic Service Technician II (113)	2	2	FT	2
6544	Crew Supervisor II (113)	2	2	FT	2
6296	Maintenance Technician III (110)	4	5	FT	5
6330	Maintenance Technician II (109)	4	3	FT	3
<b>Plant Maintenance Total:</b>		<b>15</b>	<b>15</b>		<b>15</b>

WASTEWATER TOTAL			
FULL TIME	52	53	53
PART TIME	0	0	0
TOTAL	52	53	53

ENTERPRISE FUND TOTAL			
FULL TIME	217	218	218
PART TIME	1	1	1
TOTAL	218	220	220

CITYWIDE TOTAL			
FULL TIME	976	990	990
PART TIME	121	120	120
TOTAL	1097	1110	1110

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# FUND SUMMARIES

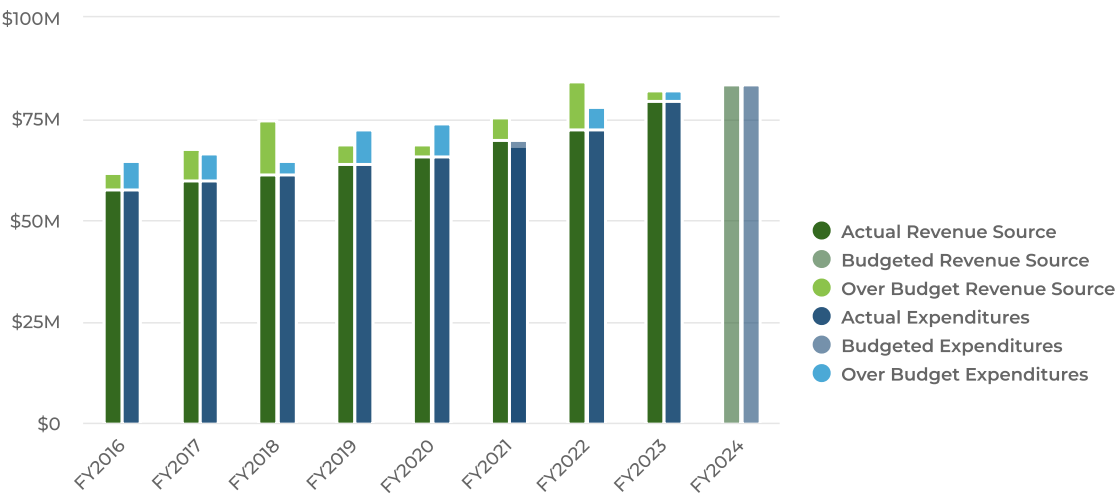
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# General Fund

The General Fund is used to account for all revenues and expenditures applicable to general operations of the City and is used to record all financial transactions not required to be accounted for in other funds. It accounts for the revenues and expenditures necessary to carry out basic governmental activities of the City, such as public safety, recreation, public works, and general government expenditures.

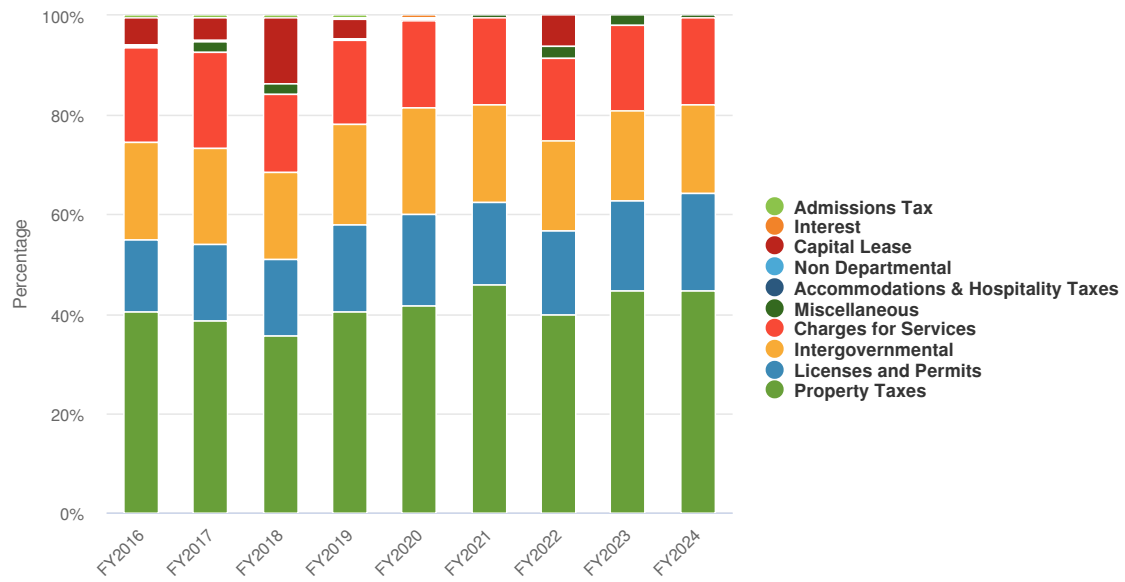
## Summary

The City of Rock Hill is projecting \$83,776,449 in revenue for FY 2024. This represents a 5.2% increase over the prior year. The FY 2025 recommended budget includes \$86,482,904 in revenue, which represents a 3.15% increase over the FY 2024 adopted budget. There are no General Fund tax increases included in the FY 2024 budget. No tax increases are proposed in FY 2025. Cemetery fees and rates were increased 10% in FY 2024. Also in FY 2024, the City began waiving business license fees for first-year businesses expected to gross less than \$1 million. Both budget years include modest increases in property tax and business license revenue due to projected economic growth.



## Revenue by Source

### Budgeted and Historical 2024 Revenue by Source





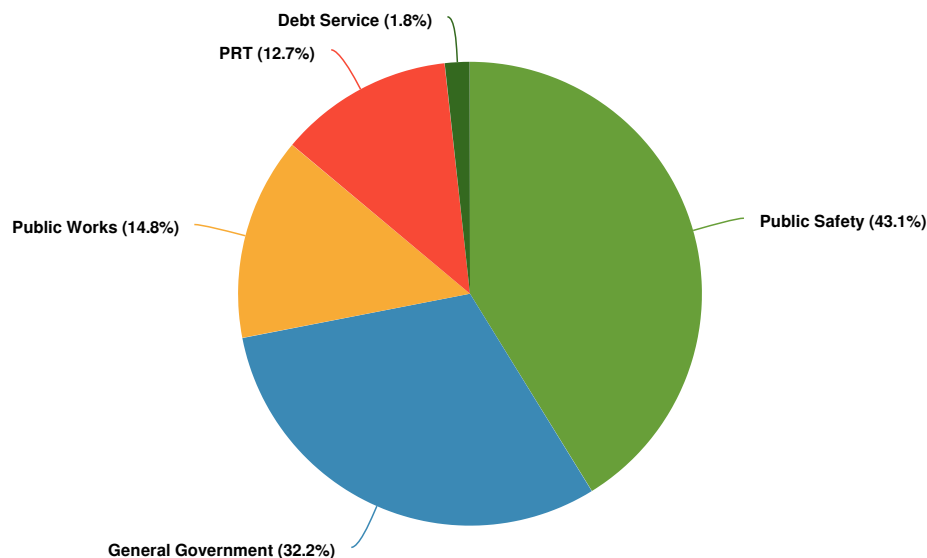
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Property Taxes	\$34,826,705	\$33,666,664	\$36,067,414	\$37,461,200	\$39,060,799
Admissions Tax	\$0	\$9,211	\$9,029	\$0	\$0
Licenses and Permits	\$12,411,829	\$14,271,095	\$16,038,901	\$16,356,116	\$16,765,019
Intergovernmental	\$14,879,135	\$15,321,961	\$15,169,265	\$15,045,704	\$15,586,943
Accommodations & Hospitality Taxes	\$0	\$0	\$0	\$60,000	\$60,600
Miscellaneous	\$337,989	\$2,113,807	\$306,353	\$60,586	\$61,192
Charges for Services	\$13,190,127	\$13,914,726	\$14,720,399	\$14,762,843	\$14,917,352
Interest	\$129	\$22,470	\$4,610	\$30,000	\$30,000
Capital Lease	\$0	\$5,124,671	\$0	\$0	\$0
Non Departmental	\$0	\$20,000	\$0	\$0	\$0
<b>Total Revenue Source:</b>	<b>\$75,645,913</b>	<b>\$84,464,605</b>	<b>\$82,315,973</b>	<b>\$83,776,449</b>	<b>\$86,481,904</b>

## Expenditures by Function

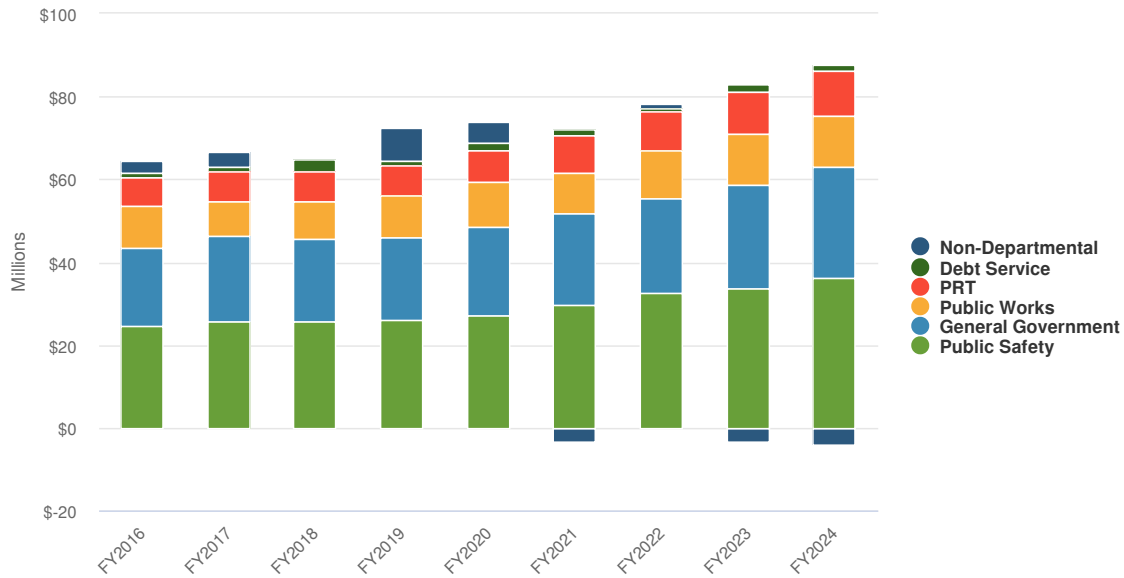
### General Fund

General Fund expenditures for Fiscal Year 2024 are budgeted at \$83,776,449, a 5.2% increase when compared to Fiscal Year 2023. Personnel expenditures (salary and salary additives) make up 75% of the total General Fund expenditures (\$62.8 million). Personnel was a major focus for the FY 2024 and FY 2025 budget. A 3% merit-based base wage increase is included in the approved FY 2024 budget and the recommended FY 2025 budget. FY 2024 also includes a 1% retirement increase to the employer contribution. The approved FY 2024 budget includes funding for new Human Resources software upgrades, funding for growing general liability claims, and additional staffing for growing service areas such as Parks, Recreation and Tourism and the Public Works Sanitation Division.

### Budgeted Expenditures by Function



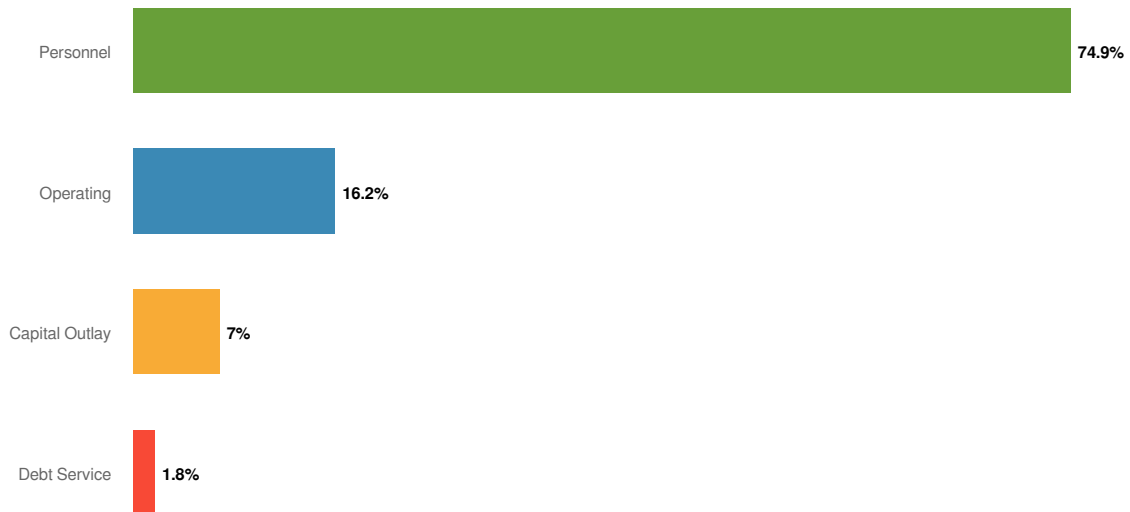
## Budgeted and Historical Expenditures by Function



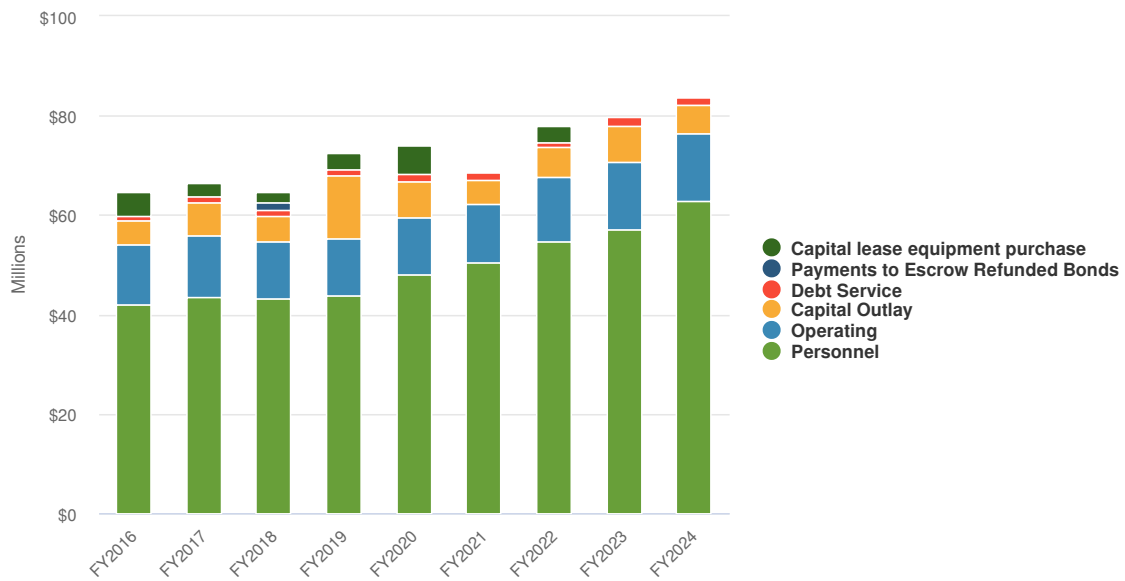
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Expenditures					
General Government	\$22,303,043	\$22,920,327	\$24,002,502	\$26,945,540	\$27,570,890
Personnel	\$17,049,581	\$18,387,933	\$19,130,672	\$21,274,377	\$21,885,058
Operating	\$4,694,610	\$4,291,575	\$4,315,264	\$4,685,276	\$4,709,975
Capital Outlay	\$558,852	\$240,819	\$556,566	\$985,887	\$975,857
Public Safety	\$29,497,536	\$32,404,266	\$35,633,420	\$36,128,992	\$36,970,506
Personnel	\$24,126,062	\$26,176,158	\$28,619,129	\$30,536,892	\$31,371,998
Operating	\$3,491,590	\$4,310,076	\$4,609,488	\$3,862,231	\$3,862,231
Capital Outlay	\$1,879,884	\$1,918,032	\$2,404,803	\$1,729,869	\$1,736,277
Non-Departmental	-\$3,450,219	\$1,112,491	-\$1,332,821	-\$3,895,757	-\$2,639,770
Personnel	\$1,928,170	\$2,093,969	\$2,030,001	\$1,755,794	\$3,223,393
Operating	-\$5,378,389	-\$5,789,247	-\$3,759,647	-\$5,651,551	-\$5,863,163
Capital Outlay	\$0	\$1,261,159	\$396,825	\$0	\$0
Capital lease equipment purchase	\$0	\$3,546,611	\$0	\$0	\$0
Public Works	\$9,914,504	\$11,826,368	\$12,940,306	\$12,406,011	\$12,539,897
Personnel	\$3,856,212	\$4,607,038	\$4,832,443	\$4,971,510	\$5,105,396
Operating	\$4,163,877	\$4,755,506	\$4,816,356	\$4,592,854	\$4,592,854
Capital Outlay	\$1,894,415	\$2,463,824	\$3,291,507	\$2,841,647	\$2,841,647
Debt Service	\$1,458,756	\$696,055	\$770,284	\$1,520,381	\$1,108,744
Debt Service	\$1,458,756	\$696,055	\$770,284	\$1,520,381	\$1,108,744
PRT	\$8,898,809	\$9,132,804	\$10,223,023	\$10,671,282	\$10,931,638
Personnel	\$3,542,791	\$3,360,608	\$5,434,080	\$4,250,955	\$4,511,311
Operating	\$4,908,802	\$5,459,681	\$4,311,628	\$6,117,108	\$6,117,108
Capital Outlay	\$447,217	\$312,515	\$477,316	\$303,219	\$303,219
<b>Total Expenditures:</b>	<b>\$68,622,428</b>	<b>\$78,092,311</b>	<b>\$82,236,714</b>	<b>\$83,776,449</b>	<b>\$86,481,904</b>

# Expenditures by Expense Type

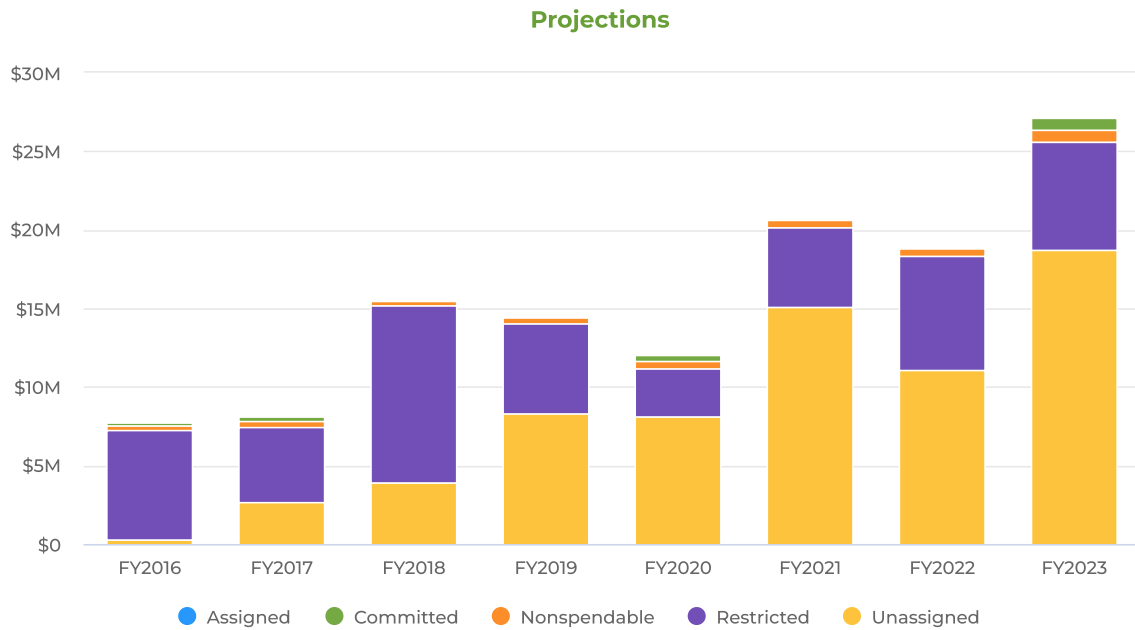
## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type



## Fund Balance



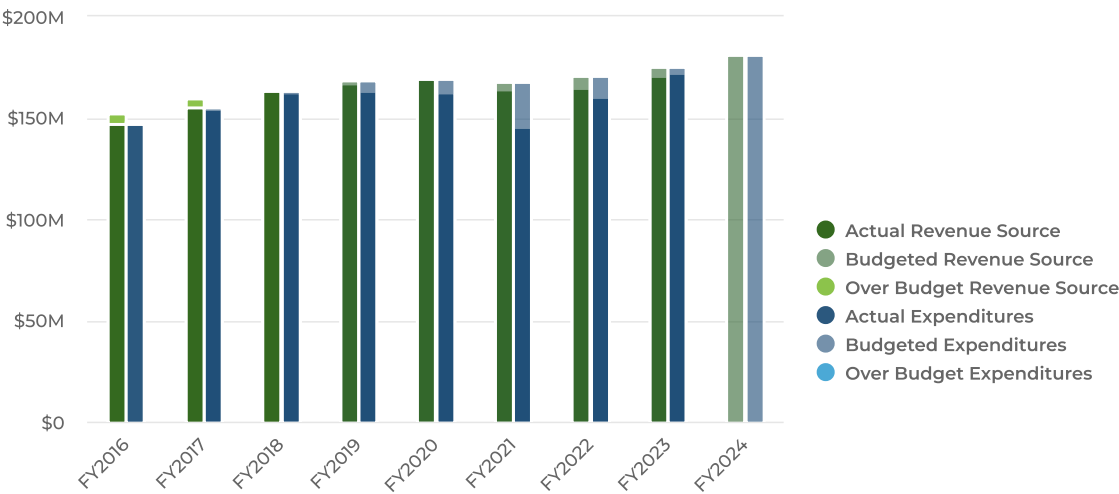
	FY2019	FY2020	FY2021	FY2022	FY2023
<b>Fund Balance</b>	—	—	—	—	—
Unassigned	\$8,314,252	\$8,101,113	\$15,048,827	\$11,085,883	\$18,759,881
Assigned	\$0	\$0	\$0	\$0	\$0
Committed	\$0	\$382,388	\$0	\$0	\$756,928
Restricted	\$5,775,828	\$3,073,996	\$5,120,435	\$7,264,542	\$6,800,424
Nonspendable	\$325,241	\$456,744	\$510,676	\$462,842	\$810,545
<b>Total Fund Balance:</b>	<b>\$14,415,321</b>	<b>\$12,014,241</b>	<b>\$20,679,938</b>	<b>\$18,813,267</b>	<b>\$27,127,778</b>

# Enterprise Funds

A summary of the Fiscal Year 2024 enterprise revenue by fund is provided below. FY 2025 budgeted projections are also included in the table at the bottom of this section. The Fiscal Year 2024 budget does not include a rate change for the electric services. A volumetric water rate increase of 11.00% coupled with a \$1.70 decrease in the base fee is included to cover additional system capital improvements in FY 2024. Water rates are budgeted to increase by 75 cents for the average residential customer in FY 2025. A combined sewer (base and volumetric) rate increase of 7.50% is included to cover additional system capital improvements and the expansion of the wastewater treatment plant in FY 2024. Wastewater rates are budgeted to increase by \$1.51 for the average residential customer in FY 2025.

## Summary

The City of Rock Hill is projecting \$181.39 million in enterprise fund revenue for FY 2024, which represents a 3.5% increase over the prior year. Budgeted expenditures are projected to increase by 3.5% or \$6.1 million to \$181.39 million in FY 2024.



# Approved and Recommended Rate and Fee Changes

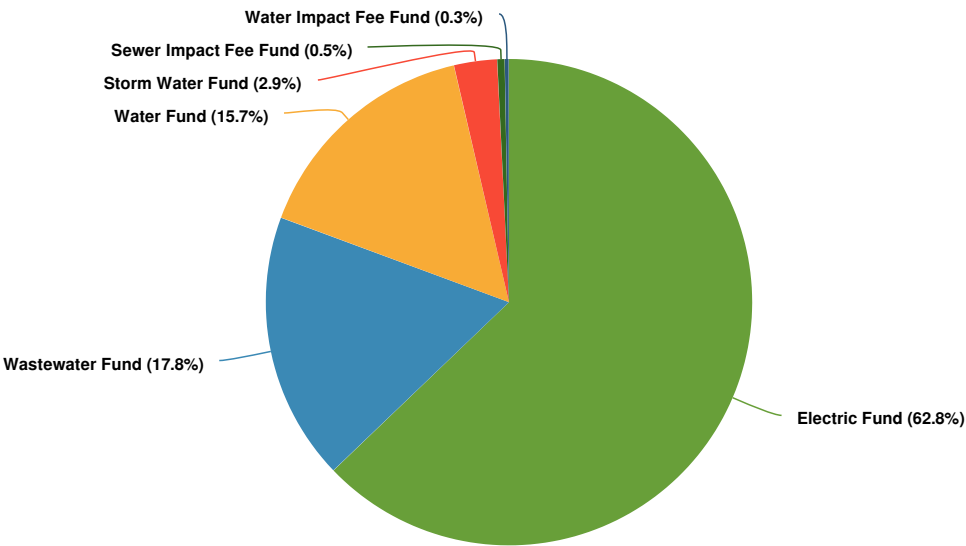
## APPROVED FISCAL YEAR 2024 RATE AND FEE CHANGES

- No electric rate increase
- No stormwater rate increase
- Water rates adjusted: 11.00% volumetric increase and \$1.70 reduction in the base fee to cover capital improvements. This resulted in no change to the average residential customer's monthly bill.
- Wastewater rates adjusted: 7.50% volumetric increase to cover capital improvements, resulting in a \$2.16 monthly increase for the average residential customer.

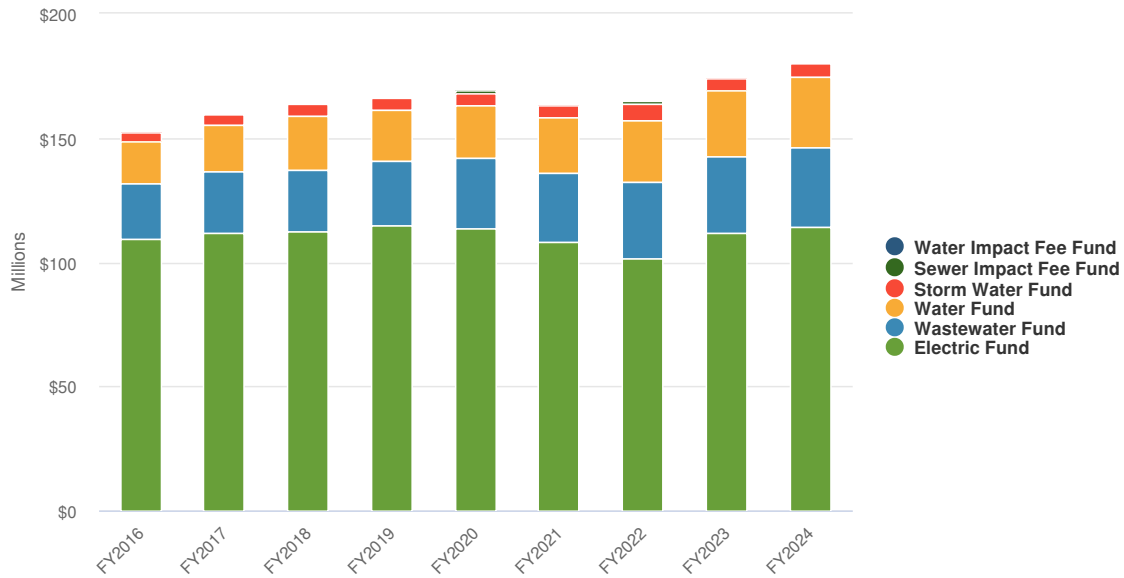
## RECOMMENDED FISCAL YEAR 2025 RATE CHANGES

- No electric rate increase
- No stormwater rate increase
- No water rate increase
- Wastewater rate increase of \$1.40 per month for the average residential customer to cover wastewater system capital improvements.

FY 2024 Revenue by Fund



## Budgeted and Historical Revenue by Fund



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
<b>Storm Water Fund</b>					
State Grant - Capital	\$0	\$1,000,000	\$0	\$0	\$0
Contributions - Private Sou	\$0	\$14,250	\$0	\$0	\$0
Charge Off Collections	\$8,617	\$11,436	-\$33,799	\$7,386	\$7,461
Stormwater Revenues	\$4,302,014	\$4,370,754	\$4,860,783	\$5,051,310	\$5,197,533
Stormwater Erosion Control Rev	\$87,310	\$113,505	\$114,040	\$136,570	\$137,936
Interest Revenues-General	\$0	\$5,823	\$0	\$0	\$0
Interest Revenues-Trustee	\$0	\$182	\$19,793	\$0	\$0
Capital Contributions	\$0	\$1,386,800	\$0	\$0	\$0
<b>Total Storm Water Fund:</b>	<b>\$4,397,941</b>	<b>\$6,902,750</b>	<b>\$4,960,817</b>	<b>\$5,195,266</b>	<b>\$5,342,929</b>
<b>Electric Fund</b>					
SCMIT Safety Grants	\$0	\$0	\$6,000	\$0	\$0
NON FED State Paragon Way	\$0	\$0	\$57,535	\$0	\$0
Other Revenues - Gen'l Gov't	\$0	-\$1,814	\$0	\$0	\$0
Other	\$134,720	\$41,075	\$69,589	\$142,814	\$142,814
Smart Choice Revenue	\$0	\$27,827	\$0	\$0	\$0
Sale of Hutchison Tract Equipm	\$0	\$0	\$661,877	\$0	\$0
PMPA Marketing Contributions	\$0	\$0	\$30,000	\$0	\$0
PMPA Generation Credit	\$0	-\$7,112,038	\$0	\$0	\$0
Electric Sales	\$104,667,609	\$104,421,242	\$102,863,108	\$109,489,901	\$111,267,267
Smart Switch	-\$2,100	-\$2,100	-\$2,050	\$2,100	\$2,100
Other Electric Revenue	\$51,632	\$152,977	\$218,385	\$50,000	\$50,505
Electric Underground	\$78,325	\$71,500	\$66,570	\$80,000	\$81,592
Security Lights	\$1,971,564	\$2,008,589	\$2,024,076	\$2,059,105	\$2,089,992
Service Connection Fees	\$205,223	\$362,321	\$363,163	\$364,643	\$368,290

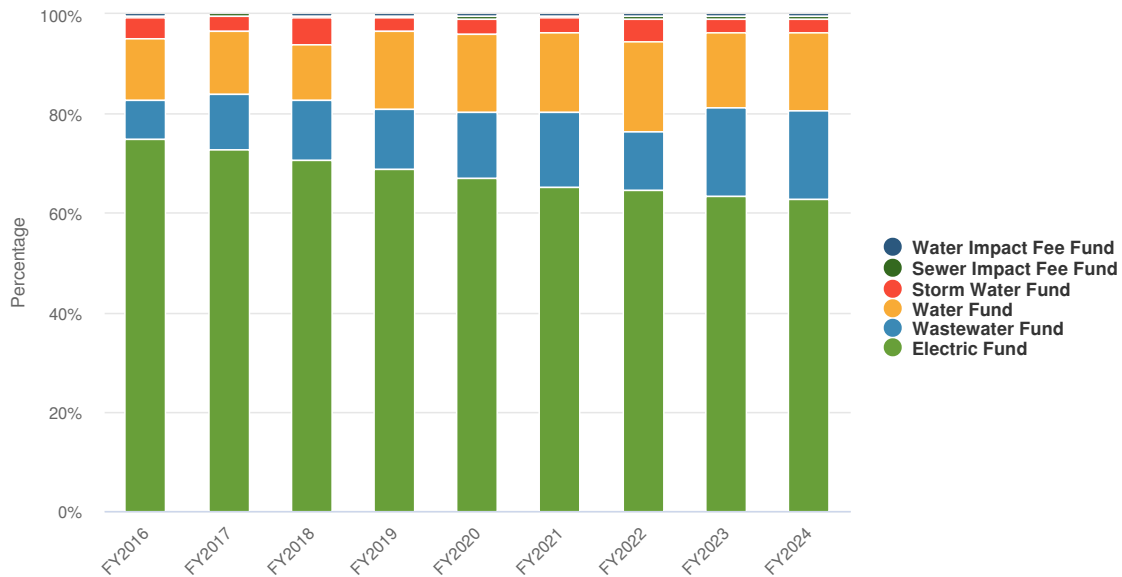
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Utility Theft Fee	\$4,800	\$5,700	\$5,400	\$5,509	\$5,564
Charge Off Collections	\$68,617	\$12,533	\$34,430	\$0	\$0
Charge Off Collections	\$223,523	\$201,461	-\$158,553	\$255,050	\$257,601
Traffic Signalization Reimb	\$153,857	\$152,710	\$144,119	\$155,558	\$157,113
Penalty-Charge Offs	\$12,911	\$7,232	-\$13,657	\$15,377	\$15,378
Late Pymt Fee	\$196,854	\$675,348	\$701,058	\$816,352	\$828,597
Service Chrg-Returned Checks	\$3,178	\$2,879	\$4,110	\$2,766	\$2,794
Insured Damages Recovered	\$0	\$132,918	\$80,128	\$0	\$0
3rd Party Damages Recovered	-\$60,443	\$1,405	\$75,514	\$59,775	\$60,672
PMPA Smart Switch Reimb.	\$10,920	\$0	\$0	\$0	\$0
Interest Revenues-General	\$364,881	\$109,909	\$1,376,196	\$500,000	\$507,500
Capital Asset Transfers In	\$0	\$299,059	\$0	\$0	\$0
<b>Total Electric Fund:</b>	<b>\$108,086,071</b>	<b>\$101,570,733</b>	<b>\$108,606,999</b>	<b>\$113,998,951</b>	<b>\$115,837,779</b>
<b>Water Fund</b>					
York Prep Capital Revenue	\$0	\$0	\$104,713	\$0	\$0
York County Pennies Reimb	\$0	\$0	\$19,547	\$0	\$0
Charge Off Collections	\$28,328	\$22,520	-\$29,652	\$32,669	\$32,669
Water Sales	\$21,695,783	\$22,933,272	\$24,314,934	\$27,752,845	\$27,830,337
Water Irrigation Sales	\$257,185	\$280,116	\$244,770	\$284,676	\$293,280
Water Tap Fees	\$266,860	\$189,614	\$152,689	\$195,335	\$195,335
Other Water Revenues	\$30,400	\$41,170	\$34,350	\$38,943	\$40,119
Cellular antenna rents	\$182,044	\$418,306	\$186,943	\$190,236	\$190,236
Other Utility Revenue	\$0	\$10,700	\$0	\$0	\$0
Insured Damages Recovered	\$0	\$12,060	\$5,696	\$0	\$0
3rd Party Damages Recovered	\$0	\$5,701	\$7,302	\$0	\$0
Capital Contributions	\$0	\$636,492	\$0	\$0	\$0
<b>Total Water Fund:</b>	<b>\$22,460,600</b>	<b>\$24,549,950</b>	<b>\$25,041,293</b>	<b>\$28,494,704</b>	<b>\$28,581,976</b>
<b>Wastewater Fund</b>					
Industrial Permit Fee	\$0	\$0	-\$5,065	\$0	\$0
Sewer Capacity Fee Pennington	\$0	\$2,638	\$1,319	\$0	\$0
Charge Off Collections	\$44,138	\$36,210	-\$46,475	\$44,413	\$45,745
Sewer Charge	\$27,388,314	\$28,967,883	\$30,612,760	\$31,521,404	\$31,762,639
Sewer Charge-BOD/TSS	\$97,171	\$374,672	\$357,824	\$504,465	\$519,599
F O G Penalty Fee	\$24,000	\$27,750	\$19,750	\$0	\$0
Sewer Service Connections	\$75,362	\$104,996	\$77,256	\$61,600	\$63,448
Sewer Surcharge	\$103,500	\$100,690	\$52,271	\$101,500	\$104,545
Sewer Capacity Fee - Red River	\$5,510	\$17,038	\$285	\$0	\$0
Sewer Capacity Fee Tools Fork	\$4,022	\$767	\$0	\$0	\$0
Sewer Capacity Fee - I-77	\$7,695	\$21,662	\$11,666	\$0	\$0
Industrial Pretreatment Fee	\$1,000	\$0	\$0	\$0	\$0
Sampling & Monitoring Fee	\$35,569	\$37,547	\$40,161	\$77,648	\$79,977
Other Utility Revenue	\$135,851	\$8,681	\$705	\$0	\$0



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
3rd Party Damages Recovered	\$0	\$12,334	\$0	\$0	\$0
Interest Rev-Bond Trustees	\$0	\$2,509	\$0	\$0	\$0
Capital Contributions	\$0	\$1,088,821	\$0	\$0	\$0
<b>Total Wastewater Fund:</b>	<b>\$27,922,132</b>	<b>\$30,804,198</b>	<b>\$31,122,458</b>	<b>\$32,311,030</b>	<b>\$32,575,953</b>
<b>Water Impact Fee Fund</b>					
Impact fees - water	\$515,420	\$561,215	\$511,995	\$490,000	\$490,000
<b>Total Water Impact Fee Fund:</b>	<b>\$515,420</b>	<b>\$561,215</b>	<b>\$511,995</b>	<b>\$490,000</b>	<b>\$490,000</b>
<b>Sewer Impact Fee Fund</b>					
Impact fees - sewer	\$920,445	\$1,023,350	\$936,840	\$900,000	\$900,000
<b>Total Sewer Impact Fee Fund:</b>	<b>\$920,445</b>	<b>\$1,023,350</b>	<b>\$936,840</b>	<b>\$900,000</b>	<b>\$900,000</b>
<b>Total:</b>	<b>\$164,302,609</b>	<b>\$165,412,196</b>	<b>\$171,180,402</b>	<b>\$181,389,951</b>	<b>\$183,728,638</b>

## Expenditures by Fund

### Budgeted and Historical 2024 Expenditures by Fund

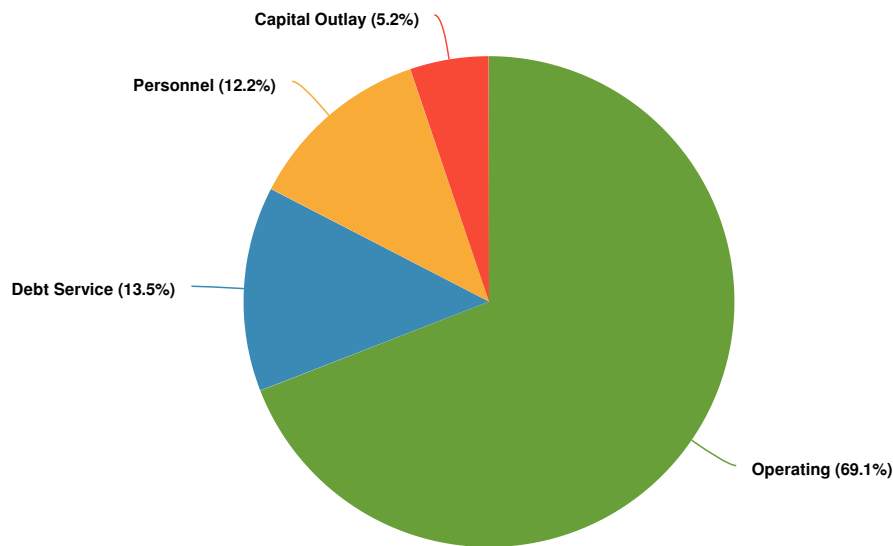


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Storm Water Fund					
Personnel	\$1,241,769	\$1,722,536	\$1,503,926	\$1,593,834	\$1,630,611
Operating	\$1,263,705	\$3,802,142	\$2,126,237	\$1,568,152	\$1,601,586
Capital Outlay	\$787,968	\$546,603	\$404,484	\$880,233	\$957,686
Debt Service	\$831,222	-\$23,518	\$293,347	\$1,153,047	\$1,153,047
Transfer to Capital	-\$15,603	\$0	\$0	\$0	\$0
Depreciation Expense - System and Plant	\$0	\$1,141,481	\$0	\$0	\$0
Depreciation Expense - Equipment	\$0	\$408,723	\$0	\$0	\$0
<b>Total Storm Water Fund:</b>	<b>\$4,109,062</b>	<b>\$7,597,966</b>	<b>\$4,327,995</b>	<b>\$5,195,266</b>	<b>\$5,342,929</b>

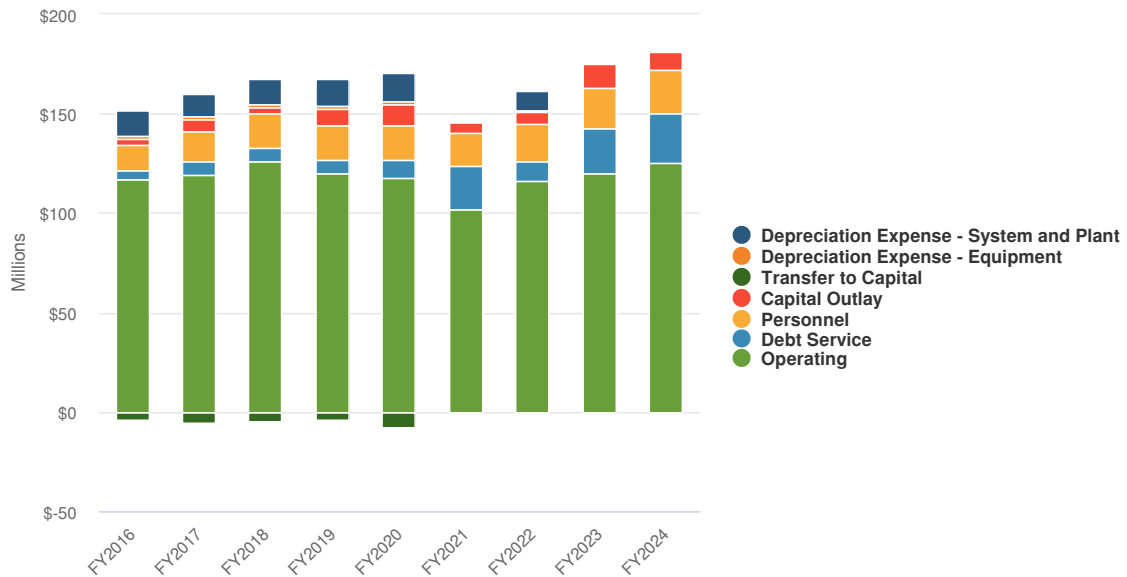
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Electric Fund					
Personnel	\$9,232,748	\$9,203,855	\$9,719,622	\$11,059,496	\$11,313,987
Operating	\$78,471,509	\$86,886,866	\$94,913,648	\$95,433,579	\$96,986,455
Capital Outlay	\$2,664,142	\$3,175,415	\$933,890	\$1,609,877	\$1,609,877
Debt Service	\$4,669,275	\$4,720,732	\$5,083,952	\$5,895,999	\$5,927,461
<b>Total Electric Fund:</b>	<b>\$95,037,675</b>	<b>\$103,986,868</b>	<b>\$110,651,112</b>	<b>\$113,998,951</b>	<b>\$115,837,779</b>
Water Fund					
Personnel	\$3,261,208	\$3,607,232	\$3,776,874	\$4,700,303	\$4,810,385
Operating	\$10,121,413	\$12,166,365	\$13,142,738	\$13,285,625	\$13,285,624
Capital Outlay	\$1,682,088	\$926,278	\$1,319,414	\$2,204,096	\$2,202,038
Debt Service	\$8,440,044	\$8,285,891	\$8,375,328	\$8,304,680	\$8,283,929
Transfer to Capital	\$0	-\$125,991	\$0	\$0	\$0
Depreciation Expense - System and Plant	\$0	\$4,229,575	\$0	\$0	\$0
Depreciation Expense - Equipment	\$0	\$215,752	\$0	\$0	\$0
<b>Total Water Fund:</b>	<b>\$23,504,754</b>	<b>\$29,305,102</b>	<b>\$26,614,354</b>	<b>\$28,494,704</b>	<b>\$28,581,976</b>
Wastewater Fund					
Personnel	\$3,108,283	\$4,686,050	\$4,194,419	\$4,796,984	\$4,940,893
Operating	\$12,264,564	\$13,536,188	\$13,636,398	\$15,042,189	\$14,989,898
Capital Outlay	\$228,274	\$1,159,386	\$2,325,194	\$4,730,249	\$4,671,306
Debt Service	\$6,475,257	-\$4,940,743	\$9,541,722	\$7,741,608	\$7,973,856
Transfer to Capital	\$0	-\$389,264	\$0	\$0	\$0
Depreciation Expense - System and Plant	\$0	\$4,435,960	\$0	\$0	\$0
Depreciation Expense - Equipment	\$0	\$301,870	\$0	\$0	\$0
<b>Total Wastewater Fund:</b>	<b>\$22,076,378</b>	<b>\$18,789,446</b>	<b>\$29,697,733</b>	<b>\$32,311,030</b>	<b>\$32,575,953</b>
Water Impact Fee Fund					
Debt Service	\$450,000	\$450,000	\$474,996	\$490,000	\$490,000
<b>Total Water Impact Fee Fund:</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$474,996</b>	<b>\$490,000</b>	<b>\$490,000</b>
Sewer Impact Fee Fund					
Debt Service	\$650,004	\$750,000	\$900,000	\$900,000	\$900,000
<b>Total Sewer Impact Fee Fund:</b>	<b>\$650,004</b>	<b>\$750,000</b>	<b>\$900,000</b>	<b>\$900,000</b>	<b>\$900,000</b>
<b>Total:</b>	<b>\$145,827,873</b>	<b>\$160,879,383</b>	<b>\$172,666,190</b>	<b>\$181,389,951</b>	<b>\$183,728,638</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type

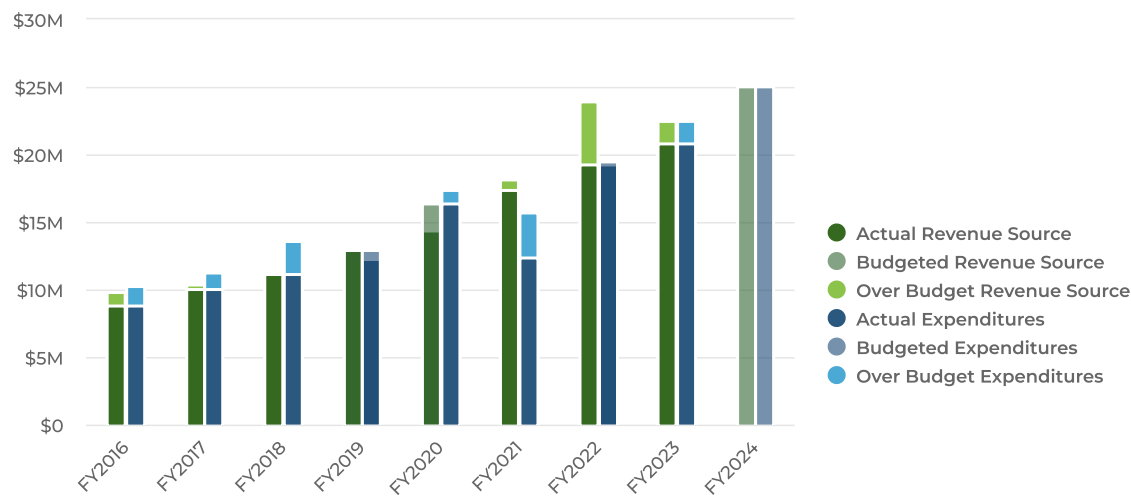


# Special Revenue Funds

The special revenue funds are budgeted at \$25,148,692 for Fiscal Year 2024. This represents a 16.9% increase over the Fiscal Year 2023 adopted budget. Hospitality taxes and local accommodations taxes are projected to increase in FY 2024 due to the BMX Worlds competition. The Transit Fund is also expected to increase in FY 2024 as the system is installing a new charging system for its electric buses. In FY 2025, special revenue funds are projected to decrease to \$23,989,827.

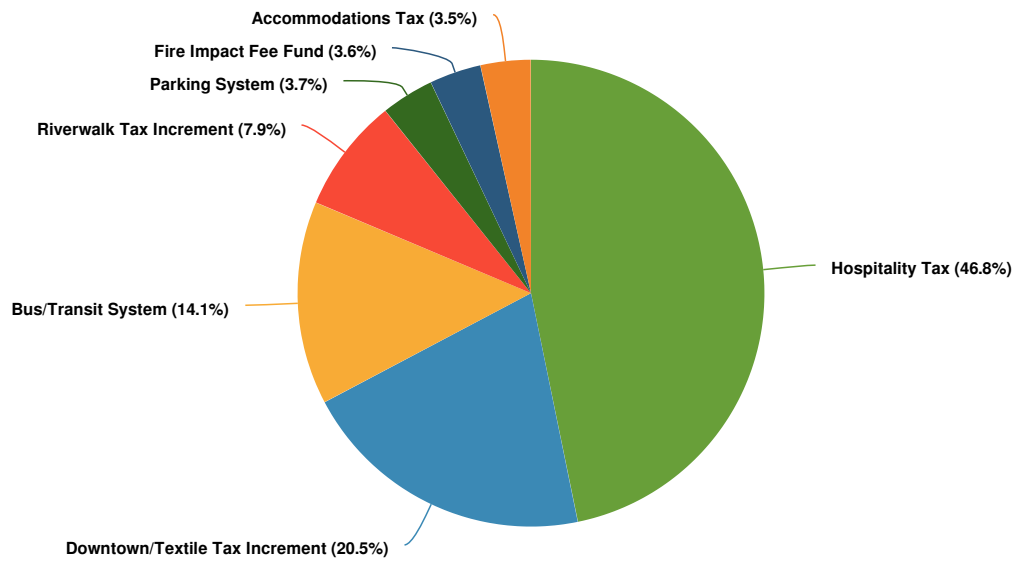
## Summary

The City of Rock Hill is projecting \$25.1 million special revenue fund revenue for FY 2024, which represents a 16.9% increase over the prior year. Budgeted expenditures are projected to increase by 16.9% or \$4.2 million in FY 2024 in part due to the BMX Worlds.

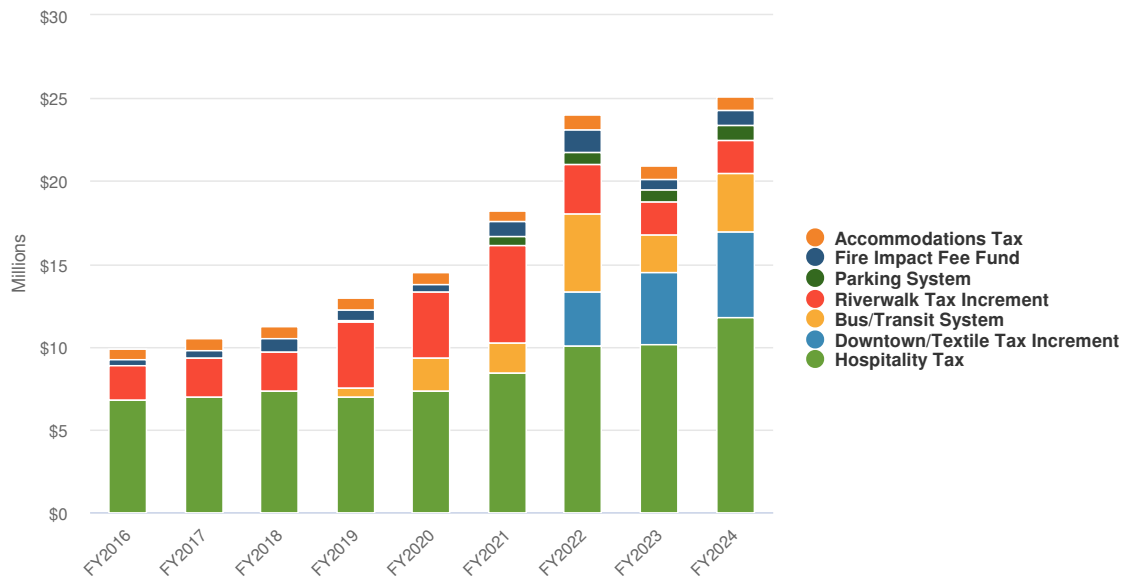


# Revenue by Fund

## 2024 Revenue by Fund



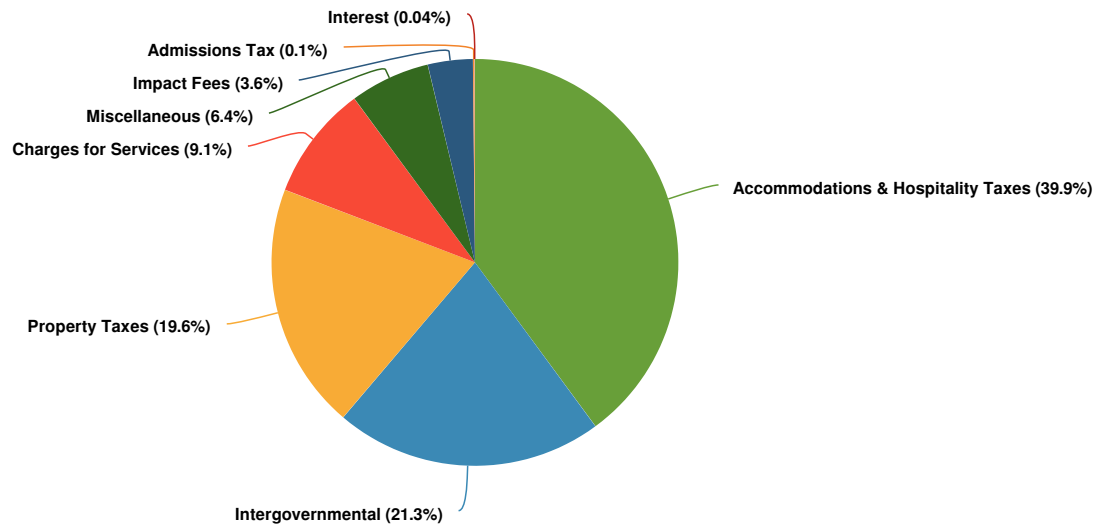
## Budgeted and Historical 2024 Revenue by Fund



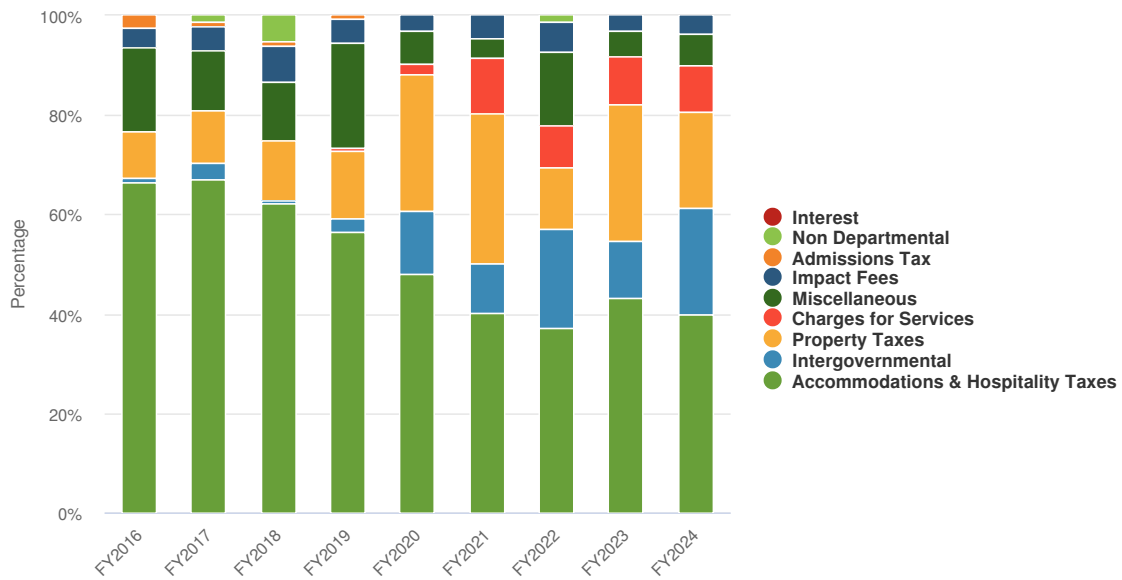
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Bus/Transit System	\$1,795,015	\$4,739,595	\$2,506,071	\$3,542,422	\$2,747,280
Accommodations Tax	\$647,803	\$870,347	\$556,400	\$875,000	\$875,000
Riverwalk Tax Increment	\$5,903,141	\$2,952,089	\$2,513,521	\$1,993,694	\$1,993,095
Parking System	\$548,942	\$708,621	\$759,463	\$921,484	\$932,730
Hospitality Tax	\$8,470,984	\$10,061,372	\$10,799,850	\$11,767,194	\$11,341,722
Downtown/Textile Tax Increment	\$0	\$3,246,565	\$4,409,707	\$5,148,898	\$5,200,000
Fire Impact Fee Fund	\$846,607	\$1,439,962	\$976,466	\$900,000	\$900,000
<b>Total:</b>	<b>\$18,212,492</b>	<b>\$24,018,550</b>	<b>\$22,521,477</b>	<b>\$25,148,692</b>	<b>\$23,989,827</b>

## Revenues by Source

### Projected 2024 Revenues by Source



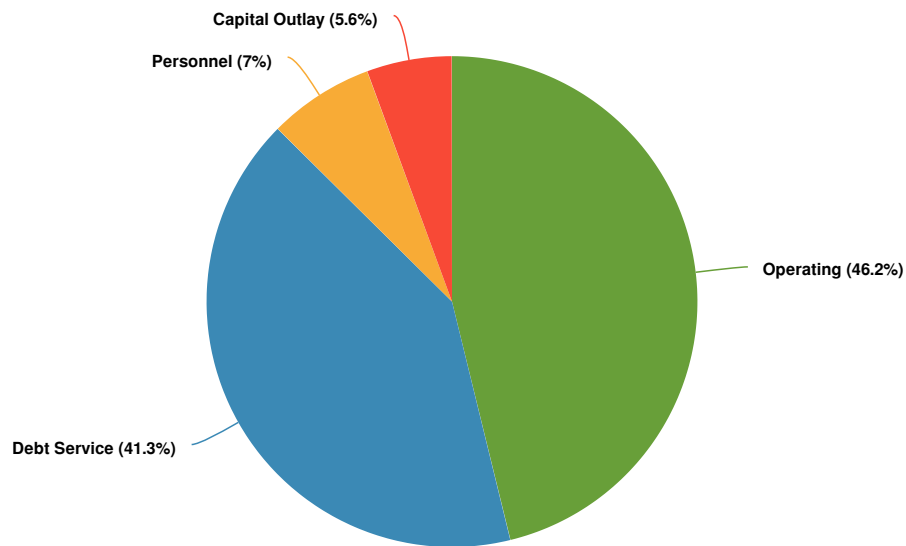
### Budgeted and Historical 2024 Revenues by Source



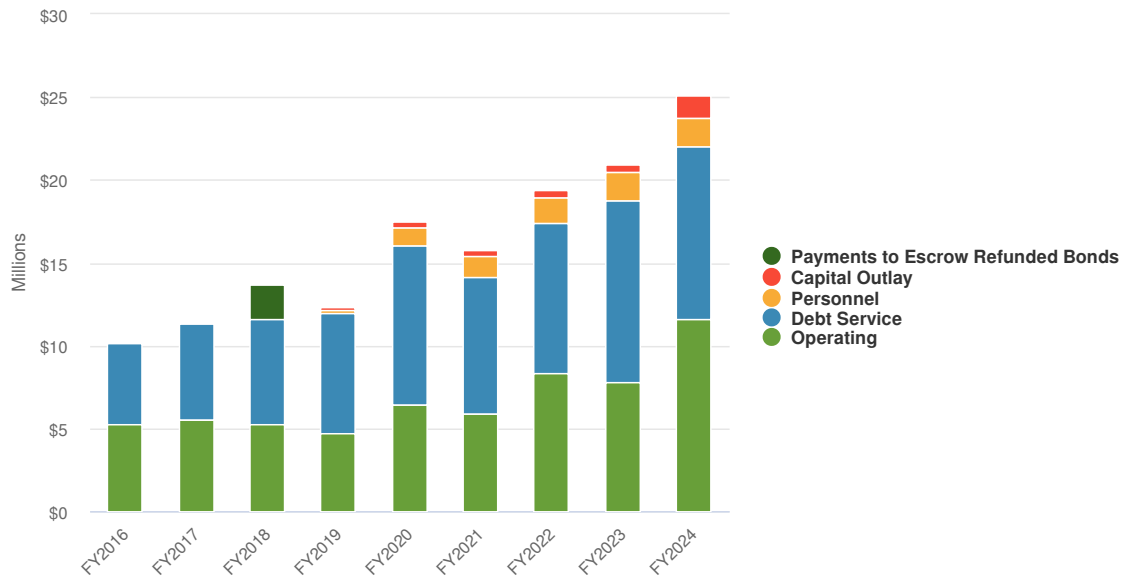
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Property Taxes	\$5,517,338	\$3,012,884	\$4,674,628	\$4,924,044	\$4,974,547
Admissions Tax	\$0	\$0	\$0	\$28,922	\$30,657
Intergovernmental	\$1,780,518	\$4,764,525	\$2,469,502	\$5,360,970	\$4,965,828
Accommodations & Hospitality Taxes	\$7,337,084	\$8,913,897	\$9,466,312	\$10,037,197	\$10,586,928
Miscellaneous	\$721,711	\$3,589,847	\$2,594,798	\$1,599,275	\$195,000
Charges for Services	\$2,009,234	\$2,037,442	\$2,236,496	\$2,288,284	\$2,326,867
Impact Fees	\$846,607	\$1,439,962	\$976,466	\$900,000	\$900,000
Interest	\$0	\$993	\$9,828	\$10,000	\$10,000
Non Departmental	\$0	\$259,000	\$93,447	\$0	\$0
<b>Total Revenue Source:</b>	<b>\$18,212,492</b>	<b>\$24,018,550</b>	<b>\$22,521,477</b>	<b>\$25,148,692</b>	<b>\$23,989,827</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



## Budgeted and Historical Expenditures by Expense Type





Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Expense Objects					
Personnel	\$1,269,582	\$1,549,997	\$1,606,266	\$1,749,977	\$1,890,679
Operating	\$5,854,448	\$8,326,085	\$7,717,155	\$11,615,232	\$10,526,987
Capital Outlay	\$347,349	\$393,135	\$2,618,469	\$1,409,209	\$471,525
Debt Service	\$8,306,067	\$9,084,750	\$10,646,661	\$10,374,274	\$11,100,636
<b>Total Expense Objects:</b>	<b>\$15,777,446</b>	<b>\$19,353,967</b>	<b>\$22,588,551</b>	<b>\$25,148,692</b>	<b>\$23,989,827</b>

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## FUNDING SOURCES

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# General Fund Summary

The major revenue sources for the General Fund include property taxes, charges for services, and licenses and permits.

## General Property Taxes

General property taxes account for 45% of General Fund revenue in the Fiscal Year 2024 adopted budget and Fiscal Year 2025 proposed budget. South Carolina law allows local governments to levy taxes on real and personal property valuations as assessed and equalized according to statutory guidelines (Code of Laws of South Carolina, Chapter 12, Article 3, Section 38 12-43-220). The tax rate remains at 93.5 mills in the adopted Fiscal Year 2024 and recommended Fiscal Year 2025 budgets.

### *Additional History*

The local tax rate remained steady at 100 mills until 1998 when it was increased to 104 mills to meet the cost of Public Safety initiatives. An additional two-mill tax increase was included in the Fiscal Year 2001 budget. Reassessment was completed by York County, and the rollback millage, with a two-mill rate increase, brought the City's total millage for Fiscal Year 2002 down to 98 mills. A four-mill tax increase was included in the Fiscal Year 2005 budget to cover the cost of staffing a new fire station. In Fiscal Year 2007, a three-mill tax increase funded the addition of a Street Crimes Unit in the Police Department and the construction of a new fire station. In Fiscal Year 2012, the tax rate was decreased to 93.5 mills to provide a revenue neutral budget as a result of reassessment.

## Charges for Services

Charges for services, such as sanitation, cemetery, and recreation fees, significantly support many City government operations. Charges for services represent 18% of total General Fund revenue in the adopted Fiscal Year 2024 budget and 17% in the recommended Fiscal Year 2025 budget. Revenue projections are based on historical trend analysis of each revenue account and additional information provided by City departments.

## Intergovernmental

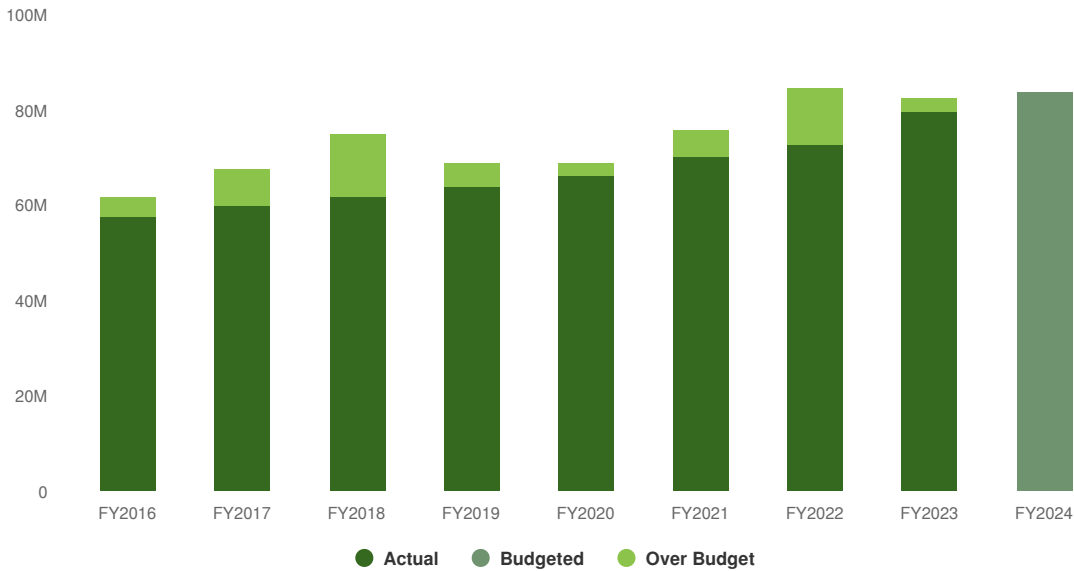
Intergovernmental revenue includes grants and other revenue provided by state, federal or local governments. The largest piece of this revenue is the operating transfer, which is comprised of franchise fees, payments in lieu of taxes, and rates of return that are levied on the City's publicly-owned utility as though it were privately held. The City has a financial policy that governs operating transfers and is in compliance with this policy. Operating transfers account for 18% of all General Fund revenue in the Fiscal Year 2024 budget and the recommended Fiscal Year 2025 budget.

## Licenses and Permits

The Business License Fee, which is imposed on any business, occupation, or profession, in whole or in part, within the City limits, is a major source of revenue within this category and accounts for 20% of the General Fund revenue in Fiscal Year 2024 and 19% in the recommended Fiscal Year 2025 budget. The City expects a continued upward trend in revenues in FY 2024 and FY 2025. In FY 2024, the City will begin waiving business license fees for first-year businesses with anticipated gross receipts of less than \$1 million.

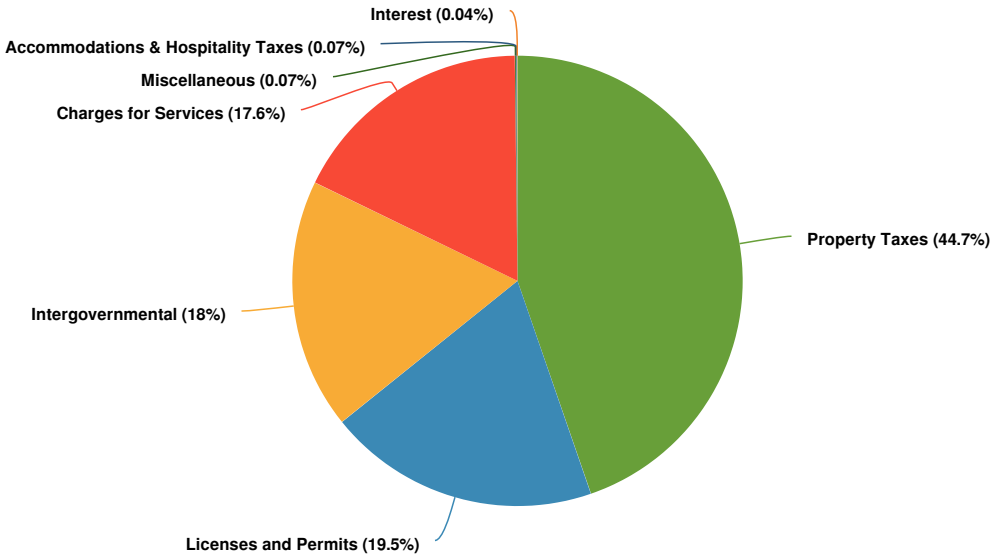
**\$83,776,449** **\$4,107,635**  
(5.16% vs. prior year)

### General Fund Proposed and Historical Budget vs. Actual



### Revenues by Source

#### Projected 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Property Taxes					
Real Property Taxes	\$30,969,420	\$29,746,423	\$31,811,052	\$33,100,000	\$34,612,375
Contra- Infrastructure Reimb.	\$0	-\$27,554	\$0	\$0	\$0
Personal Property Taxes	\$2,692,427	\$2,812,593	\$2,746,839	\$3,211,000	\$3,275,220
Landsc Maint Distr - City	\$175,918	\$186,370	\$186,750	\$186,369	\$190,096

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Manufacturer's Exemptions	\$187,066	\$218,754	\$689,502	\$218,754	\$223,129
Merchants Inventory Taxes	\$194,824	\$194,824	\$194,824	\$194,824	\$198,720
Franchise Taxes	\$607,050	\$535,254	\$438,447	\$550,253	\$561,258
<b>Total Property Taxes:</b>	<b>\$34,826,705</b>	<b>\$33,666,664</b>	<b>\$36,067,414</b>	<b>\$37,461,200</b>	<b>\$39,060,799</b>
Admissions Tax					
Admissions Tax	\$0	\$9,211	\$9,029	\$0	\$0
<b>Total Admissions Tax:</b>	<b>\$0</b>	<b>\$9,211</b>	<b>\$9,029</b>	<b>\$0</b>	<b>\$0</b>
Licenses and Permits					
Business Licenses	\$12,347,361	\$14,221,645	\$15,238,010	\$16,283,977	\$16,691,076
Business License Penalty	\$64,468	\$46,785	\$94,941	\$72,139	\$73,942
Planning - Printing/Duplicating	\$0	\$2,665	\$0	\$0	\$0
YC Heavy Equip Tx Share	\$0	\$0	\$10,950	\$0	\$0
Reserved - Opioid Settlement	\$0	\$0	\$683,000	\$0	\$0
Reserved YC Demand Resp FMill	\$0	\$0	\$12,000	\$0	\$0
<b>Total Licenses and Permits:</b>	<b>\$12,411,829</b>	<b>\$14,271,095</b>	<b>\$16,038,901</b>	<b>\$16,356,116</b>	<b>\$16,765,019</b>
Intergovernmental					
Aid to Subdivisions	\$1,568,476	\$1,684,953	\$1,764,770	\$1,830,133	\$1,848,434
York County Pennies Reimb	\$0	\$2,300	\$0	\$0	\$0
Fed Grant-Operating Categorica	\$1,276,589	\$32,340	\$0	\$0	\$0
Federal RFATS Planning	\$223,926	\$196,332	\$247,895	\$250,000	\$250,000
Local Match RFATS	\$36,645	\$27,238	\$40,117	\$0	\$0
State Grant - PARD	\$4,725	\$0	\$0	\$10,000	\$10,000
Housing Author Pymt-Lieu of Ta	\$81,067	\$80,144	\$73,886	\$87,707	\$87,707
York County PRT assistance	\$586,737	\$586,737	\$431,500	\$431,500	\$431,500
Victim Assistance Revenue-All	\$58,475	\$75,563	\$76,107	\$60,000	\$60,000
Reserved Worthy Boys/Girls	\$148,496	\$61,650	\$272,768	\$3,000	\$3,000
Reserved Sullivan Tennis	\$290,705	\$327,212	\$330,056	\$320,000	\$320,000
Reserved Fire Misc Grants	\$0	-\$1,789	\$0	\$0	\$0
FTA 5307 SC-2022-018-00	\$0	\$352,704	\$0	\$0	\$0
Reserved-Airport Fit 2 Fly 5K	\$0	\$0	\$15,418	\$0	\$0
Reserved-Memorial Tree fund	\$1,775	\$1,325	\$300	\$0	\$0
Reserved Clean & Green	\$12,765	\$40,750	\$42,900	\$8,900	\$8,989
Reserved Fire Museum	\$6,042	\$7,053	\$14,796	\$10,000	\$10,000
Reserved-TD Green 2017	\$4,000	\$0	\$0	\$0	\$0
Reserved Visit Yrk Cnty Agrmnt	\$0	\$83,000	\$150,000	\$0	\$0
Operating Transfers In	\$8,866,572	\$9,791,112	\$9,686,540	\$10,272,602	\$10,668,193
Reimbursement - HA Costs	\$1,712,140	\$1,829,131	\$1,823,548	\$1,761,862	\$1,889,119
FTA 5307	\$0	\$15,253	\$0	\$0	\$0
State Grant-Operat Non Categor	\$0	\$0	\$94,000	\$0	\$0
Reserved Safety Patrol	\$0	\$1,500	\$5,160	\$0	\$0
Reserved Rolling in Rock Hill	\$0	\$6,475	\$1,150	\$0	\$0

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Reserved Revell Baseball Int.	\$0	\$262	\$291	\$0	\$0
Reserved Park Foundation	\$0	\$72,685	\$65,824	\$0	\$0
Reserved MLK Task Force	\$0	\$1,000	-\$2,865	\$0	\$0
Reserved DHEC Oil/Tire Grant	\$0	\$47,032	\$35,105	\$0	\$0
<b>Total Intergovernmental:</b>	<b>\$14,879,135</b>	<b>\$15,321,961</b>	<b>\$15,169,265</b>	<b>\$15,045,704</b>	<b>\$15,586,943</b>
Accommodations & Hospitality Taxes					
Accom tax gen fund portion	\$0	\$0	\$0	\$60,000	\$60,600
<b>Total Accommodations &amp; Hospitality Taxes:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$60,600</b>
Miscellaneous					
Other Revenues-All Others Gen'	\$337,989	\$181,659	\$306,353	\$60,586	\$61,192
Freedom Walkway Sponsorship	\$0	\$3,000	\$0	\$0	\$0
American Rescue Plan (ARP)	\$0	\$1,924,148	\$0	\$0	\$0
Panthers - Youth Football	\$0	\$5,000	\$0	\$0	\$0
<b>Total Miscellaneous:</b>	<b>\$337,989</b>	<b>\$2,113,807</b>	<b>\$306,353</b>	<b>\$60,586</b>	<b>\$61,192</b>
Charges for Services					
Grave Fees	\$258,835	\$220,075	\$189,655	\$269,963	\$278,772
Monument Marker Placement Fee	\$3,100	-\$360	-\$97	\$2,764	\$2,764
Sale of Cemetery Lots	\$287,230	\$226,111	\$233,419	\$267,606	\$267,606
Cemetery Admin Fees	\$12,310	\$12,520	\$8,400	\$9,363	\$9,457
Zoning Permits & Fees-Planning	\$62,270	\$44,725	\$37,510	\$70,725	\$71,432
Plan Checking Fees	\$155,465	\$160,151	\$422,860	\$398,000	\$401,980
Building Permits-Inspections	\$962,010	\$908,427	\$1,136,644	\$1,333,200	\$1,377,298
Plumbing Permits-Inspections	-\$140	\$0	\$0	\$0	\$0
Occupancy Inspection-Inspectio	\$24,625	\$21,265	\$19,301	\$19,956	\$19,956
Reinspection Fees-Inspections	\$17,980	\$11,770	\$33,455	\$31,920	\$31,920
Maint & Security (Tech Park)	\$3,550	\$0	\$0	\$3,550	\$3,550
Fuel Sales to Other Agencies	\$77,700	\$205,333	\$255,654	\$135,252	\$135,252
Misc Planning Revenue - Gen'l	\$1,420	\$2,050	\$1,910	\$0	\$0
FOIA Document & Labor Reimb	\$290	\$1,520	\$0	\$200	\$200
Special Fire Protection Svcs	\$70,263	\$70,317	\$69,653	\$72,885	\$72,885
Innovapad Fire Revenues	\$21,185	\$18,940	\$11,045	\$16,400	\$16,400
Bond Estreatments/Restitution	\$1,189	\$16,845	\$31,626	\$15,000	\$15,000
Recreation Activity Fee	\$0	\$150	\$10	\$0	\$0
Police Revenue - Records Unit	\$8,774	\$5,661	\$5,533	\$5,400	\$5,400
Special Assessments - Capital	\$0	\$154,109	\$0	\$0	\$0
Police False Alarms	\$10,000	\$32,270	\$17,150	\$35,700	\$35,700
Fire False Alarms	\$12,125	\$22,375	\$10,425	\$18,360	\$18,360
Refuse Charges - Residential	\$5,198,827	\$5,291,702	\$5,347,595	\$5,471,561	\$5,526,276
Reserved - Tree Clearing Fines	\$0	\$4,960	\$2,000	\$0	\$0
Refuse Charges - Commercial	\$2,408,984	\$2,585,025	\$2,628,171	\$2,633,722	\$2,660,059
Refuse Charges - Miscellaneous	\$12,487	\$9,213	\$4,339	\$61,229	\$61,229

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Refuse Chrgs-Apts w/Dumpsters	\$825,070	\$827,407	\$830,796	\$856,330	\$856,330
Recycling Cardboard	\$58,344	\$217,348	\$33,670	\$133,929	\$133,929
Recycling Crdbrd Container Rnt	\$31,196	\$33,275	\$32,585	\$34,667	\$34,667
Recycling - Host Fees	\$10,678	\$14,088	\$8,036	\$13,459	\$13,459
Sale of Refuse Containers	\$107,961	\$92,112	\$73,270	\$100,790	\$100,790
Demolition	\$3,850	\$7,350	\$6,800	\$7,000	\$7,000
PRT programs - general	\$39,836	\$96,455	\$189,683	\$80,000	\$80,000
PRT programs - athletics	\$369,254	\$422,400	\$422,630	\$400,000	\$400,000
Vending Concessions	\$49	\$0	-\$618	\$0	\$0
Regional Park Concessions	\$145,967	\$160,750	\$130,171	\$180,000	\$181,800
PRT Rentals	\$385,941	\$365,118	\$349,817	\$400,000	\$404,000
Special Events - general	\$1,075	\$885	\$200	\$11,165	\$11,277
Other Recreation Revenues	\$10,063	\$11,089	\$14,604	\$11,200	\$11,312
Special events - athletics	\$1,419	\$600	\$0	\$300,000	\$303,000
Ice Skating Revenue	\$20,000	\$38,619	\$0	\$20,000	\$20,200
Charge Off Collections	\$24,364	\$21,814	-\$26,110	\$30,907	\$31,216
Fire Reinspection Fees	\$6,750	\$10,438	\$10,000	\$10,302	\$10,302
Court Fines	\$324,987	\$357,161	\$372,046	\$422,392	\$426,616
Ride Sharing Assessments State	\$7,680	\$20,921	\$23,298	\$12,000	\$12,000
Rent City Real Property-Bldgs	\$25,158	\$6,335	\$0	\$25,000	\$25,000
Downtown Parking	\$0	\$6,750	\$0	\$0	\$0
Fixed Base Operator-Arpt Rent	\$146,717	\$171,823	\$179,496	\$201,130	\$203,141
Aircraft Storage and Access	\$37,687	\$34,675	\$71,386	\$53,020	\$53,020
Fuel Flow Revenue - Airport	\$61,403	\$27,883	\$28,328	\$28,420	\$28,420
Concession Fees - Airport	\$1,300	\$1,873	\$2,400	\$2,436	\$2,436
Non-Aviation Rents - Airport	\$32,524	\$13,451	\$814	\$13,195	\$13,195
Sale of Surplus, Scrap, Etc	\$810,113	\$867,632	\$1,429,127	\$500,000	\$500,000
Sale of City Property - Land	\$0	\$0	\$9,963	\$5,000	\$5,000
Service Charge-Returned Checks	\$202	\$90	\$180	\$500	\$500
Insured Damages Recovered	\$0	\$34,689	\$21,875	\$0	\$0
3rd Party Damages Recovered	\$39,649	\$11,574	\$8,702	\$30,000	\$30,000
3rd Party Damages Recov-Police	\$49,079	\$11,012	\$29,659	\$6,000	\$6,000
Police Mortgage Loan Pymts	\$1,332	\$1,333	\$1,333	\$1,246	\$1,246
Miscellaneous Revenue - Airport	\$0	\$2,621	\$0	\$0	\$0
<b>Total Charges for Services:</b>	<b>\$13,190,127</b>	<b>\$13,914,726</b>	<b>\$14,720,399</b>	<b>\$14,762,843</b>	<b>\$14,917,352</b>
Interest					
Interest Revenues-General	\$0	\$22,384	\$4,610	\$30,000	\$30,000
Interest Revenues-Bond Trustee	\$129	\$86	\$0	\$0	\$0
<b>Total Interest:</b>	<b>\$129</b>	<b>\$22,470</b>	<b>\$4,610</b>	<b>\$30,000</b>	<b>\$30,000</b>
Capital Lease					
Capital Leases - Gen'l Long Te	\$0	\$5,124,093	\$0	\$0	\$0
Reserved Capital Lease	\$0	\$578	\$0	\$0	\$0

Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Total Capital Lease:	\$0	\$5,124,671	\$0	\$0	\$0
Total Revenue Source:	\$75,645,913	\$84,444,605	\$82,315,973	\$83,776,449	\$86,481,904



# Transit Fund Summary

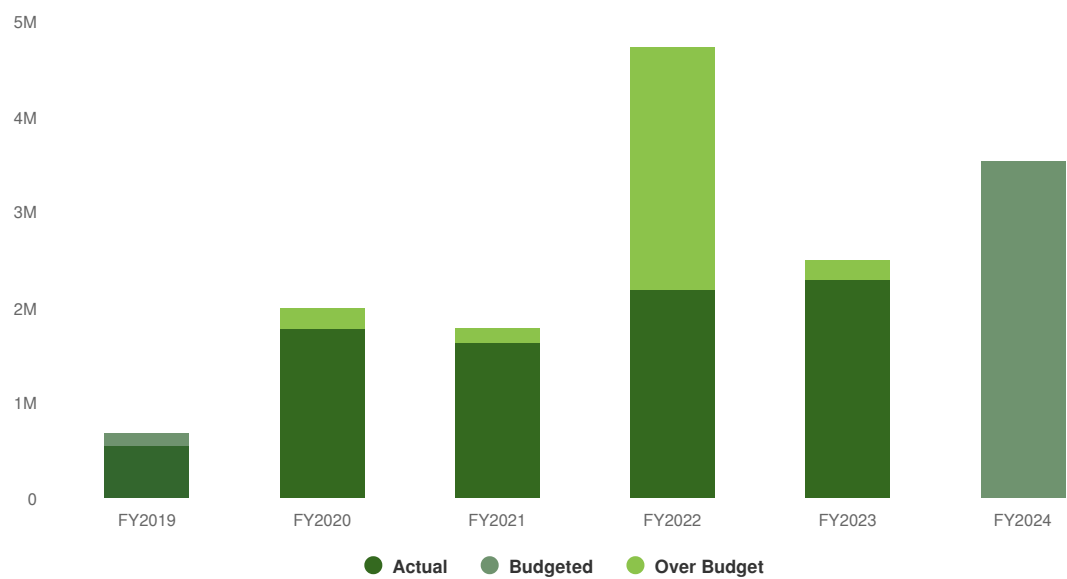
The Transit Fund is one of the newest City funds, established in FY 2019. The city's bus system is fare free, so this fund relies on federal transit grants, private partnerships and City contributions. Federal grants pay for a portion of all capital and operating needs. The City has three private partners in Winthrop University, Family Trust Federal Credit Union, and Piedmont Medical Center. These partners help offset the City match needed for the Federal grants.

\$3,542,422

\$1,246,058

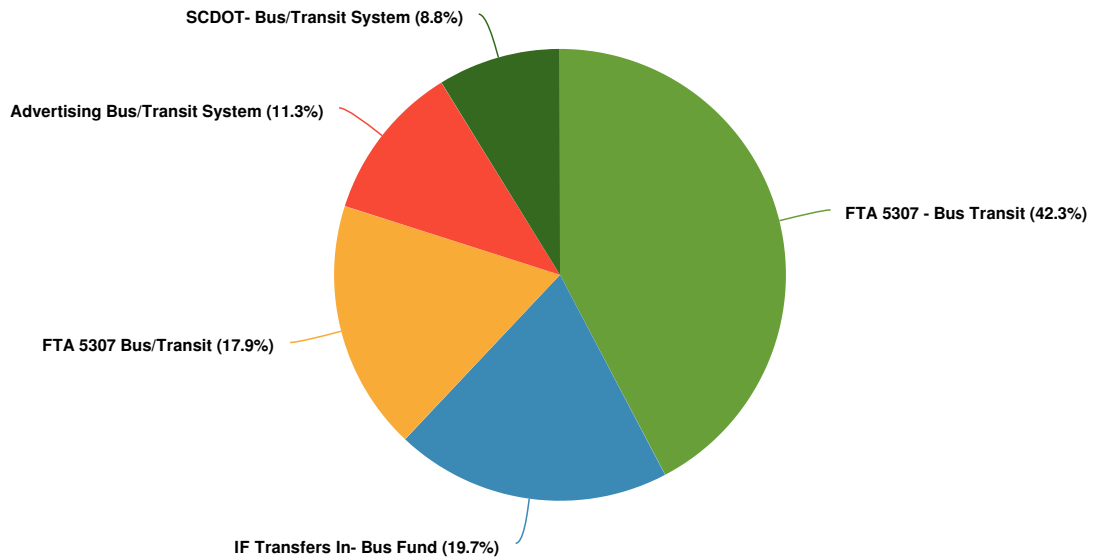
(54.26% vs. prior year)

Transit Fund Proposed and Historical Budget vs. Actual



# Revenues by Source

## Projected FY 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Intergovernmental					
FTA 5307 Bus/Transit	\$989,193	\$0	\$0	\$633,370	\$633,370
IF Transfers In- Bus Fund	\$405,522	\$350,004	\$490,000	\$699,343	\$500,000
FTA 5307 - Bus Transit	\$0	\$3,860,981	\$1,616,071	\$1,498,481	\$1,302,682
SCDOT- Bus/Transit System	\$0	\$128,610	\$0	\$311,228	\$311,228
<b>Total Intergovernmental:</b>	<b>\$1,394,715</b>	<b>\$4,339,595</b>	<b>\$2,106,071</b>	<b>\$3,142,422</b>	<b>\$2,747,280</b>
Miscellaneous					
Advertising Bus/Transit System	\$400,300	\$400,000	\$400,000	\$400,000	\$0
<b>Total Miscellaneous:</b>	<b>\$400,300</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$0</b>
<b>Total Revenue Source:</b>	<b>\$1,795,015</b>	<b>\$4,739,595</b>	<b>\$2,506,071</b>	<b>\$3,542,422</b>	<b>\$2,747,280</b>

# Accommodations Tax Fund Summary

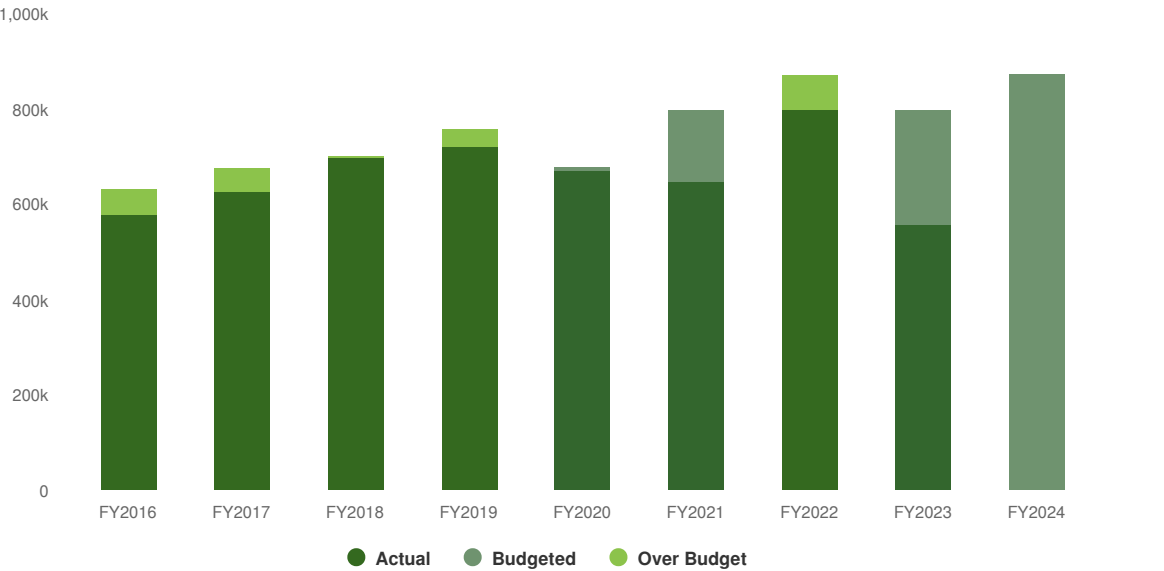
South Carolina charges a statewide sales tax rate of 7% on accommodations. Five percent remains at the state level and 2% is disbursed to local governments. This is in addition to the City’s 3% local lodging tax on accommodations. The 2% is then disbursed to local organizations based on recommendations from the Accommodations Tax Advisory Board. The FY 2024 and FY 2025 budgets project \$875,000 in Accommodations Tax revenue - a 9.38% increase over the FY 2023 budget.

\$875,000

\$75,000

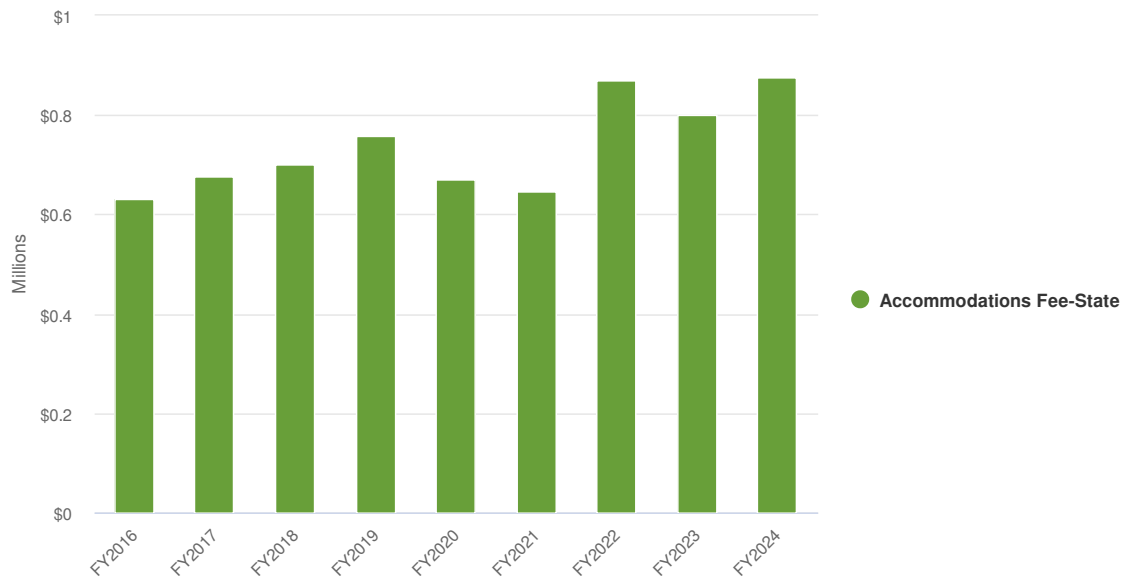
(9.38% vs. prior year)

Accommodations Tax Fund Proposed and Historical Budget vs. Actual



## Revenues by Source

### Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Accommodations & Hospitality Taxes					
Accommodations Fee-State	\$647,803	\$870,347	\$556,400	\$875,000	\$875,000
<b>Total Accommodations &amp; Hospitality Taxes:</b>	<b>\$647,803</b>	<b>\$870,347</b>	<b>\$556,400</b>	<b>\$875,000</b>	<b>\$875,000</b>
<b>Total Revenue Source:</b>	<b>\$647,803</b>	<b>\$870,347</b>	<b>\$556,400</b>	<b>\$875,000</b>	<b>\$875,000</b>

# Downtown/Textile Tax Increment Fund Summary

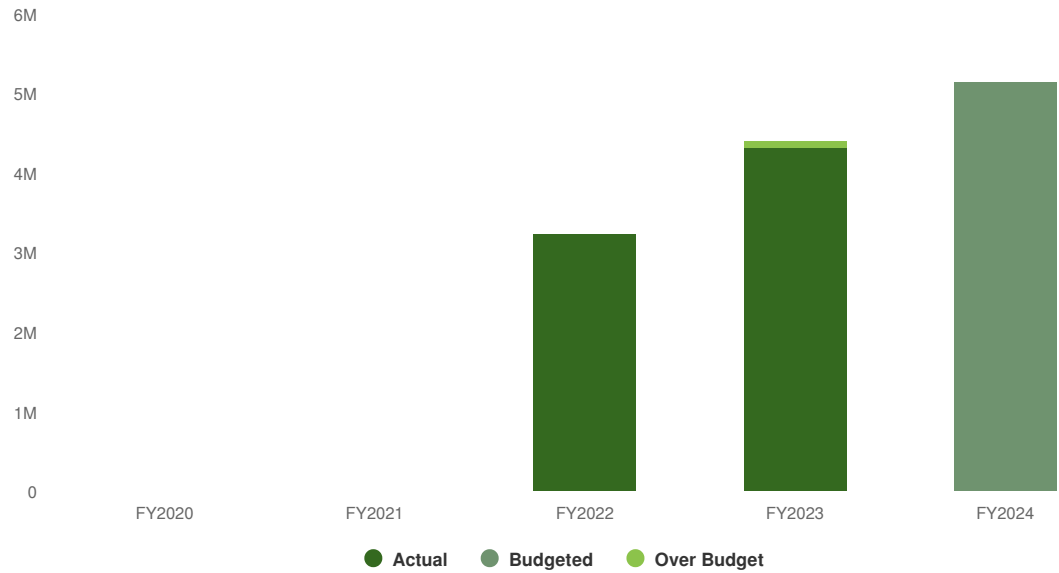
The City has one active Tax Increment Financing (TIF) district where incremental increases in property taxes are collected from the City, County and Schools. This district is the Downtown/Textile TIF, mostly in the downtown area of the City where significant economic development is underway. This TIF district will be in effect until FY2039.

\$5,148,898

\$821,538

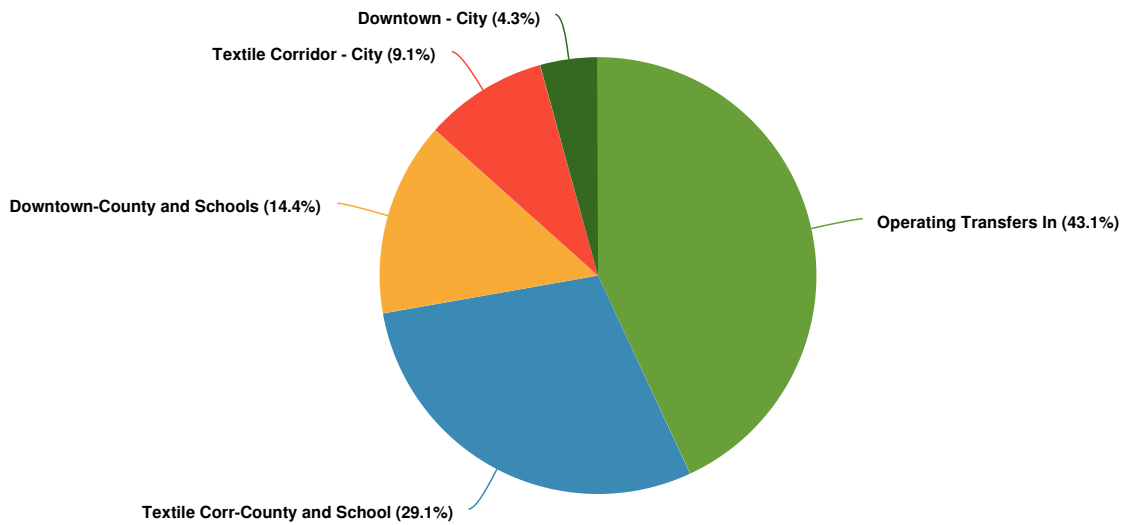
(18.98% vs. prior year)

Downtown/Textile Tax Increment Fund Proposed and Historical Budget vs. Actual

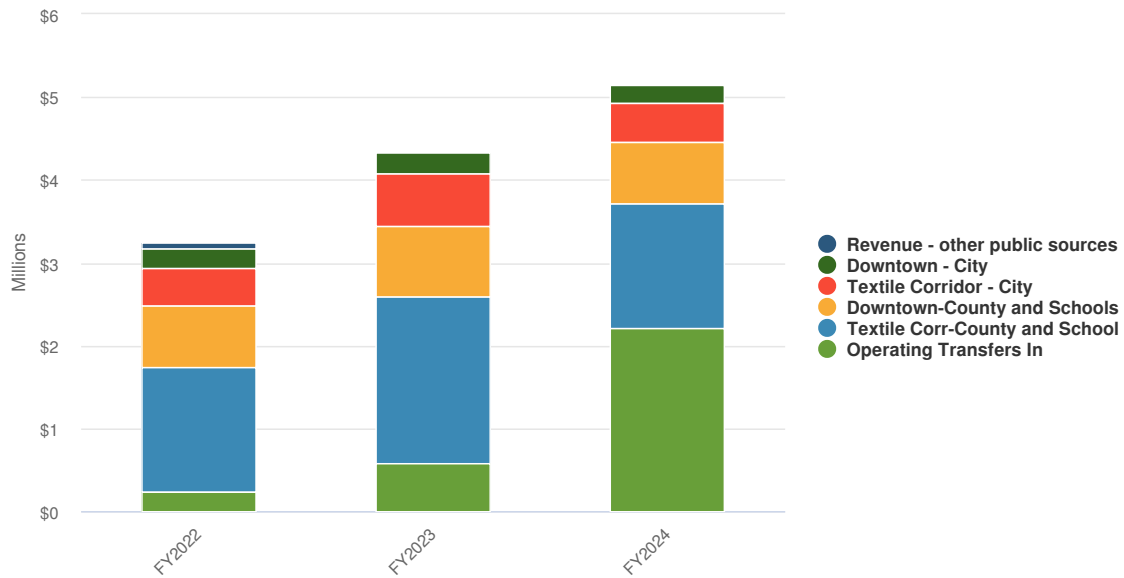


# Revenues by Source

## Projected 2024 Revenues by Source



## Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Property Taxes					
Downtown - City	\$0	\$220,118	\$222,968	\$220,118	\$220,118
Textile Corridor - City	\$0	\$469,141	\$723,475	\$469,141	\$469,141
Downtown-County and Schools	\$0	\$740,335	\$746,991	\$740,335	\$740,335
Textile Corr-County and School	\$0	\$1,500,756	\$2,270,307	\$1,500,756	\$1,500,756
Revenue - other public sources	\$0	\$82,535	\$82,535	\$0	\$51,102
<b>Total Property Taxes:</b>	<b>\$0</b>	<b>\$3,012,884</b>	<b>\$4,046,276</b>	<b>\$2,930,350</b>	<b>\$2,981,452</b>
Intergovernmental					
Operating Transfers In	\$0	\$233,680	\$363,431	\$2,218,548	\$2,218,548
<b>Total Intergovernmental:</b>	<b>\$0</b>	<b>\$233,680</b>	<b>\$363,431</b>	<b>\$2,218,548</b>	<b>\$2,218,548</b>
<b>Total Revenue Source:</b>	<b>\$0</b>	<b>\$3,246,565</b>	<b>\$4,409,707</b>	<b>\$5,148,898</b>	<b>\$5,200,000</b>

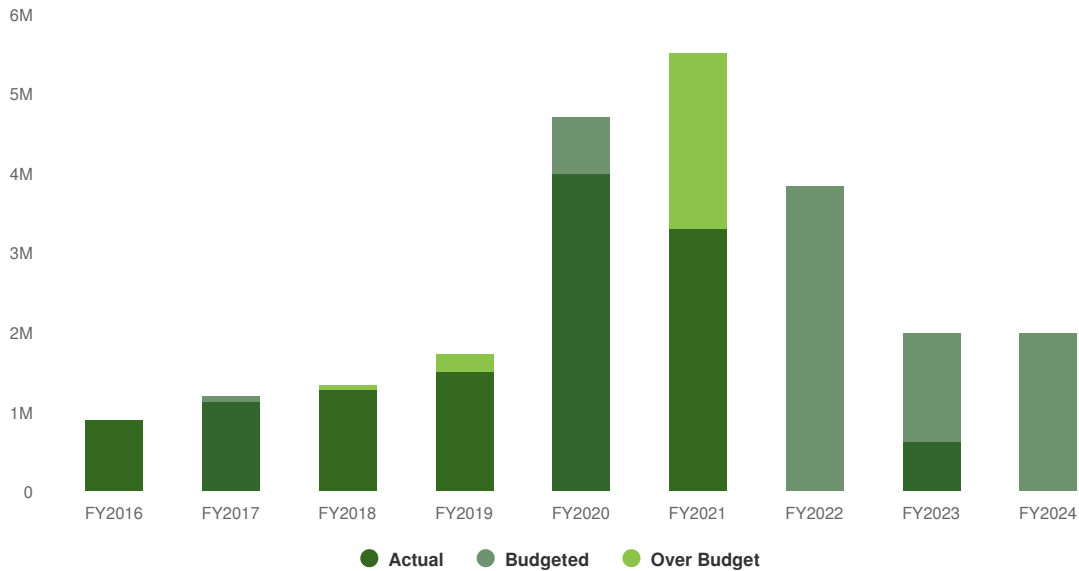


## Red River Tax Increment Fund Summary

The City has a City-only TIF near the Catawba River and Interstate 77. This TIF district will be in effect until FY 2039. The revenue in this fund pays for the debt service on publicly-owned improvements such as streets, sidewalks, utilities, landscaping, parks, etc.

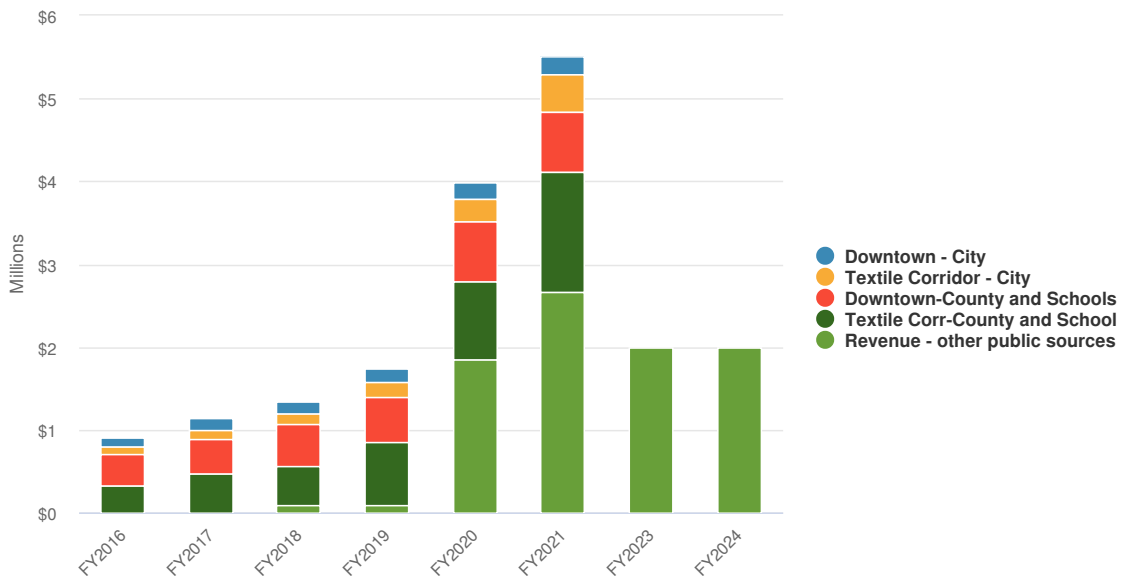
**\$1,993,694** **\$1,083**  
(0.05% vs. prior year)

### Red River Tax Increment Fund Proposed and Historical Budget vs. Actual



## Revenues by Source

### Budgeted and Historical 2024 Revenues by Source



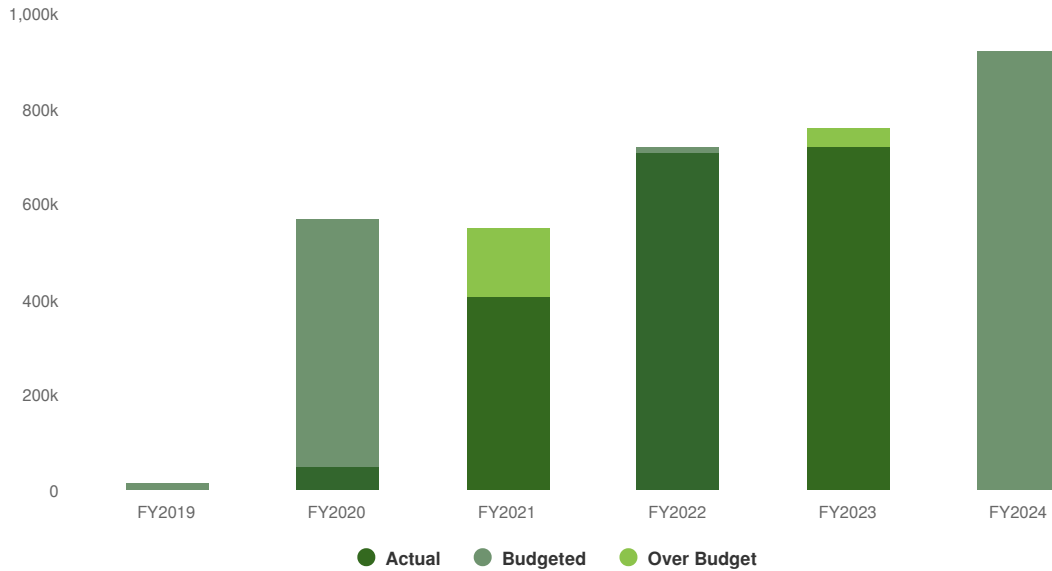
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Property Taxes					
Downtown - City	\$226,441	\$0	\$0	\$0	\$0
Textile Corridor - City	\$446,809	\$0	\$0	\$0	\$0
Downtown-County and Schools	\$736,010	\$0	\$0	\$0	\$0
Textile Corr-County and School	\$1,434,970	\$0	\$0	\$0	\$0
Revenue - other public sources	\$2,673,109	\$0	\$628,353	\$1,993,694	\$1,993,095
<b>Total Property Taxes:</b>	<b>\$5,517,338</b>	<b>\$0</b>	<b>\$628,353</b>	<b>\$1,993,694</b>	<b>\$1,993,095</b>
<b>Total Revenue Source:</b>	<b>\$5,517,338</b>	<b>\$0</b>	<b>\$628,353</b>	<b>\$1,993,694</b>	<b>\$1,993,095</b>

## Parking Fund Summary

The Parking Fund was established with the Transit Fund in FY 2019. The Parking Fund includes revenue from parking decks and on-street parking meters around the city. This fund has established fees for monthly, employee, transient and special event parking. This system is primarily centered in University Center and will grow throughout the City over the coming years.

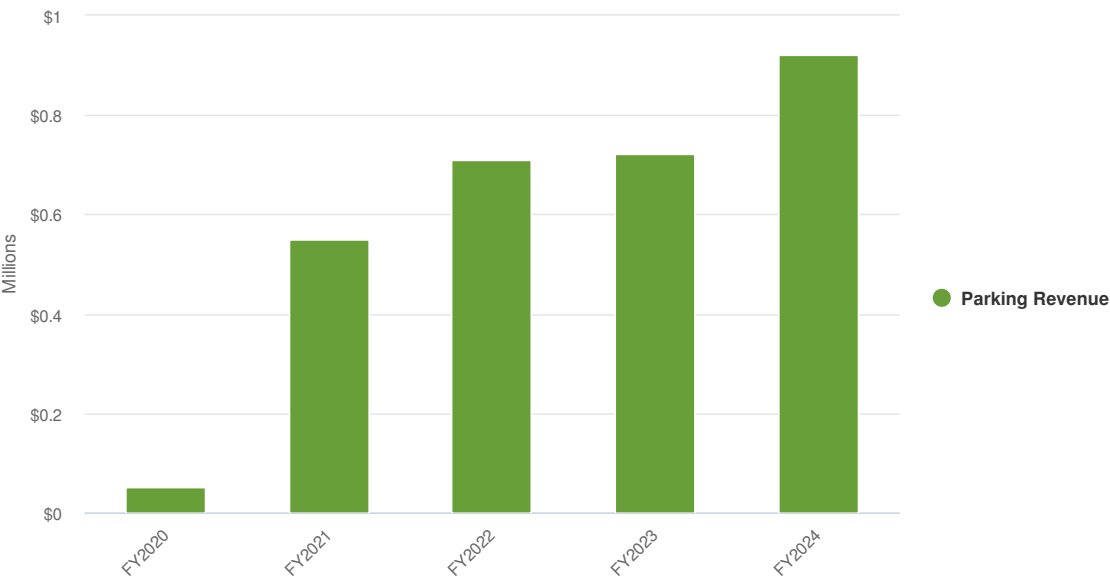
**\$921,484** **\$200,089**  
(27.74% vs. prior year)

### Parking Fund Proposed and Historical Budget vs. Actual



## Revenues by Source

Budgeted and Historical 2024 Revenues by Source



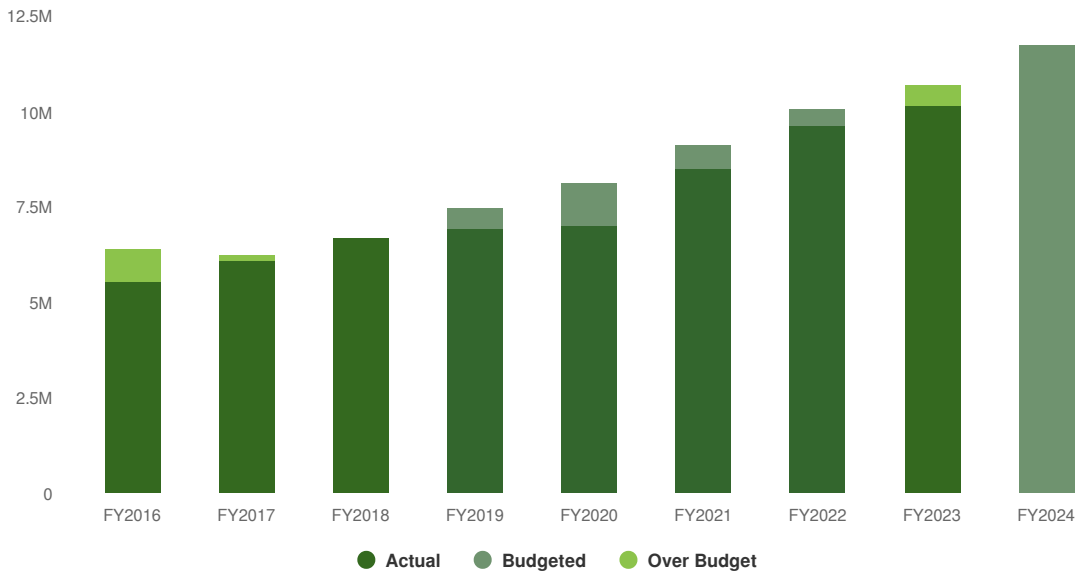
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Charges for Services					
Parking Revenue	\$548,942	\$708,621	\$759,463	\$921,484	\$932,730
<b>Total Charges for Services:</b>	<b>\$548,942</b>	<b>\$708,621</b>	<b>\$759,463</b>	<b>\$921,484</b>	<b>\$932,730</b>
<b>Total Revenue Source:</b>	<b>\$548,942</b>	<b>\$708,621</b>	<b>\$759,463</b>	<b>\$921,484</b>	<b>\$932,730</b>

## Local Accommodations and Hospitality Tax Fund Summary

The revenues from the Hospitality Tax Fund consist mainly of a 3% local lodging tax and 2% local food and beverage tax. The City has seen significant growth in this fund since City Council approved the new taxes in FY2003. Additionally, the rental, concessions and admissions revenue from the Rock Hill Sports and Event Center are shown in this fund. The Hospitality Tax Fund is the largest of all of the special revenue funds. The City monitors the fund closely to track local restaurants and hotel accommodations. Fiscal Years 2024 and 2025 estimates are based on historical trends of growth. This fund was significantly impacted in FY 2020 and FY 2021 due to COVID-19. The Rock Hill Sports and Event Center has been open and hosting events almost every weekend since July 2020. Hospitality accommodations and accomodation taxes are now back to performing above prepandemic levels. The City is anticipating growth in hospitality and local accommodations taxes in FY 2024 as the City will host the BMX Worlds in May.

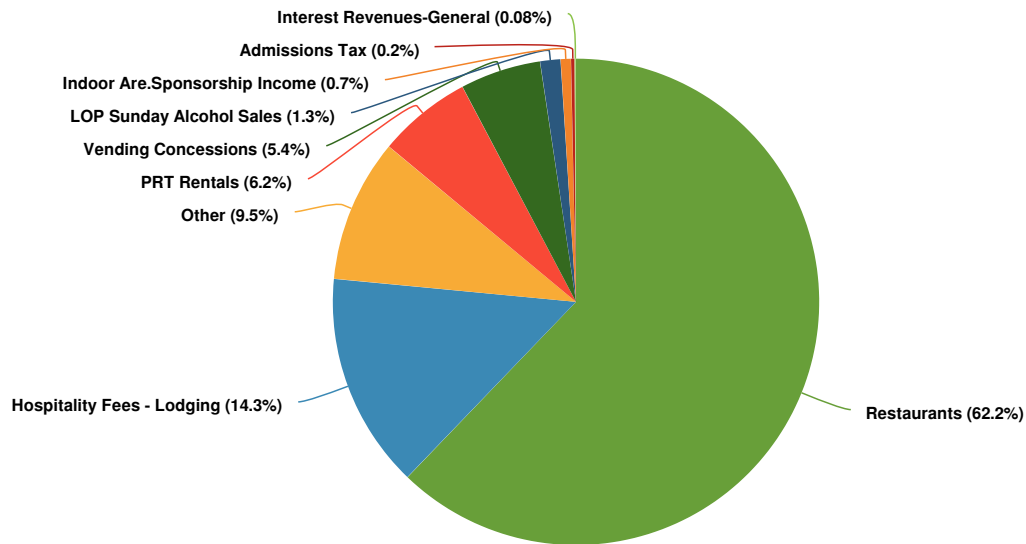
**\$11,767,194** **\$1,625,285**  
(16.03% vs. prior year)

### Local Accommodations and Hospitality Tax Fund Proposed and Historical Budget vs. Actual

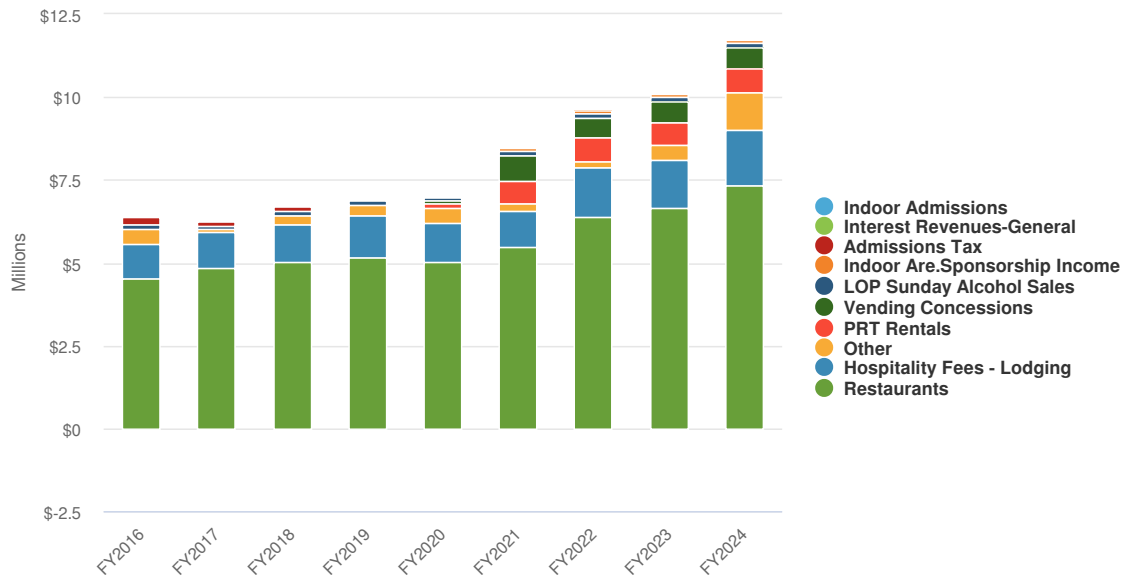


# Revenues by Source

## Projected 2024 Revenues by Source



## Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Admissions Tax					
Admissions Tax	\$0	\$0	\$0	\$28,922	\$30,657
<b>Total Admissions Tax:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,922</b>	<b>\$30,657</b>
Accommodations & Hospitality Taxes					
Hospitality Fees - Lodging	\$1,081,969	\$1,526,959	\$1,682,963	\$1,684,803	\$1,785,891
Restaurants	\$5,498,062	\$6,371,542	\$7,097,199	\$7,319,027	\$7,758,168
LOP Sunday Alcohol Sales	\$109,250	\$145,050	\$129,750	\$158,367	\$167,869
<b>Total Accommodations &amp; Hospitality Taxes:</b>	<b>\$6,689,281</b>	<b>\$8,043,551</b>	<b>\$8,909,912</b>	<b>\$9,162,197</b>	<b>\$9,711,928</b>
Miscellaneous					
Indoor Are.Sponsorship Income	\$100,000	\$80,000	\$80,000	\$80,000	\$0
Other	\$221,411	\$157,758	\$229,630	\$1,119,275	\$195,000
<b>Total Miscellaneous:</b>	<b>\$321,411</b>	<b>\$237,758</b>	<b>\$309,630</b>	<b>\$1,199,275</b>	<b>\$195,000</b>
Charges for Services					
Indoor Admissions	\$16,245	\$1,336	\$0	\$0	\$0
Vending Concessions	\$761,753	\$618,652	\$657,155	\$632,400	\$645,049
PRT Rentals	\$682,294	\$708,833	\$819,878	\$734,400	\$749,088
<b>Total Charges for Services:</b>	<b>\$1,460,292</b>	<b>\$1,328,821</b>	<b>\$1,477,033</b>	<b>\$1,366,800</b>	<b>\$1,394,137</b>
Interest					
Interest Revenues-General	\$0	\$993	\$9,828	\$10,000	\$10,000
<b>Total Interest:</b>	<b>\$0</b>	<b>\$993</b>	<b>\$9,828</b>	<b>\$10,000</b>	<b>\$10,000</b>
<b>Total Revenue Source:</b>	<b>\$8,470,984</b>	<b>\$9,611,122</b>	<b>\$10,706,403</b>	<b>\$11,767,194</b>	<b>\$11,341,722</b>

## Fire Impact Fee Fund Summary

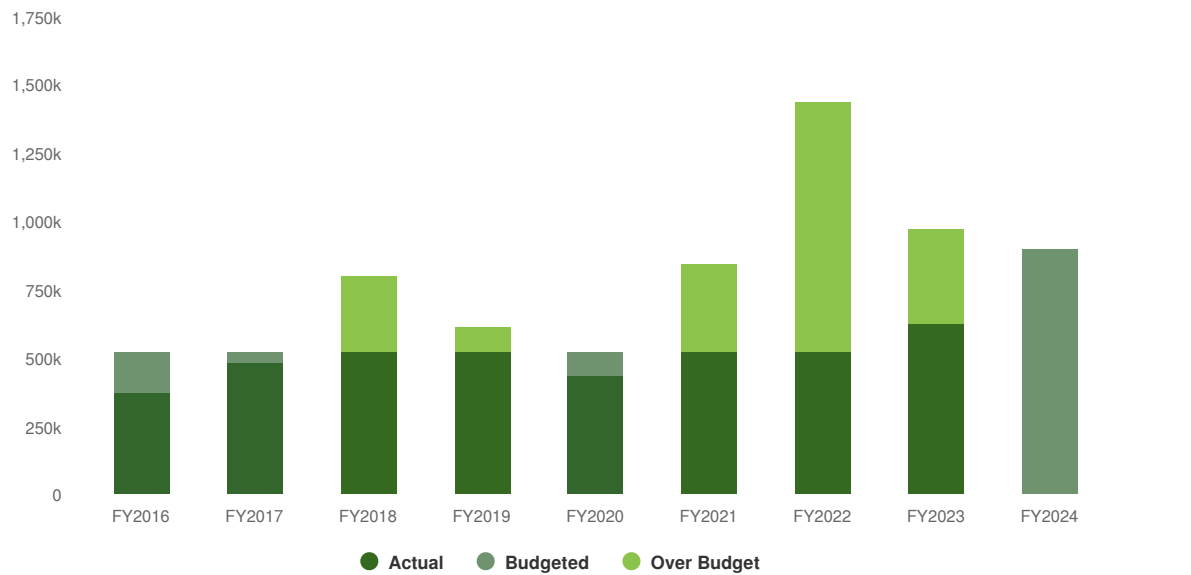
Similar to water and wastewater impact fees, fire impact fees are charged to developers to make sure growth pays for the related infrastructure improvements. The fire impact fees are calculated based on the square footage of the new construction. To date, the fire impact fees collected have paid bond debt service on new fire stations related to growth and major equipment for those stations.

\$900,000

\$275,000

(44.00% vs. prior year)

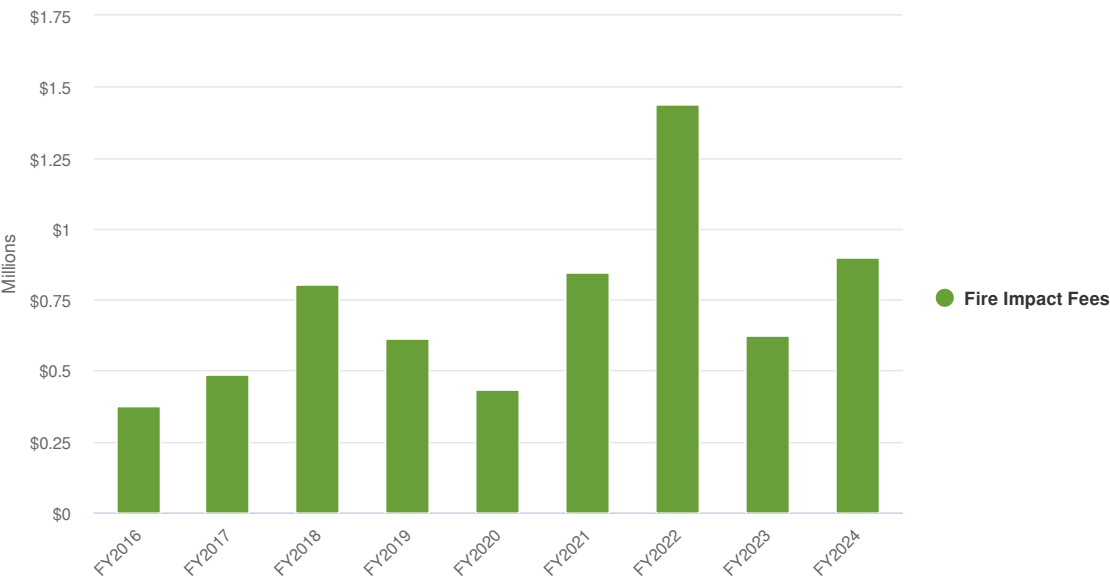
Fire Impact Fee Fund Proposed and Historical Budget vs. Actual



## Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Impact Fees					
Fire Impact Fees	\$846,607	\$1,439,962	\$976,466	\$900,000	\$900,000
Total Impact Fees:	\$846,607	\$1,439,962	\$976,466	\$900,000	\$900,000
Total Revenue Source:	\$846,607	\$1,439,962	\$976,466	\$900,000	\$900,000

# Stormwater Fund Summary

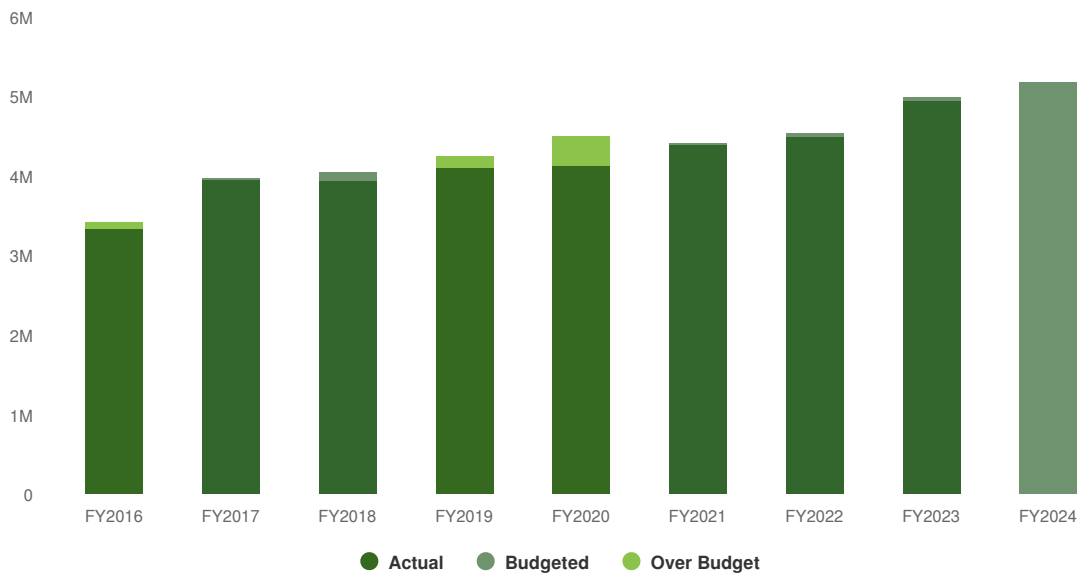
Stormwater fees are imposed on residential and non-residential customers inside the City limits. There are no stormwater rate increases included in the Fiscal Year 2024 approved budget or the proposed Fiscal Year 2025 budget.

\$5,195,266

\$192,034

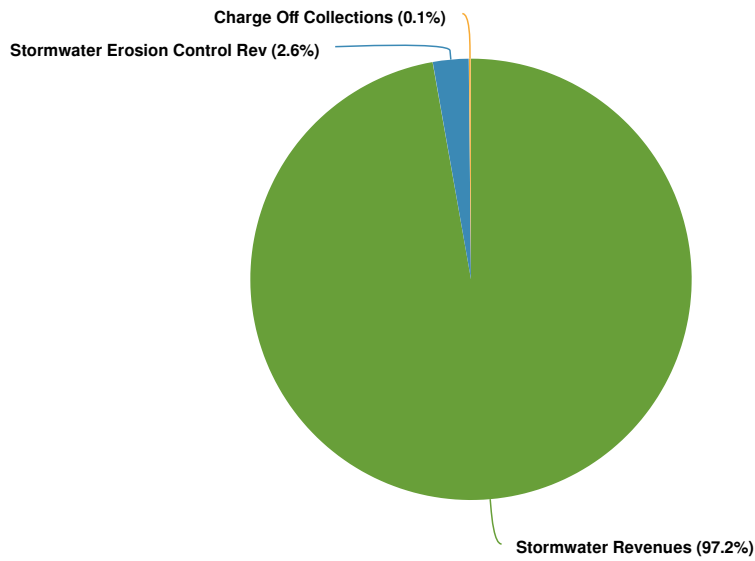
(3.84% vs. prior year)

Stormwater Fund Proposed and Historical Budget vs. Actual

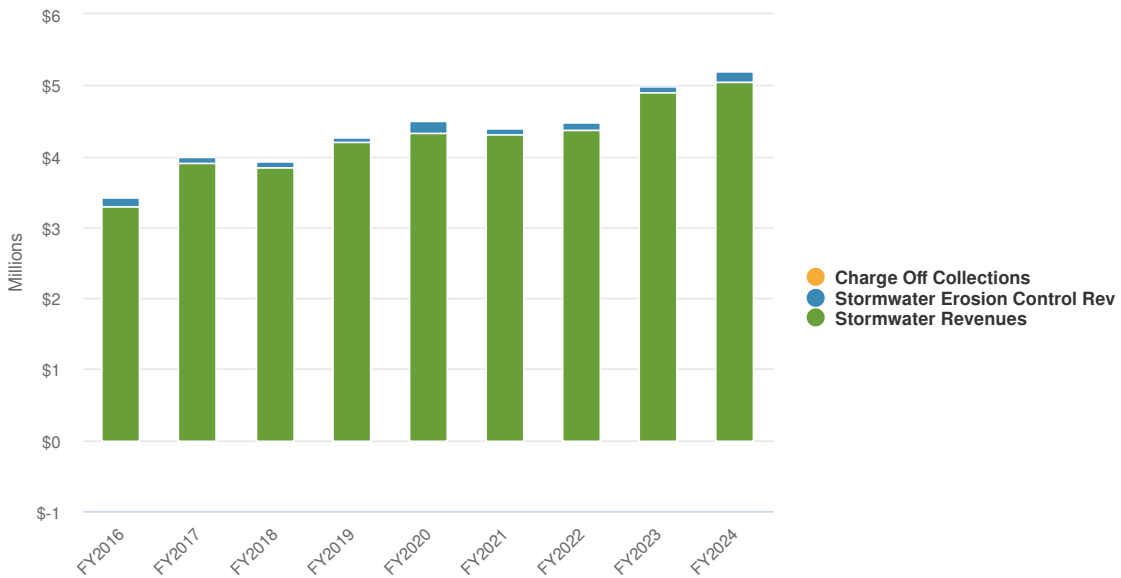


# Revenues by Source

## Projected 2024 Revenues by Source



## Budgeted and Historical 2024 Revenues by Source



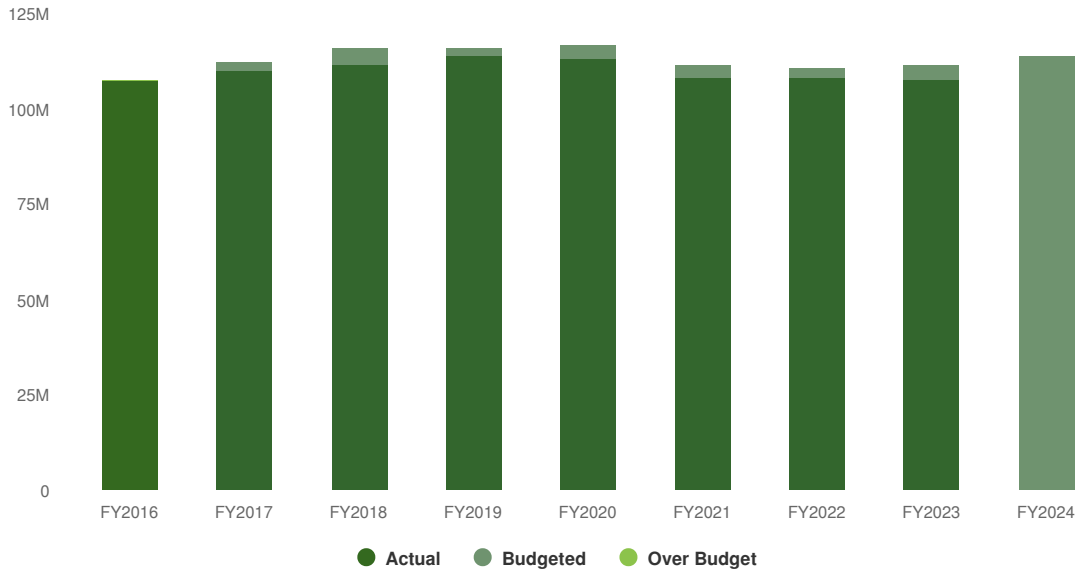
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Charges for Services					
Charge Off Collections	\$8,617	\$11,436	-\$33,799	\$7,386	\$7,461
Stormwater Revenues	\$4,302,014	\$4,370,754	\$4,860,783	\$5,051,310	\$5,197,533
Stormwater Erosion Control Rev	\$87,310	\$113,505	\$114,040	\$136,570	\$137,936
<b>Total Charges for Services:</b>	<b>\$4,397,941</b>	<b>\$4,495,695</b>	<b>\$4,941,024</b>	<b>\$5,195,266</b>	<b>\$5,342,929</b>
<b>Total Revenue Source:</b>	<b>\$4,397,941</b>	<b>\$4,495,695</b>	<b>\$4,941,024</b>	<b>\$5,195,266</b>	<b>\$5,342,929</b>

## Electric Fund Summary

Electric sales represent the single largest source of revenue for the City of Rock Hill. The City monitors the Electric fund closely on a week-to-week basis in order to project the revenues accurately. Fiscal Years 2024 and 2025 estimates are based on historical trends of customer growth that are applied to rate schedules. Electric revenues account for approximately 63% of all Enterprise Fund revenues. There is no rate change included in the FY 2024 or FY 2025 budget.

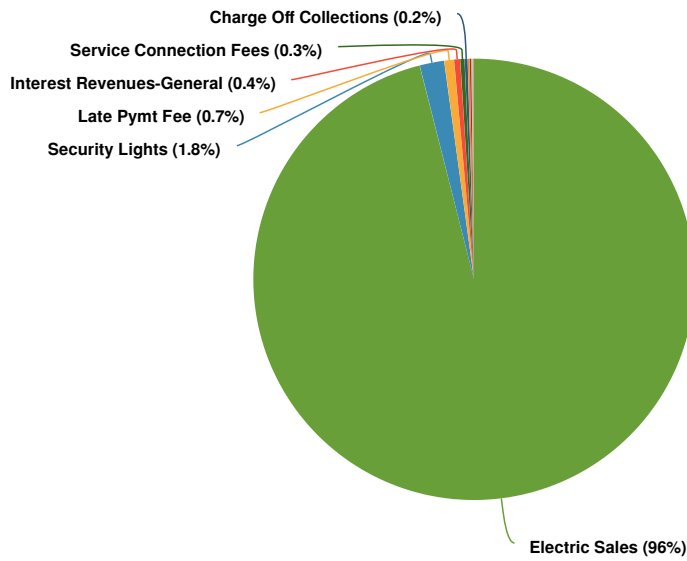
**\$113,998,951** **\$2,475,965**  
(2.22% vs. prior year)

### Electric Fund Proposed and Historical Budget vs. Actual

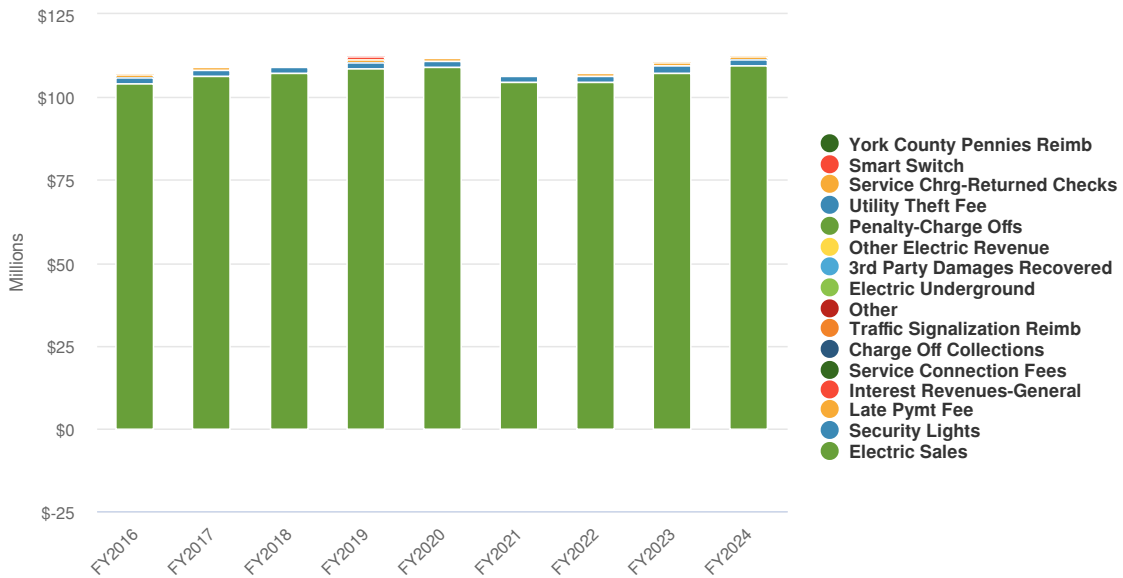


# Revenues by Source

## Projected 2024 Revenues by Source



## Budgeted and Historical 2024 Revenues by Source



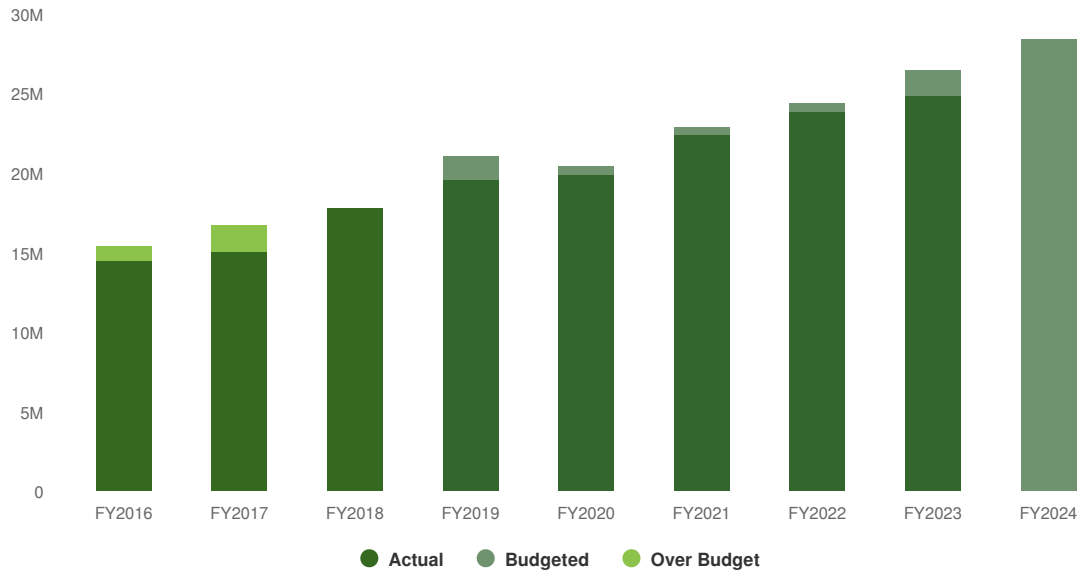
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Miscellaneous					
Other	\$134,720	\$41,075	\$69,589	\$142,814	\$142,814
<b>Total Miscellaneous:</b>	<b>\$134,720</b>	<b>\$41,075</b>	<b>\$69,589</b>	<b>\$142,814</b>	<b>\$142,814</b>
Charges for Services					
Electric Sales	\$104,667,609	\$104,421,242	\$102,863,108	\$109,489,901	\$111,267,267
Smart Switch	-\$2,100	-\$2,100	-\$2,050	\$2,100	\$2,100
Other Electric Revenue	\$51,632	\$152,977	\$218,385	\$50,000	\$50,505
Electric Underground	\$78,325	\$71,500	\$66,570	\$80,000	\$81,592
Security Lights	\$1,971,564	\$2,008,589	\$2,024,076	\$2,059,105	\$2,089,992
Service Connection Fees	\$205,223	\$362,321	\$363,163	\$364,643	\$368,290
Utility Theft Fee	\$4,800	\$5,700	\$5,400	\$5,509	\$5,564
Charge Off Collections	\$292,140	\$213,994	-\$124,123	\$255,050	\$257,601
Traffic Signalization Reimb	\$153,857	\$152,710	\$144,119	\$155,558	\$157,113
Penalty-Charge Offs	\$12,911	\$7,232	-\$13,657	\$15,377	\$15,378
Late Pymt Fee	\$196,854	\$675,348	\$701,058	\$816,352	\$828,597
Service Chrg-Returned Checks	\$3,178	\$2,879	\$4,110	\$2,766	\$2,794
3rd Party Damages Recovered	-\$60,443	\$1,405	\$75,514	\$59,775	\$60,672
<b>Total Charges for Services:</b>	<b>\$107,575,550</b>	<b>\$108,073,796</b>	<b>\$106,325,674</b>	<b>\$113,356,137</b>	<b>\$115,187,465</b>
Interest					
Interest Revenues-General	\$364,881	\$109,909	\$1,376,196	\$500,000	\$507,500
<b>Total Interest:</b>	<b>\$364,881</b>	<b>\$109,909</b>	<b>\$1,376,196</b>	<b>\$500,000</b>	<b>\$507,500</b>
<b>Total Revenue Source:</b>	<b>\$108,075,151</b>	<b>\$108,224,780</b>	<b>\$107,771,459</b>	<b>\$113,998,951</b>	<b>\$115,837,779</b>

## Water Fund Summary

Water revenue estimates are based on historical trends of customer growth and customer water usage patterns. Water revenue accounts for approximately 16% of all enterprise revenue. The Fiscal Year 2024 approved budget includes a volumetric rate increase of 11.00% and a base rate decrease of \$1.70, which results in no change to the average residential customer's monthly water bill. This rate change will cover water system capital improvements. The FY 2025 recommended budget includes a 3% combined rate increase for the water system, which would result in a 75 cent increase for the average residential customer.

**\$28,494,704** **\$1,963,868**  
(7.40% vs. prior year)

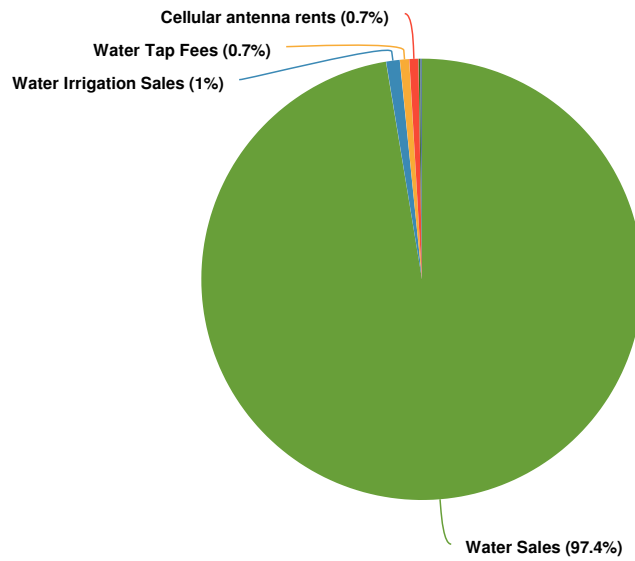
### Water Fund Proposed and Historical Budget vs. Actual



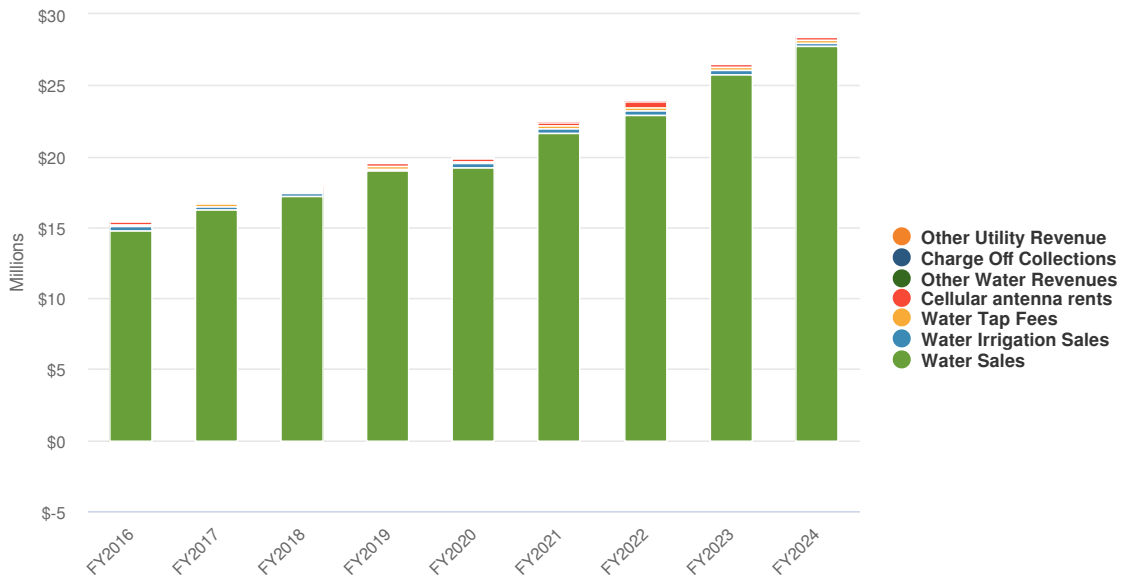


# Revenues by Source

## Projected 2024 Revenues by Source



## Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Charges for Services					
Charge Off Collections	\$28,328	\$22,520	-\$29,652	\$32,669	\$32,669
Water Sales	\$21,695,783	\$22,933,272	\$24,314,934	\$27,752,845	\$27,830,337
Water Irrigation Sales	\$257,185	\$280,116	\$244,770	\$284,676	\$293,280
Water Tap Fees	\$266,860	\$189,614	\$152,689	\$195,335	\$195,335
Other Water Revenues	\$30,400	\$41,170	\$34,350	\$38,943	\$40,119
Cellular antenna rents	\$182,044	\$418,306	\$186,943	\$190,236	\$190,236
Other Utility Revenue	\$0	\$10,700	\$0	\$0	\$0
<b>Total Charges for Services:</b>	<b>\$22,460,600</b>	<b>\$23,895,698</b>	<b>\$24,904,034</b>	<b>\$28,494,704</b>	<b>\$28,581,976</b>
<b>Total Revenue Source:</b>	<b>\$22,460,600</b>	<b>\$23,895,698</b>	<b>\$24,904,034</b>	<b>\$28,494,704</b>	<b>\$28,581,976</b>

# Wastewater Fund Summary

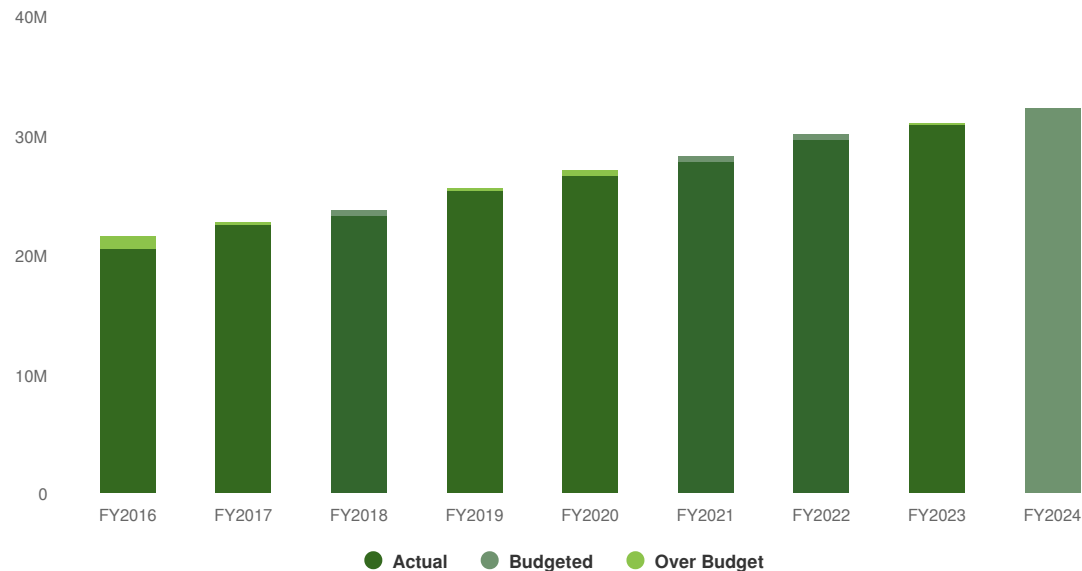
Wastewater fees represent the second largest source of utility revenue for the City. The budget estimates are based on historical trends of customer growth. These fees comprise approximately 18% of all enterprise revenues. The FY 2024 budget includes a wastewater volumetric rate increase of 7.5% to fund wastewater system capital improvements and the expansion of the wastewater treatment plant. There is also a 3% wastewater rate increase to the base and volume included in the Fiscal Year 2025 proposed budget to cover additional expansion of the plant.

32,311,030

\$1,305,019

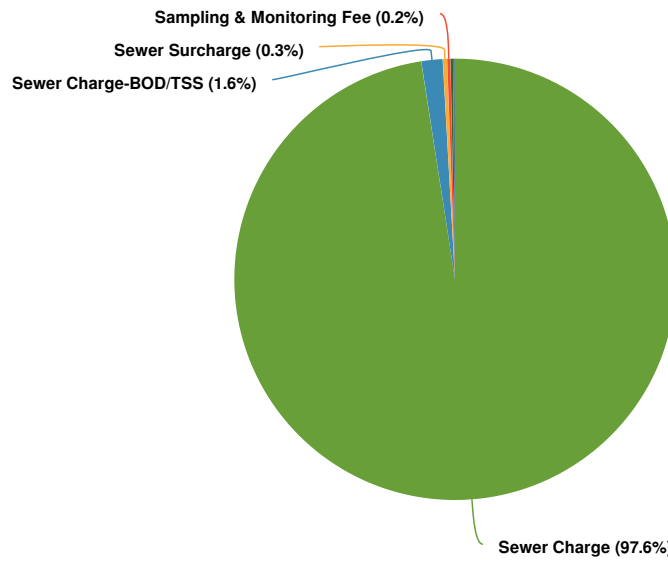
(4.21% vs. prior year)

Wastewater Fund Proposed and Historical Budget vs. Actual

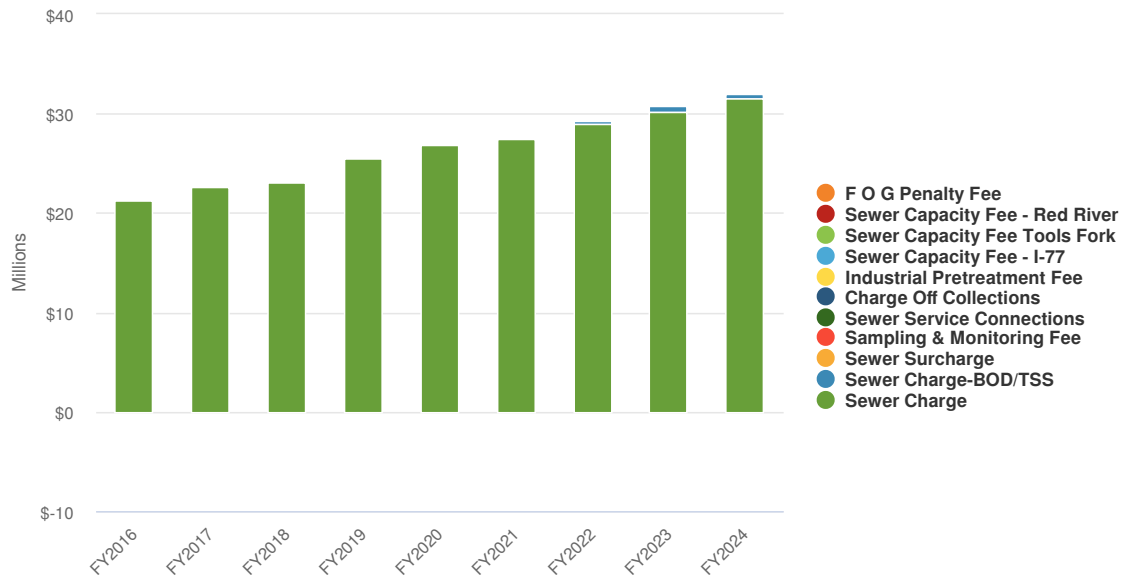


# Revenues by Source

## Projected 2024 Revenues by Source



## Budgeted and Historical 2024 Revenues by Source



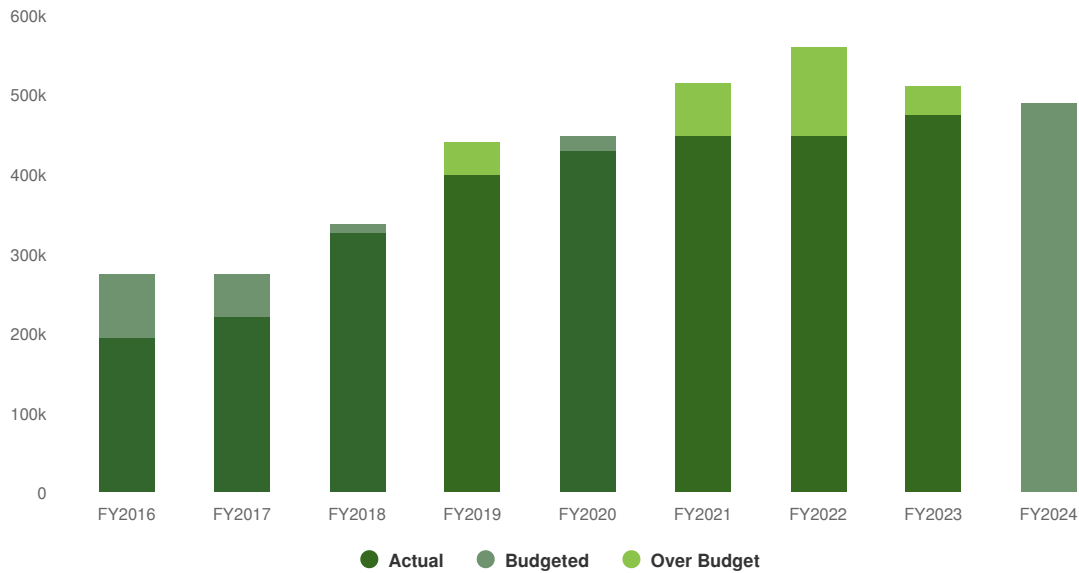
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Charges for Services					
Charge Off Collections	\$44,138	\$36,210	-\$46,475	\$44,413	\$45,745
Sewer Charge	\$27,388,314	\$28,967,883	\$30,612,760	\$31,521,404	\$31,762,639
Sewer Charge-BOD/TSS	\$97,171	\$374,672	\$357,824	\$504,465	\$519,599
F O G Penalty Fee	\$24,000	\$27,750	\$19,750	\$0	\$0
Sewer Service Connections	\$75,362	\$104,996	\$77,256	\$61,600	\$63,448
Sewer Surcharge	\$103,500	\$100,690	\$52,271	\$101,500	\$104,545
Sewer Capacity Fee - Red River	\$5,510	\$17,038	\$285	\$0	\$0
Sewer Capacity Fee Tools Fork	\$4,022	\$767	\$0	\$0	\$0
Sewer Capacity Fee - I-77	\$7,695	\$21,662	\$11,666	\$0	\$0
Industrial Pretreatment Fee	\$1,000	\$0	\$0	\$0	\$0
Sampling & Monitoring Fee	\$35,569	\$37,547	\$40,161	\$77,648	\$79,977
<b>Total Charges for Services:</b>	<b>\$27,786,281</b>	<b>\$29,689,215</b>	<b>\$31,125,499</b>	<b>\$32,311,030</b>	<b>\$32,575,953</b>
<b>Total Revenue Source:</b>	<b>\$27,786,281</b>	<b>\$29,689,215</b>	<b>\$31,125,499</b>	<b>\$32,311,030</b>	<b>\$32,575,953</b>

## Water Impact Fee Fund Summary

In Fiscal Year 2004, the City began implementing fire, water and wastewater impact fees to ensure that growth pays for related infrastructure improvements. The water impact fees have funded over \$6 million in water improvements, mainly at the water filter plant. In fall 2016, City Council adopted an ordinance to phase in an incremental impact fee increase over 2 fiscal years. The final phase of the increase began July 1, 2018.

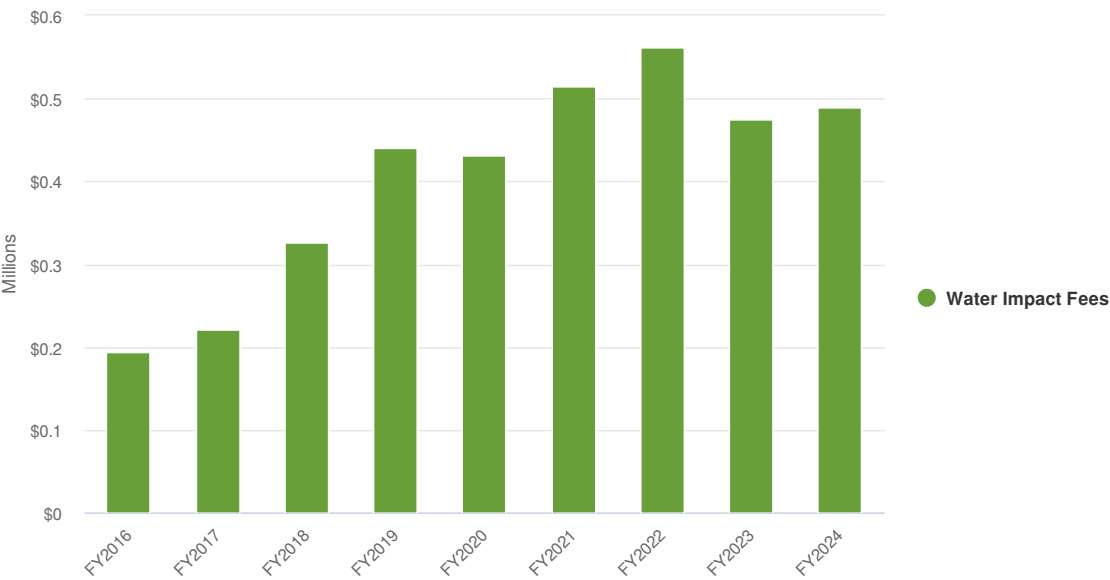
**490,000** **\$15,000**  
(3.16% vs. prior year)

### Water Impact Fee Fund Proposed and Historical Budget vs. Actual



## Revenues by Source

Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Impact Fees					
Water Impact Fees	\$515,420	\$561,215	\$511,995	\$490,000	\$490,000
Total Impact Fees:	\$515,420	\$561,215	\$511,995	\$490,000	\$490,000
Total Revenue Source:	\$515,420	\$561,215	\$511,995	\$490,000	\$490,000

# Wastewater Impact Fee Fund Summary

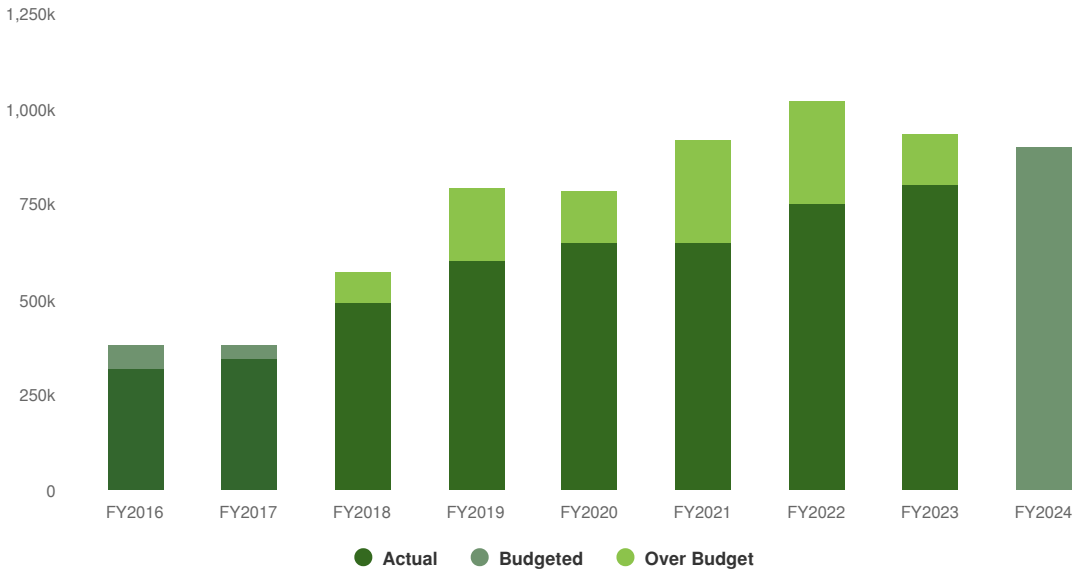
In Fiscal Year 2004, the City began implementing re, water and wastewater impact fees to ensure that growth pays for related infrastructure improvements. The wastewater impact fees have funded over \$9 million in wastewater improvements, mainly at the wastewater treatment plant. In fall 2016, City Council adopted an ordinance to phase in an incremental impact fee increase over 2 fiscal years. The final phase of the increase began July 1, 2018.

900,000

\$100,000

(12.50% vs. prior year)

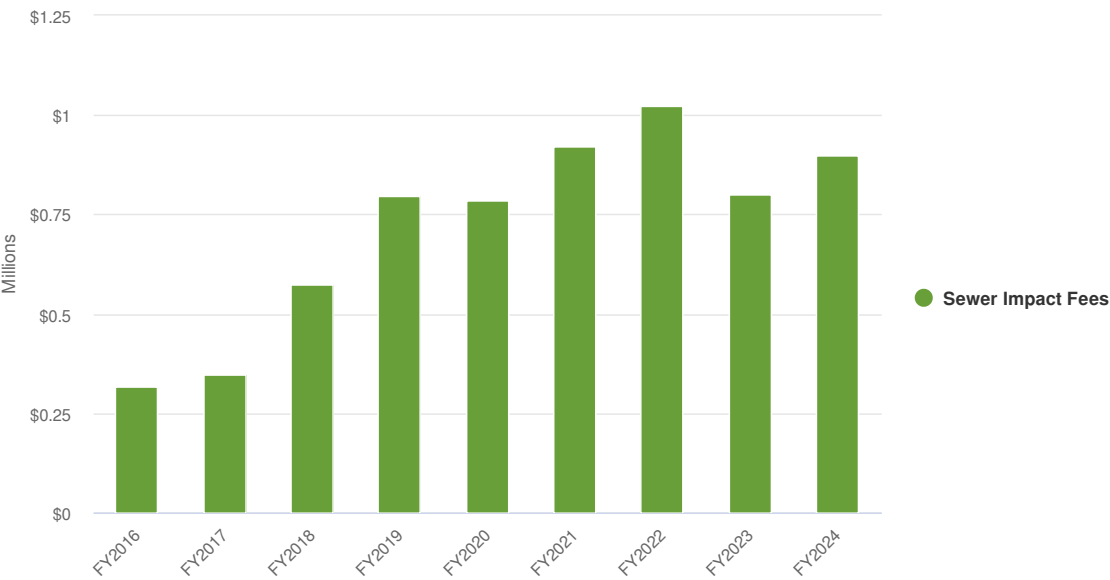
Wastewater Impact Fee Fund Proposed and Historical Budget vs. Actual



## Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Revenue Source					
Impact Fees					
Sewer Impact Fees	\$920,445	\$1,023,350	\$936,840	\$900,000	\$900,000
<b>Total Impact Fees:</b>	<b>\$920,445</b>	<b>\$1,023,350</b>	<b>\$936,840</b>	<b>\$900,000</b>	<b>\$900,000</b>
<b>Total Revenue Source:</b>	<b>\$920,445</b>	<b>\$1,023,350</b>	<b>\$936,840</b>	<b>\$900,000</b>	<b>\$900,000</b>

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# PERFORMANCE BUDGETS

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# Office of Management



**David Vehaun**  
City Manager

City Council is responsible for directing the government through policy actions and legislative decisions. City Management provides professional leadership and direction in the administration and execution of all policies, supervises City departments to ensure high quality community services, communicates public information to keep the public informed on City programs, policies, and initiatives and manages strategic planning efforts.

The Office of Management consists of five divisions budgeted in the General Fund - City Council, City Management, City Attorney, Housing and Community Development, Municipal Court, and the Solicitor's Office.

Below are the missions for the General Fund divisions of the Office of Management:

**Division:** City Council

**Mission:** To serve the citizens of Rock Hill as the governing body of the City; responsible for formulating and enacting public policy which provides for the growth and development of the community and directs the government to provide services which meet the needs of the citizens and enhance the quality of life.

**Division:** City Management

**Mission:** To provide professional leadership and direction in the administration and execution of all policies set by the City Council, supervise City departments to ensure low-cost, high-quality community services and manage strategic planning efforts. To develop mutual understanding and support between City government and the community by communicating public information, managing municipal public relations, fostering community partnerships, and facilitating citizen involvement.

**Division:** City Attorney

**Mission:** To serve as legal counsel and provide legal services to City Council, City Manager, Municipal Clerk, boards and commissions, and all departments of the City.

**Division:** Housing and Community Development

**Mission:** To advance housing and community development by dedicating ourselves to the creation of high-quality, sustainable, and affordable places that individuals and families can proudly call home. We are committed to preserving and improving existing housing options, fostering sustainable communities and ensuring safe, decent, and affordable housing for all.

**Division:** Municipal Court

**Mission:** The Municipal Court strives to render fair, impartial judicial decisions on all traffic violations and certain criminal offenses which occur within the City limits.

**Division:** Solicitor's Office

**Division:** The Solicitor's Office works to secure safety and justice for the citizens of Rock Hill and prosecutes cases in the Municipal Court, including jury trials and environmental code violations.

The Office of Management also includes the following divisions budgeted in the Electric Fund: IT, Operations Administration, Risk Management, AMI Operations, and AMI Administration. The department funding for the Electric Fund divisions are not reflected below.



## Expenditures Summary

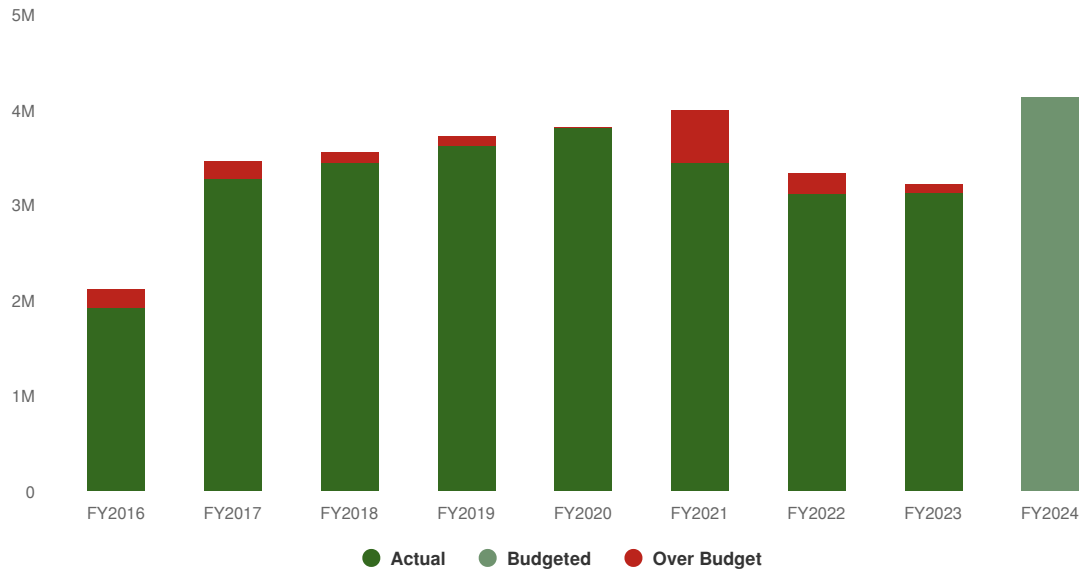
The FY 2024 budget for the Office of Management is \$4,133,669, which is a 32.6% increase from the prior fiscal year. The FY 2025 department budget is \$4,230,186, which is a 2.3% increase.

### Fiscal Year 2024 Highlights:

The City restructured in FY 2024. As part of the restructuring, the following divisions were newly budgeted in the Office of Management: Municipal Court, Housing and Community Development, and the Solicitor's Office. The Department of Management also added an ombudsman position to City Management. A Deputy City Manager position was transferred from Operations Administration to City Management. Divisions assigned to the Office of Management, but budgeted in the Electric Division, are reflected in the Electric Fund portion of the FY 2024 budget. Those divisions are: IT, Risk Management, AMI Administration, AMI Operations, and Operations Administration.

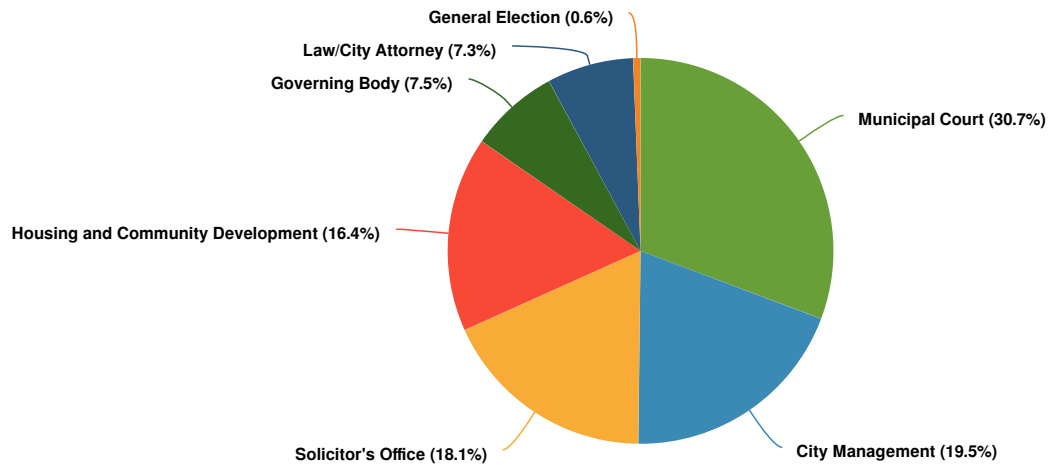
**4,133,669** **\$1,003,507**  
(32.06% vs. prior year)

## Office of Management Proposed and Historical Budget vs. Actual



## Expenditures by Function

### Budgeted Expenditures by Function

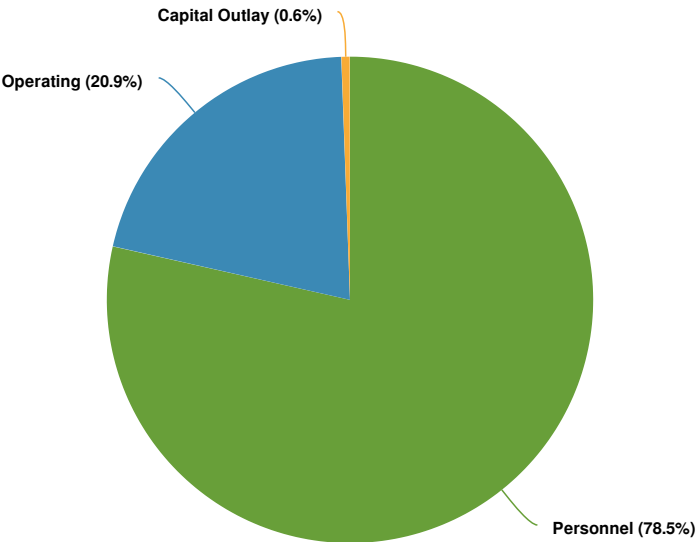


Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Expenditures					
General Government					
Office of Management					
Governing Body					
Personnel	\$215,072	\$218,412	\$203,006	\$217,640	\$220,197

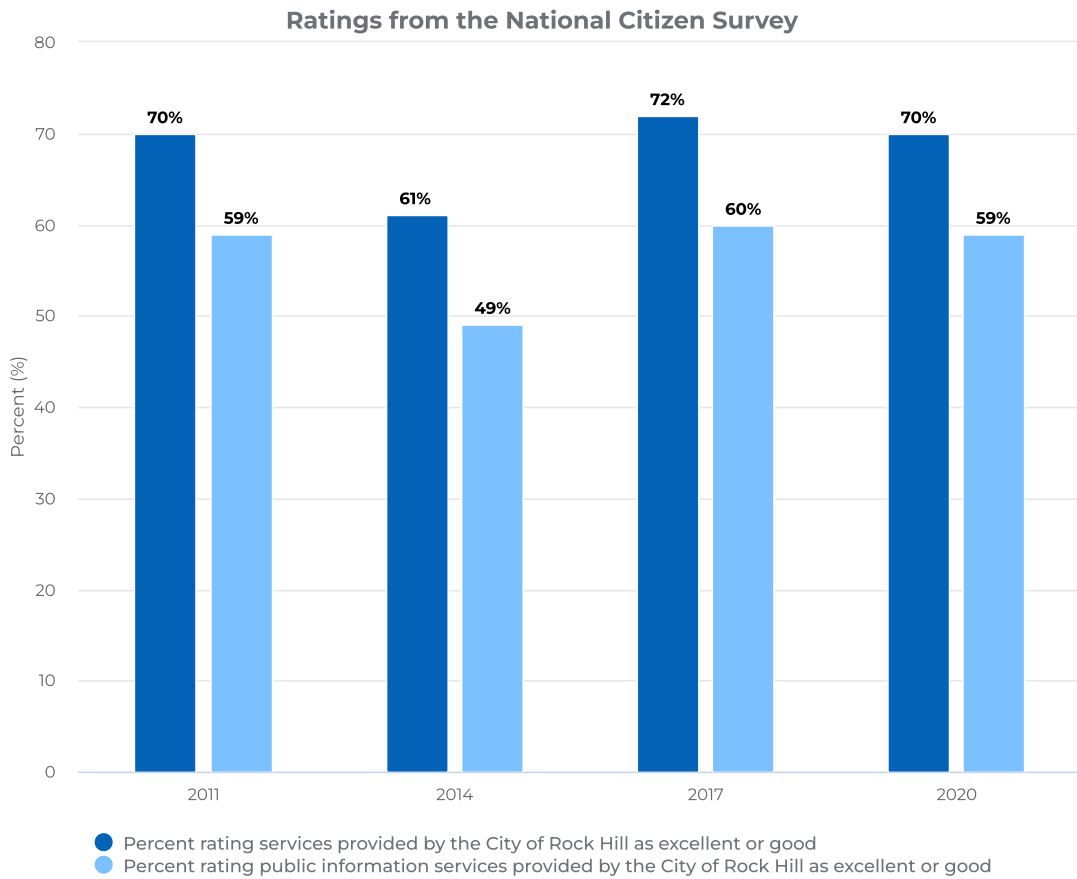
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Operating	\$87,882	\$105,023	\$98,251	\$92,751	\$92,751
<b>Total Governing Body:</b>	<b>\$302,955</b>	<b>\$323,435</b>	<b>\$301,257</b>	<b>\$310,391</b>	<b>\$312,948</b>
City Management					
Personnel	\$1,120,381	\$614,022	\$607,416	\$682,969	\$714,992
Operating	\$141,760	\$117,116	\$88,448	\$99,015	\$99,015
Capital Outlay	\$21,887	\$14,583	\$10,129	\$23,077	\$23,077
<b>Total City Management:</b>	<b>\$1,284,027</b>	<b>\$745,721</b>	<b>\$705,994</b>	<b>\$805,061</b>	<b>\$837,084</b>
Housing and Community Development					
Personnel	\$0	\$0	\$0	\$585,841	\$601,504
Operating	\$0	\$0	\$0	\$90,041	\$90,041
<b>Total Housing and Community Development:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$675,882</b>	<b>\$691,545</b>
Municipal Court					
Personnel	\$929,536	\$1,013,857	\$1,056,364	\$1,078,454	\$1,106,373
Operating	\$168,627	\$177,810	\$179,810	\$191,555	\$191,555
Capital Outlay	\$11,848	\$0	\$0	\$0	\$0
<b>Total Municipal Court:</b>	<b>\$1,110,011</b>	<b>\$1,191,668</b>	<b>\$1,236,175</b>	<b>\$1,270,009</b>	<b>\$1,297,928</b>
Solicitor's Office					
Personnel	\$622,958	\$598,270	\$608,956	\$681,726	\$700,082
Operating	\$36,654	\$27,908	\$23,958	\$65,500	\$65,500
<b>Total Solicitor's Office:</b>	<b>\$659,611</b>	<b>\$626,178</b>	<b>\$632,914</b>	<b>\$747,226</b>	<b>\$765,582</b>
General Election					
Operating	\$0	\$47,750	\$0	\$25,000	\$25,000
<b>Total General Election:</b>	<b>\$0</b>	<b>\$47,750</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>
Law/City Attorney					
Operating	\$636,545	\$396,766	\$350,473	\$300,100	\$300,100
<b>Total Law/City Attorney:</b>	<b>\$636,545</b>	<b>\$396,766</b>	<b>\$350,473</b>	<b>\$300,100</b>	<b>\$300,100</b>
<b>Total Office of Management:</b>	<b>\$3,993,149</b>	<b>\$3,331,517</b>	<b>\$3,226,812</b>	<b>\$4,133,669</b>	<b>\$4,230,186</b>
<b>Total General Government:</b>	<b>\$3,993,149</b>	<b>\$3,331,517</b>	<b>\$3,226,812</b>	<b>\$4,133,669</b>	<b>\$4,230,186</b>
<b>Total Expenditures:</b>	<b>\$3,993,149</b>	<b>\$3,331,517</b>	<b>\$3,226,812</b>	<b>\$4,133,669</b>	<b>\$4,230,186</b>

# Expenditures by Expense Type

## Budgeted Expenditures by Expense Type



# Office of Management Performance Measurements





## Office of Government Affairs



**Jeremy Winkler**

Director of Government Affairs

The Government Affairs department consists of four divisions – Airport, Grants, Office of Government Affairs Administration and Transit

- Airport Division - oversees the daily administration, operation, and maintenance of the Rock Hill-York County Airport/Bryant Field. As the major business airport serving the region, Bryant Field is integral to the economy of the area and aids in promoting the City as a location for recreation and a place to conduct business. The Airport Administrator is the staff support for the joint City/County Airport Commission.
- Grants Division - the responsibility of researching, writing and administering grants for the City of Rock Hill as well as coordinating the annual federal legislative program. Responsibilities associated with this include working in collaboration with City staff and project stakeholders on needs and fostering positive relationships with funders and the US Congressional delegation.
- Office of Government Affairs - directs the planning, development, and implementation of Federal and State legislative initiatives for the City of Rock Hill. Staff analyzes and proposes legislative and policy changes affecting the City. Staff members also cultivate partnerships with Federal and State legislators and agencies which lead to government funding opportunities.
- Transit - is responsible for managing the City's fare-free bus service. This service was started in FY 2019 with four fixed routes traveling along key corridors. The all-electric buses are outfitted with free Wi-Fi, mobile charging ports, infotainment screens and bike racks.



## Expenditures Summary

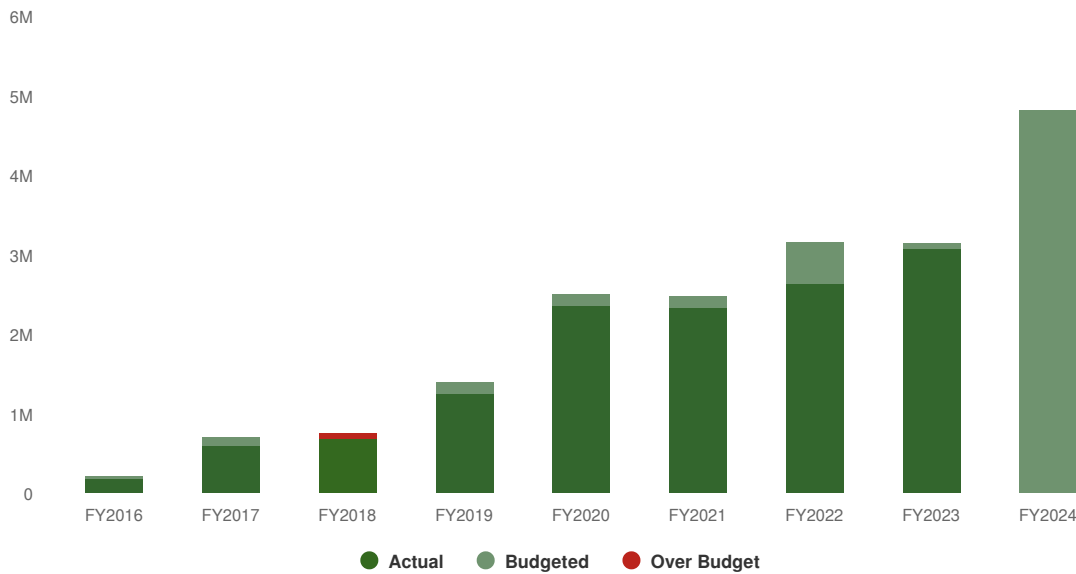
The FY 2024 budget for the Office of Government Affairs is \$4,823,537, which is a 52.92% increase from the prior fiscal year. In FY 2025, the Office of Government Affairs budget is expected to decrease and total \$4,073,443.

### Fiscal Year 2024 Highlights:

The Office of Government Affairs Administration Division was created in FY 2024. The Transit Division budget increased \$1,246,058, or 54.26% over FY 2023. This is largely due to an increase in capital costs related to installation of overhead chargers for electric buses. Transit capital expenditures are heavily subsidized by the Federal government, which typically pays for 80% of a capital project. The Airport is also working on a number of capital projects, including replacement of the glideslope, construction of an airport maintenance building, construction and rehabilitation of taxi lanes, replacement of a localizer and rehabilitation of the terminal parking lot.

**\$4,823,537** **\$1,669,329**  
(52.92% vs. prior year)

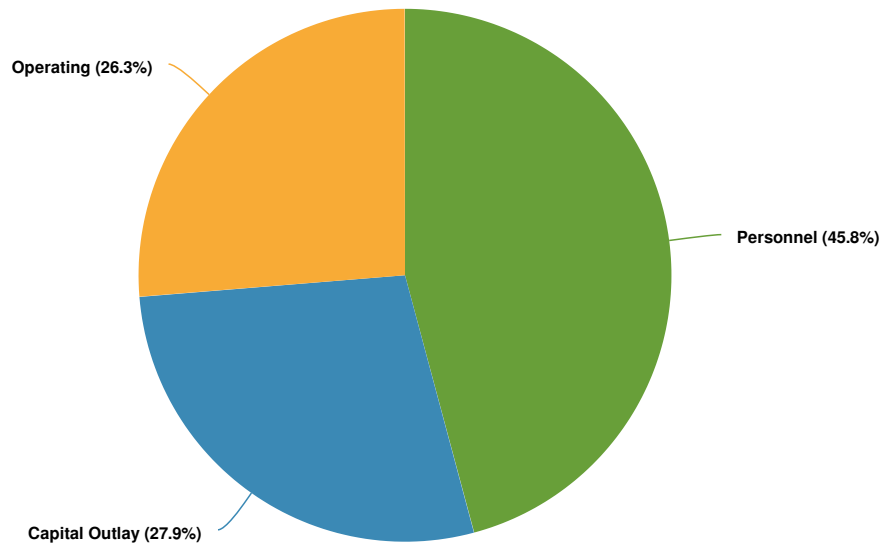
### Office of Government Affairs Proposed and Historical Budget vs. Actual





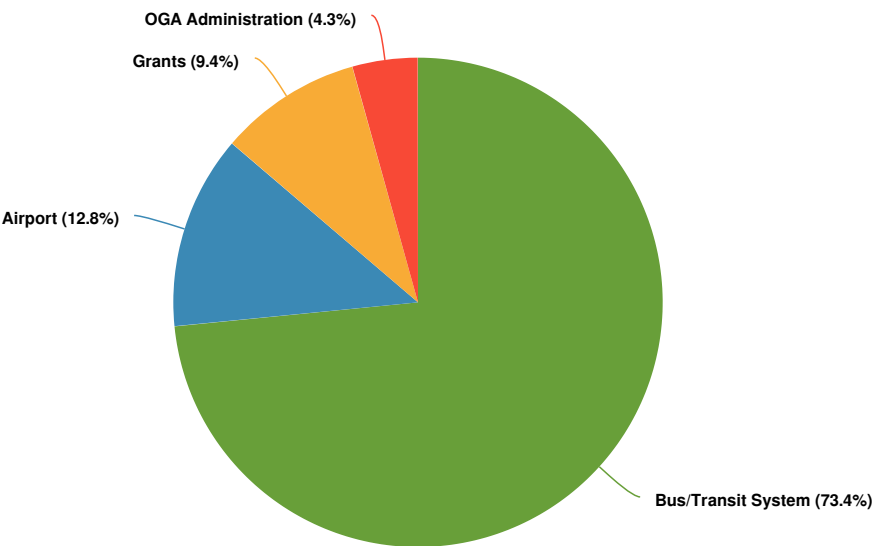
## Expenditures by Expense Type

### Budgeted Expenditures by Expense Type

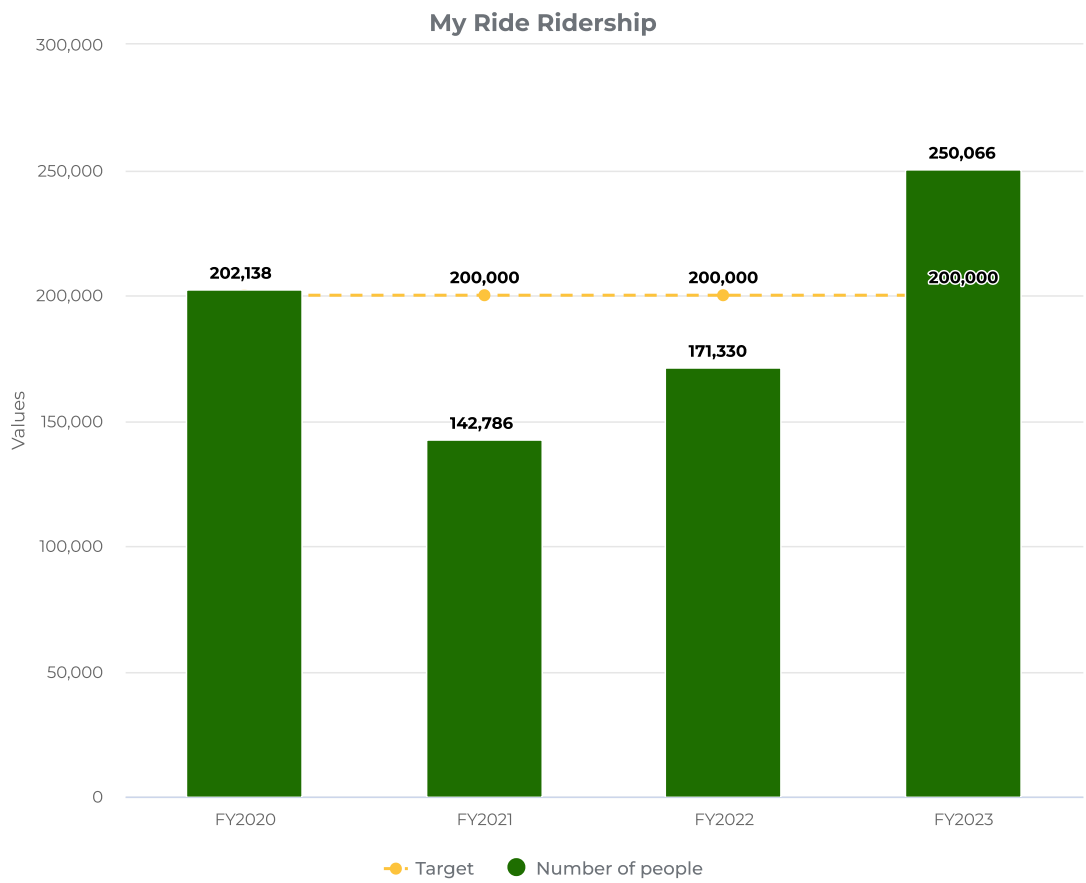


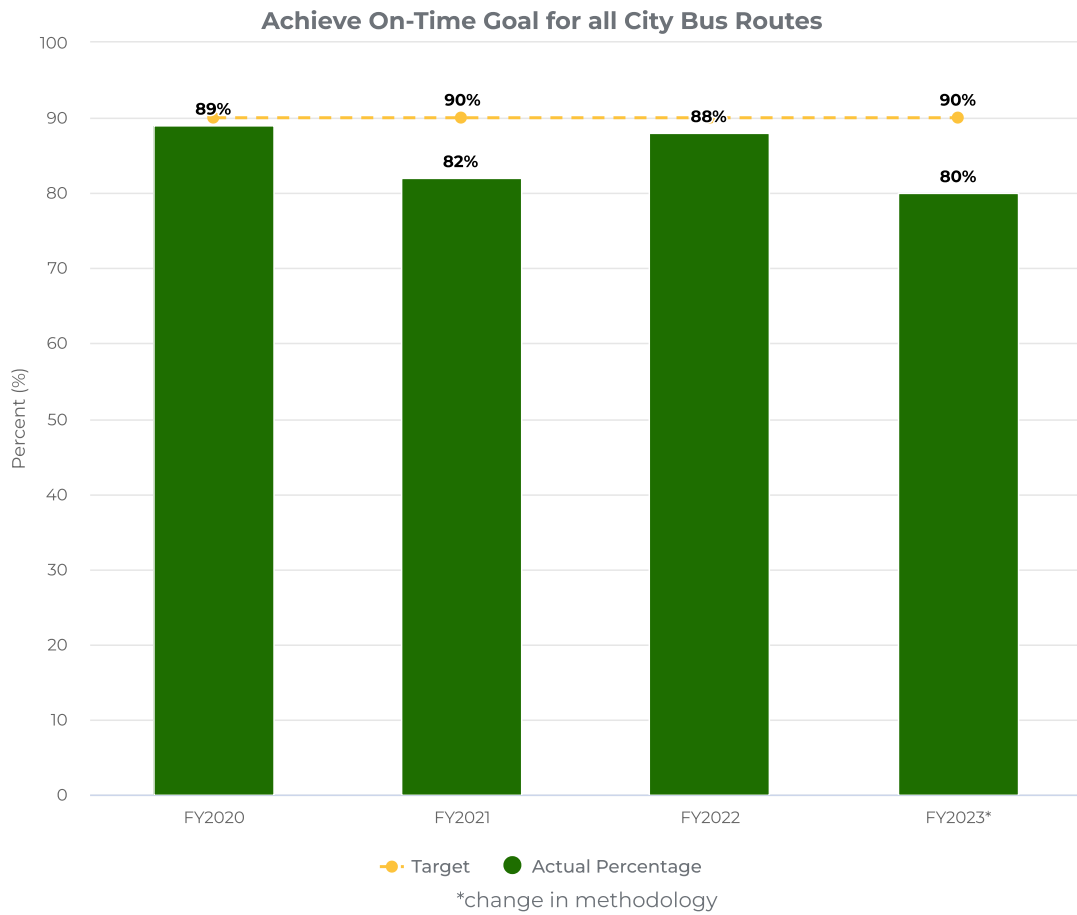
# Expenditures by Function

## Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Expenditures					
General Government					
Office of Government Affairs					
OGA Administration					
Personnel	\$0	\$0	\$0	\$194,647	\$245,883
Operating	\$0	\$0	\$0	\$13,575	\$0
<b>Total OGA Administration:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$208,222</b>	<b>\$245,883</b>
Grants					
Personnel	\$241,311	\$306,595	\$341,869	\$422,449	\$434,258
Operating	\$18,252	\$22,084	\$20,235	\$32,350	\$32,350
<b>Total Grants:</b>	<b>\$259,564</b>	<b>\$328,679</b>	<b>\$362,104</b>	<b>\$454,799</b>	<b>\$466,608</b>
Airport					
Personnel	\$176,499	\$197,370	\$205,493	\$210,254	\$215,862
Operating	\$202,612	\$208,311	\$249,773	\$208,350	\$208,350
Capital Outlay	\$156,396	\$38,280	\$0	\$199,490	\$189,460
<b>Total Airport:</b>	<b>\$535,507</b>	<b>\$443,960</b>	<b>\$455,266</b>	<b>\$618,094</b>	<b>\$613,672</b>
Bus/Transit System					
Personnel	\$917,970	\$1,183,403	\$1,227,373	\$1,383,574	\$1,519,560
Operating	\$315,767	\$422,684	\$263,175	\$1,013,664	\$1,020,220
Capital Outlay	\$314,590	\$269,958	\$768,057	\$1,145,184	\$207,500
<b>Total Bus/Transit System:</b>	<b>\$1,548,327</b>	<b>\$1,876,044</b>	<b>\$2,258,604</b>	<b>\$3,542,422</b>	<b>\$2,747,280</b>
<b>Total Office of Government Affairs:</b>	<b>\$2,343,398</b>	<b>\$2,648,684</b>	<b>\$3,075,975</b>	<b>\$4,823,537</b>	<b>\$4,073,443</b>
<b>Total General Government:</b>	<b>\$2,343,398</b>	<b>\$2,648,684</b>	<b>\$3,075,975</b>	<b>\$4,823,537</b>	<b>\$4,073,443</b>
<b>Total Expenditures:</b>	<b>\$2,343,398</b>	<b>\$2,648,684</b>	<b>\$3,075,975</b>	<b>\$4,823,537</b>	<b>\$4,073,443</b>









## Office of Strategy Management



**Lisa Brown**

Director of Strategy Management

### *Department Description*

The Office of Strategy Management (OSM) develops and maintains the City strategic Plan, related measures and manages communication with the City and with the general public. OSM maintains and improves the quality of life in Rock Hill by recommending to City Council solutions, programs, and strategies to address community needs and issues.



## Expenditures Summary

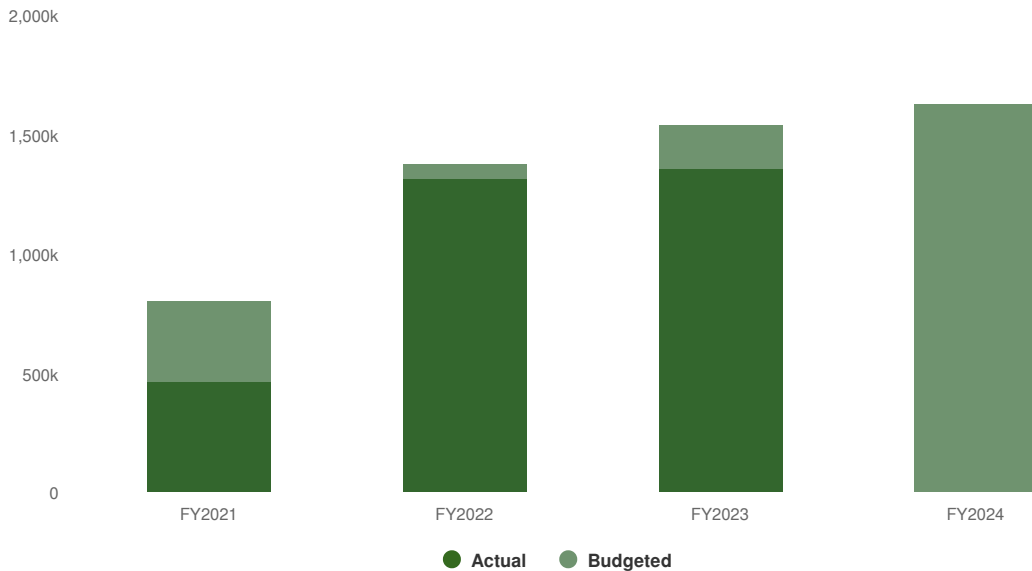
The FY 2024 budget for the Office of Strategy Management is \$1,632,050, which is a 5.91% increase from the prior fiscal year. In FY 2025, the budget is expected to increase to \$1,670,977, or \$2.39%.

### Fiscal Year 2024 Highlights:

The Office of Strategy Management and Economic and Urban Development Department merged in early FY 2024 but are budgeted separately for the fiscal year. The department's largest growth in expenditures in FY 2025 was in personnel costs.

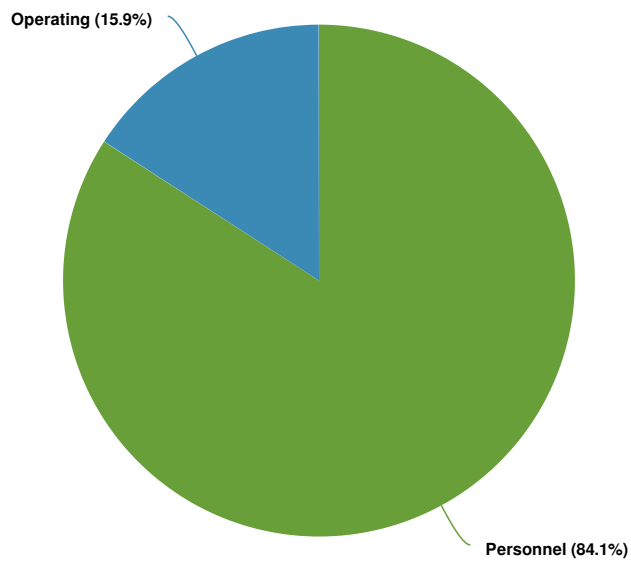
**\$1,632,050** **\$91,054**  
(5.91% vs. prior year)

### Office of Strategy Management Proposed and Historical Budget vs. Actual



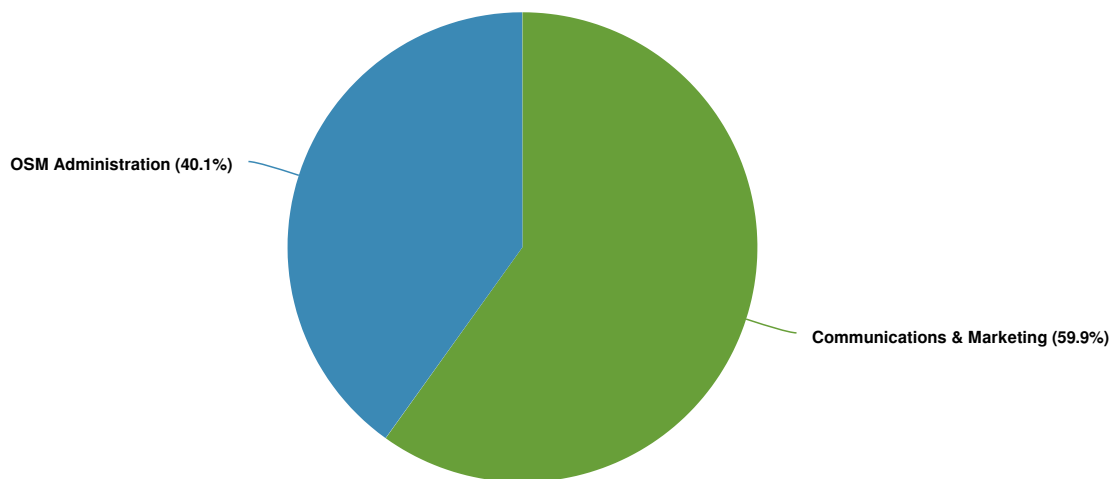
## Expenditures by Expense Type

### Budgeted Expenditures by Expense Type



## Expenditures by Function

### Budgeted Expenditures by Function



Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Expenditures					
General Government					
Office of Strategic Management					
OSM Administration					
Personnel	\$151,851	\$525,389	\$537,931	\$565,672	\$581,456
Operating	\$67,887	\$64,288	\$40,273	\$88,800	\$88,800
<b>Total OSM Administration:</b>	<b>\$219,738</b>	<b>\$589,677</b>	<b>\$578,204</b>	<b>\$654,472</b>	<b>\$670,256</b>
Communications & Marketing					
Personnel	\$226,032	\$650,732	\$688,783	\$807,578	\$830,721
Operating	\$22,776	\$74,153	\$92,129	\$170,000	\$170,000
<b>Total Communications &amp; Marketing:</b>	<b>\$248,808</b>	<b>\$724,885</b>	<b>\$780,912</b>	<b>\$977,578</b>	<b>\$1,000,721</b>
<b>Total Office of Strategic Management:</b>	<b>\$468,546</b>	<b>\$1,314,562</b>	<b>\$1,359,116</b>	<b>\$1,632,050</b>	<b>\$1,670,977</b>
<b>Total General Government:</b>	<b>\$468,546</b>	<b>\$1,314,562</b>	<b>\$1,359,116</b>	<b>\$1,632,050</b>	<b>\$1,670,977</b>
<b>Total Expenditures:</b>	<b>\$468,546</b>	<b>\$1,314,562</b>	<b>\$1,359,116</b>	<b>\$1,632,050</b>	<b>\$1,670,977</b>

# Human Resources Department



**Deana Keever**  
Human Resources Director

### Department Description

Human Resources directs citywide human resources services in a manner that is innovative, effective, efficient, and customer-focused, serving as a conduit through which City Management affects comprehensive organizational change and quality of government; oversees employee customer service training to ensure that all employees understand the City's commitment to providing high quality customer service.

## Expenditures Summary

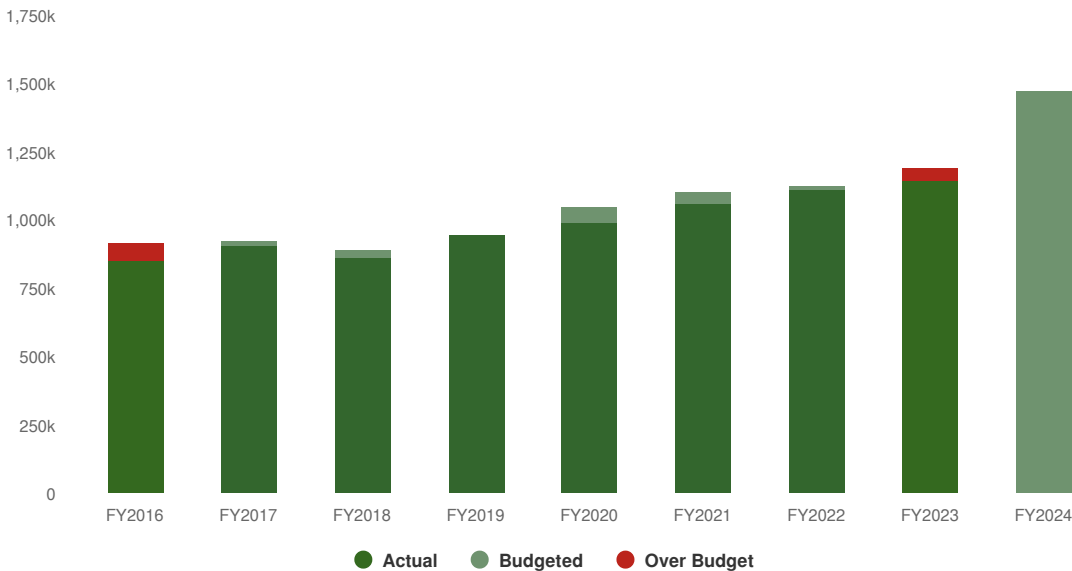
The FY 2024 budget for the Human Resources Department is \$1,473,470, which is a 28.5% increase from the prior fiscal year. In FY 2025, the Human Resources budget is expected to increase by 1.73% to \$1,498,994.

### Fiscal Year 2024 Highlights:

In FY 2024, the Human Resources Department budgeted \$280,000 for new people management technology, which includes time tracking, personnel changes and transactions, scheduling of human resources, benefits administration, performance management and payroll. The expense of purchasing the software and personnel costs were the primary drivers of the department budget increase.

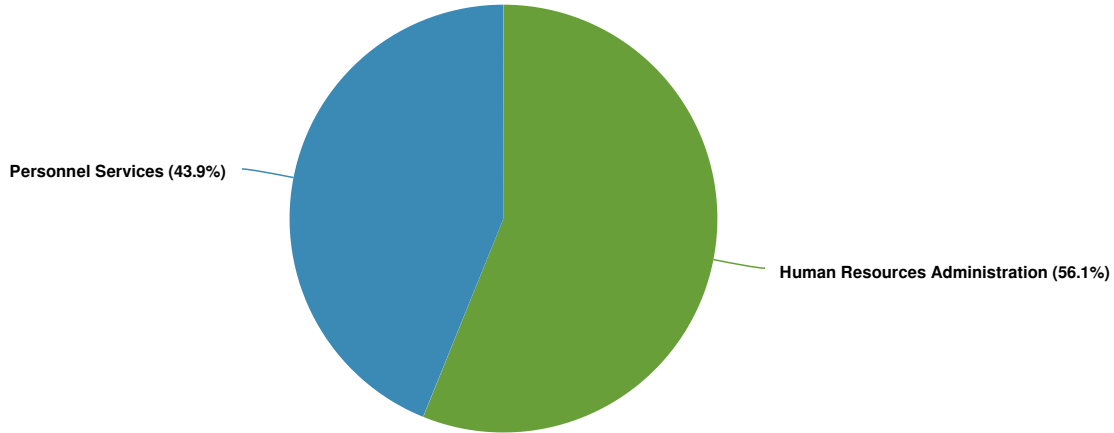
**\$1,473,470**    **\$326,801**  
(28.50% vs. prior year)

Human Resources Proposed and Historical Budget vs. Actual



# Expenditures by Function

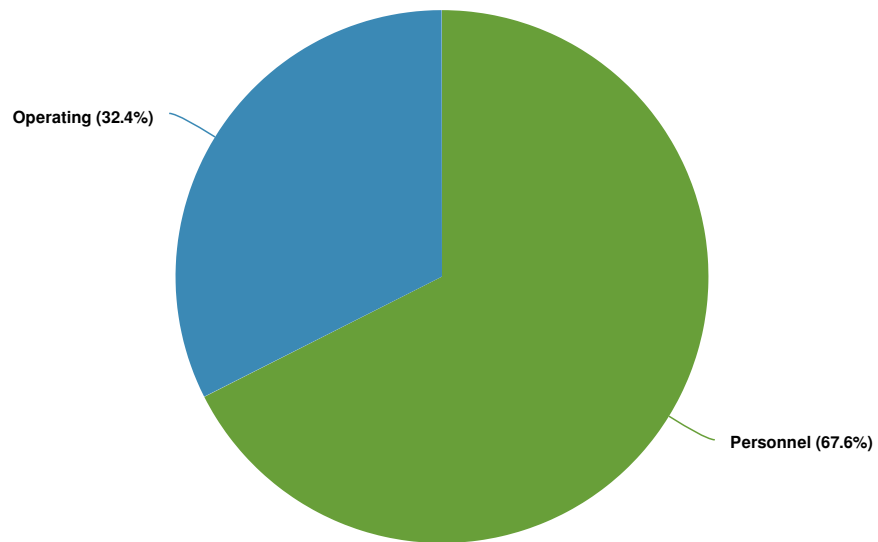
## Budgeted Expenditures by Function



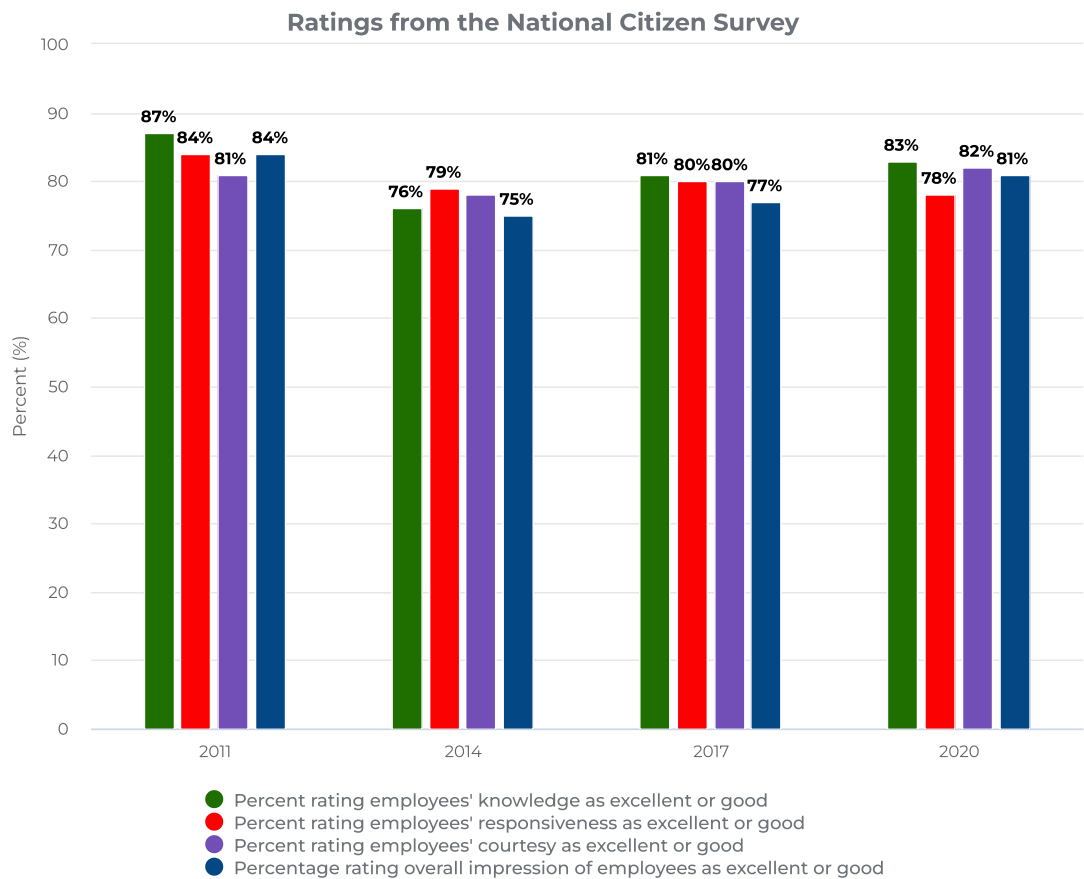
Name	FY2021 Actual	FY2022 Actual	FY2023 Actual	FY 2024	FY 2025
Expenditures					
General Government					
Human Resources					
Human Resources Administration					
Personnel	\$299,000	\$284,709	\$352,955	\$385,547	\$394,299
Operating	\$177,349	\$195,113	\$249,422	\$441,617	\$434,617
<b>Total Human Resources Administration:</b>	<b>\$476,350</b>	<b>\$479,822</b>	<b>\$602,376</b>	<b>\$827,164</b>	<b>\$828,916</b>
Personnel Services					
Personnel	\$535,030	\$576,811	\$543,523	\$609,841	\$626,613
Operating	\$48,308	\$53,659	\$49,701	\$36,465	\$36,465
<b>Total Personnel Services:</b>	<b>\$583,338</b>	<b>\$630,470</b>	<b>\$593,223</b>	<b>\$646,306</b>	<b>\$663,078</b>
<b>Total Human Resources:</b>	<b>\$1,059,688</b>	<b>\$1,110,292</b>	<b>\$1,195,600</b>	<b>\$1,473,470</b>	<b>\$1,491,994</b>
<b>Total General Government:</b>	<b>\$1,059,688</b>	<b>\$1,110,292</b>	<b>\$1,195,600</b>	<b>\$1,473,470</b>	<b>\$1,491,994</b>
<b>Total Expenditures:</b>	<b>\$1,059,688</b>	<b>\$1,110,292</b>	<b>\$1,195,600</b>	<b>\$1,473,470</b>	<b>\$1,491,994</b>

## Expenditures by Expense Type

### Budgeted Expenditures by Expense Type



# Human Resources Performance Measurements



The City of Rock Hill's 2023 Summer Intern Cohort



# Neighborhood Services Department



**Melanie Brandon**  
Neighborhood Services Director

## Department Description

The Neighborhood Services Department helps create partnerships between neighborhood residents, the business community, and local government to create a safer, healthier, and friendlier environment. Through programs, training, and support, these partnerships encourage responsible homeownership, provide a means of revitalizing neighborhoods, support community pride, and develop personal empowerment.

## Expenditures Summary

The FY 2024 budget for the Neighborhood Services Department is \$1,806,091, which is a 15.32% increase from the prior fiscal year. In FY 2025, the Neighborhood Services Department budget is expected to increase by 2.46% to \$1,850,448.

### Fiscal Year 2024 Highlights:

The Neighborhood Services budget increase in FY 2024 is largely due to a rise in personnel costs. A total of two inspectors transferred to Neighborhood Services from Public Works and Planning and Development.

**\$1,806,091** **\$239,998**  
(15.32% vs. prior year)

### Neighborhood Services Proposed and Historical Budget vs. Actual

